



Croydon Shire Council

2026/27 Financial Year Budget

Subject: Croydon Shire Council 2026/27 Financial Year Budget

Attachments:

1. Operational Plan 2026/27
2. Statement of Estimated Financial Position
3. Revenue Policy 2026/27
4. Revenue Statement 2026/27
5. 2026/27 Budget including Long-Term Financial Forecast and Relevant Measures of Financial Sustainability
6. Debt Policy 2026/27
7. Investment Policy 2026/27
8. Corporate Card Policy 2026/27
9. Fees and Charges 2026/27
10. Procurement Policy 2026/27

Author: Chief Executive Officer

Date: 18 June 2026

Executive Summary

In accordance with the requirements of the *Local Government Regulation 2012*, the proposed 2026/27 budget and associated policies are presented for adoption by Council. The budget highlights a responsible and sustainable long-term financial outlook while ensuring infrastructure is renewed and expanded and high quality services are delivered to the community.

Purpose

The purpose of this report is to present for adoption the 2026/27 Financial Year Budget incorporating Council's Revenue Policy, Revenue Statement, Debt and Investment Policies, Fees and Charges and Operational Plan.

2026/27 Budget Summary

In accordance with *Local Government Regulation 2012*, Council is required to prepare a budget for each financial year which must be prepared on an accrual accounting basis. Some of the legislatively mandated requirements for the budget are:

s169 (1) (b) The budget must include statements for the following year and the next two financial years:

- (a) financial position;
- (b) cash flow;
- (c) income and expenditure;
- (d) changes in equity.

s169 (3) Within the statement of income and expenditure, the following must be stated:

- (a) Rates and utility charges excluding discounts and rebates;
- (b) Contributions from developers;
- (c) Fees and charges;
- (d) Interest;
- (e) Grants and subsidies;
- (f) Depreciation;
- (g) Finance costs;
- (h) Net result;
- (i) The estimated costs of –

- a. The local governments significant business activities carried on using a full cost pricing basis; and
- b. The activities of the local government's commercial business units; and
- c. The local government's significant business activities.

s169 (4) The budget must include each of the relevant measures of financial sustainability for the financial year for which it is prepared and the next 9 financial years.

s169 (5) The relevant measures of financial sustainability are the following measures as described in the financial management (sustainability) guideline —

- (a) asset sustainability ratio;
- (b) net financial liabilities ratio;
- (c) operating surplus ratio.

In addition, the budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget, net of discounts and rebates.

The budget must also be consistent with the following documents of the local government –

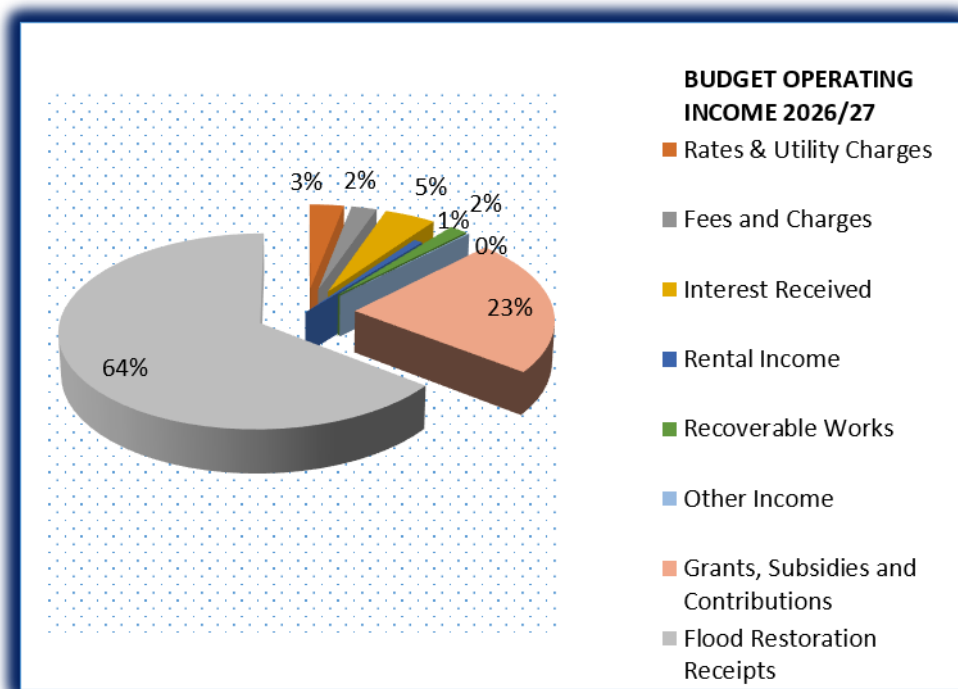
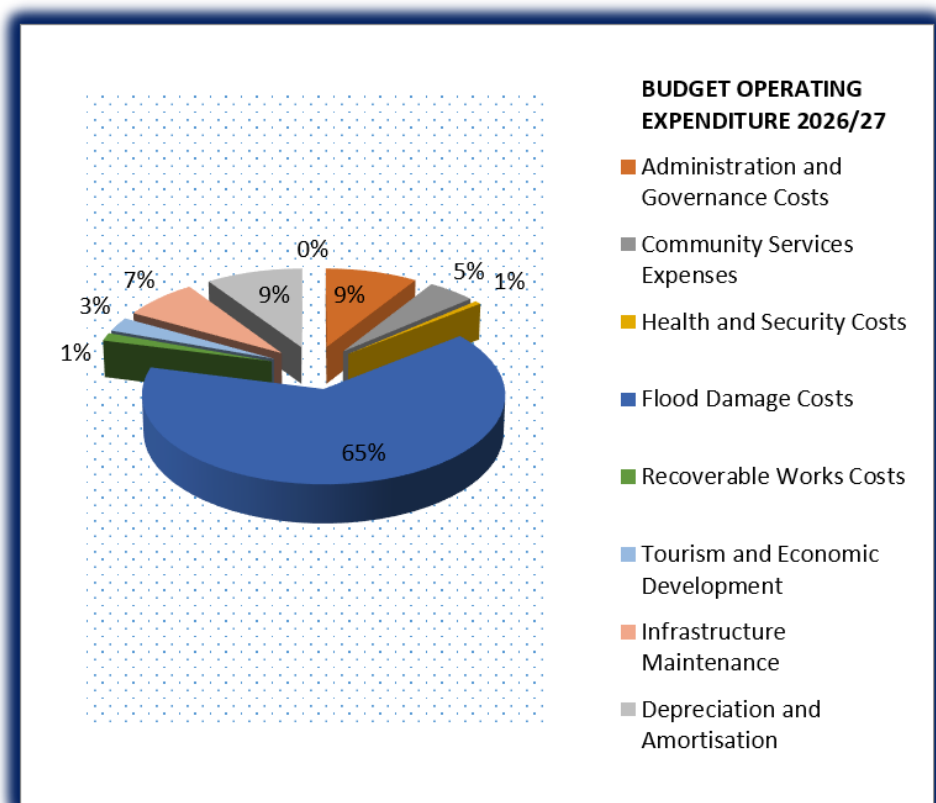
- (a) 5 year Corporate Plan;
- (b) Annual Operational Plan;

A local government must adopt its budget for a financial year after 31 May in the year before that financial year and before 1 August of that financial year.

Section 205 of the *Local Government Regulation 2012* requires the Chief Executive Officer to present to the annual budget meeting a Statement of Estimated Financial Position which provides information on the expected result from Council's financial operations, and financial position, for the previous financial year.

Key financial statistics to note in relation to the 2026/27 budget include:

- Total budgeted operational expenditure of \$34.5m;
- A budgeted operating surplus of \$26k;
- Capital works expenditure \$8.45m;
- Flood damage and main roads contract work of \$21.6m



The graphs above shows the budget operating income and expenditure items and their percentage allocations.

(The 2026/27 budget does not contain any contributions from developers, nor does Council have any financially significant business activities).

1. Operational Plan 2026/27

Attachment 1 refers:

Moved Cr
Seconded Cr

In accordance with the requirements of the *Local Government Regulation 2012*, Council adopt the Operational Plan 2026/27 as presented.

All in favour Yes/No
Resolution No.

2. Statement of Estimated Financial Position

Attachment 2 refers:

Moved Cr
Seconded Cr

In accordance with the requirements of section 205 of the *Local Government Regulation 2012*, Council notes the Statement of Estimated Financial Position 2025/26 as presented.

All in favour Yes/No
Resolution No.

3. Revenue Policy 2026/27

Attachment 3 refers:

Moved Cr
Seconded Cr

That pursuant to Section 193(3) of the *Local Government Regulation 2012*, Council adopt the Revenue Policy 2026/27 for inclusion in the 2026/27 Budget.

All in favour Yes/No
Resolution No.

4. Revenue Statement 2026/27

Attachment 4 refers:

Moved Cr
Seconded Cr

That pursuant to section 104(5) of the *Local Government Act 2009* and section 172 of the *Local Government Regulation 2012*, Council adopt the Revenue Statement 2026/27.

All in favour Yes/No
Resolution No.

5. Differential General Rates

Attachment 4 refers:

Moved Cr
Seconded Cr

That pursuant to section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised, the description of those categories and pursuant to sections 81 (4) and 81 (5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category is as follows:

Category	Description
Urban	Urban land is all land within the Township zone as defined in the Croydon Shire Planning Scheme not included in another category.
Rural	Rural land is all land within the Council boundaries not included in another category
Commercial/Industrial	Commercial and Industrial land is land within the Township zone as defined in the Croydon Shire Planning Scheme, used in whole or in part for commercial and industrial related activities.
Mining	Mining land is all land within the Shire used for or approved for mining or mining related activities, or classified as a mining lease. This only applies to land outside the Township zone.

All in favour Yes/No
Resolution No.

Moved Cr
Seconded Cr

That pursuant to section 94 of the *Local Government Act 2009* and section 80 of the *Local Government Regulation 2012*, the differential general rate to be made and levied for each differential general rate category and, pursuant to section 77 of the *Local Government Regulation 2012*, and the minimum general rate to be made and levied for each differential general rate category, is as follows:

Category	Description	Cents in the dollar	Minimum General Rate
Urban	Urban land is all land within the Township zone as defined in the Croydon Shire Planning Scheme not included in another category.	11.3119	\$784.00
Rural	Rural land is all land within the Council boundaries not included in another category	0.3185	\$784.00

Commercial/Industrial	Commercial and Industrial land is land within the Township zone as defined in the Croydon Shire Planning Scheme, used in whole or in part for commercial and industrial related activities.	12.1037	\$839.00
Mining	Mining land is all land within the Shire used for or approved for mining or mining related activities, or classified as a mining lease. This only applies to land outside the Township zone.	3.0722	\$1,066.00

All in favour Yes/No
Resolution No.

Moved Cr
Seconded Cr

6. 2026/27 Utility Charges - Waste Management and Water

Attachment 4 refers:

Moved Cr Seconded Cr											
That:											
(a)	pursuant to section 94 of the <i>Local Government Act 2009</i> and section 99 of the <i>Local Government Regulation 2012</i> , Council make and levy waste management utility charges, for the supply of waste management services by the Council, as follows:										
	<table> <tr> <th>Type</th><th>Basis of Charge</th><th>Charge</th></tr> <tr> <td>Cleansing Service</td><td>Per unit</td><td>\$427.95</td></tr> </table>	Type	Basis of Charge	Charge	Cleansing Service	Per unit	\$427.95				
Type	Basis of Charge	Charge									
Cleansing Service	Per unit	\$427.95									
(b)	the application of the above levied cleansing utility charges be in accordance with the further detail provided in section 6.2 of Council's adopted Revenue Statement 2026/27.										
(c)	pursuant to section 94 of the <i>Local Government Act 2009</i> and section 99 of the <i>Local Government Regulation 2012</i> , Council make and levy water utility charges, for the supply of water services by the Council, as follows:										
	<table> <tr> <th>Type</th><th>Basis of Charge</th><th>Charge</th></tr> <tr> <td>Access Charge</td><td>per unit</td><td>\$254.92</td></tr> <tr> <td>Excess Consumption Charge</td><td>per kl</td><td>\$1.20</td></tr> </table>	Type	Basis of Charge	Charge	Access Charge	per unit	\$254.92	Excess Consumption Charge	per kl	\$1.20	
Type	Basis of Charge	Charge									
Access Charge	per unit	\$254.92									
Excess Consumption Charge	per kl	\$1.20									
(d)	the application of the above levied water utility charges be in accordance with the further detail provided in section 6.2 of Council's adopted Revenue Statement 2026/27.										

- (e) pursuant to section 99(3) of the *Local Government Regulation 2012*, Council's water year for consumption charges will commence on 1 July 2026 and end on 30 June 2027.
- (f) pursuant to section 102(2) of the *Local Government Regulation 2012*, a water meter is taken to have been read during the period that starts 2 weeks before, and ends 2 weeks after, the day on which the meter is actually read.

All in favour Yes/No
Resolution No.

7. Levy and Payment

Attachment 4 refers:

Moved Cr
Seconded Cr

That:

- (a) pursuant to section 107 of the *Local Government Regulation 2012*, Council will issue rate notices for all general rates, waste utility charges, water access and other charges (other than water consumption charges) half yearly. The first notice will be for the half year ended 31 December and the second notice for the half year ended 30 June.
- i. The anticipated dates of issue are listed below for each notice period for:
- Issue date for first half rate notice September 2026
 - Issue date for second half rate notice March 2027
- (b) That pursuant to section 107 of the *Local Government Regulation 2012*, water consumption charges will be levied half yearly based on a water consumption rating period beginning 1 July and ending 30 June. The anticipated dates of issue for each notice period are:
- i. January – which will cover water consumption measured for the previous half year from 1 July and ending 31 December.
- ii. July – which will cover water consumption measured for the previous half year beginning 1 January and ending 30 June.
- (c) Supplementary Rates Notices will be issued as required as a result of changes to the property such as property development, land valuation increase or decrease and change in ownership.
- (d) pursuant to section 118 of the *Local Government Regulation 2012*, Council adopts the due date by which rates or charges must be paid as the date that is 31 days after the issue of the rate notice.

All in favour Yes/No
Resolution No.

8. Discount on General Rates

Attachment 4 refers:

Moved Cr
Seconded Cr

That pursuant to section 130 of the *Local Government Regulation 2012*, and the conditions stated in section 6.7 of Council's adopted Revenue Statement 2026/27 a discount of 2.5% will apply for all property differential general rates as an incentive for early payment for the 2026/27 financial year.

All in favour Yes/No
Resolution No.

9. Interest on Overdue Rates and Charges

Attachment 4 refers:

Moved Cr
Seconded Cr

That pursuant to section 133 of the *Local Government Regulation 2012*, the rate of interest to be applied to all overdue rates and utility charges after the due date for payment will be 8% per annum calculated and compounded on daily balances for the year ended 30 June 2027.

All in favour Yes/No
Resolution No.

10. 2026/27 Budget

Attachment 5 refers:

This report presents the 2026/27 Budget and long-term financial forecast for the Croydon Shire Council for adoption as part of the 2026/27 budget process.

Moved Cr
Seconded Cr

That pursuant to section 104 of the *Local Government Act 2009* and sections 169 and 170 of the *Local Government Regulation 2012*, Council adopt the Budget for the financial year 2026/27 incorporating:

- i. The statement of financial position;
- ii. The statement of cash flows;
- iii. The statement of income and expenditure;
- iv. The statement of changes in equity;
- v. The long-term financial forecast;
- vi. The relevant measures of financial sustainability.

All in favour Yes/No Resolution No.
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11. Comparison of proposed rates and utility charges for 2026/27 with previous year (2025/26)

Moved Cr Seconded Cr

That Council notes in accordance with section 169(7) of the *Local Government Regulation 2012* the total value of change in proposed rates and utility charges for the financial year 2026/27 compared with the rates and utility charges levied in the previous budget is an increase of **4.23%**.

All in favour Yes/No Resolution No.
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12. Debt Policy 2026/27

Attachment 6 refers:

Moved Cr Seconded Cr

That pursuant to Section 192 of the *Local Government Regulation 2012*, Council adopt the Debt Policy 2026/27.

All in favour Yes/No Resolution No.
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13. Investment Policy 2026/27

Attachment 7 refers:

Moved Cr Seconded Cr

That pursuant to Section 191 of the *Local Government Regulation 2012*, Council adopt the Investment Policy 2026/27.

All in favour Yes/No Resolution No.
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14. Corporate Card Policy 2026/27

Attachment 8 refers:

Moved Cr

Seconded Cr

In accordance with the requirements of the *Local Government Act 2009*, Council adopt the Corporate Card Policy 2026/27.

All in favour Yes/No

Resolution No.

15. Fees and Charges 2026/27

Attachment 9 refers:

Moved Cr

Seconded Cr

In accordance with the requirements of the *Local Government Act 2009*, Council adopt the Fees and Charges Schedule for the 2026/27 financial year.

All in favour Yes/No

Resolution No.

16. Procurement Policy 2026/27

Attachment 10 refers:

Moved Cr

Seconded Cr

In accordance with the requirements of the *Local Government Act 2009*, Council adopt the Procurement Policy 2026/27.

All in favour Yes/No

Resolution No.



Croydon Shire Council

2026/27 Financial Year Budget

Attachment 2

Statement of Estimated Comprehensive Income

For the Year Ended 30 June 2026

	Estimated Actual 2025/26 \$000
Income	
Revenue	
Recurrent Revenue	
Rates, Levies and Charges	1,014
Fees and Charges	889
Rental Income	264
Interest Received	1,250
Other Income	102
Recoverable Works	393
Grants, Subsidies, Contributions and Donations	23,291
Total Operating Revenue	<u>27,203</u>
 Expenses	
Recurrent Expenses	
Employee Benefits	7,579
Materials and Services	14,745
Finance Costs	73
Depreciation expenses	3,025
Amortisation of Right-of-Use Assets	175
Total Operating Expenses	<u>25,597</u>
 Net Operating Outcome	<u>1,606</u>
 Capital Revenue	
Grants, Subsidies, Contributions and Donations	2,081
	<u>2,081</u>
 NET RESULT	<u>3,687</u>

Statement of Estimated Financial Position

For the Year Ended 30 June 2026

	Estimated Actual 2025/26 \$000
Current Assets	
Cash and Equivalents	34,572
Trade and Other Receivables	507
Inventories	103
Total Current Assets	35,182
Non-Current Assets	
Property, Plant and Equipment	150,500
Total Non-Current Assets	150,500
Total Assets	185,682
Current Liabilities	
Trade and Other Payables	150
Contract Liabilities	11,305
Provisions	631
Total Current Liabilities	12,086
Non-Current Liabilities	
Provisions	253
Total Non-Current Liabilities	253
Total Liabilities	12,340
NET COMMUNITY ASSETS	173,342
Community Equity	
Revaluation Surplus	105,013
Retained Surplus	68,329
TOTAL COMMUNITY EQUITY	173,342

Statement of Estimated Cash Flows

For the Year Ended 30 June 2026

	Estimated Actuals 2025/26 \$000
Cash Flows from Operating Activities	
Receipts from Customers	3,195
Payments to Suppliers and Employees	(23,675)
	(20,480)
Interest Received	1,250
Borrowing Costs	-
Operating Grants, Subsidies, Contributions and Donations	25,891
Net Cash Inflow (Outflow) from Operating Activities	6,661
Cash Flows from Investing Activities	
Payments for Property, Plant and Equipment	(5,830)
Proceeds from Sale of Property, Plant and Equipment	-
Capital Grants, Subsidies, Contributions and Donations	1,541
Net Cash Inflow (Outflow) from Investing Activities	(4,289)
Cash Flows from Financing Activities	
Proceeds from Borrowings	-
Repayment of Borrowings	-
Repayment of finance leases	(505)
Net Cash Inflow (Outflow) from Financing Activities	(505)
Net Increase / (Decrease) in Cash and Equivalents Held	1,867
Cash and Equivalents at the Beginning of the Financial Year	32,705
Cash at End of Reporting Period	34,572

Statement of Estimated Changes in Equity

For the Year Ended 30 June 2026

	Estimated Actuals 2025/26 \$000
Balance at the beginning of period	169,655
Net Result for the year	3,687
Balance at the end of period	<u>173,342</u>



Croydon Shire Council

2026/27 Financial Year Budget

Attachment 5

Croydon Shire Council

2026/2027 Budget and Long Term Financial Forecast 2027 to 2036

Statement of Financial Position

	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Current assets										
Cash assets and cash equivalents	21.40M	22.48M	24.14M	25.79M	27.45M	29.11M	30.75M	32.79M	34.94M	37.12M
Other inventory	0.10M	0.10M	0.10M	0.10M	0.10M	0.10M	0.10M	0.10M	0.10M	0.10M
Receivables	1.78M	2.10M	2.18M	2.25M	2.30M	2.36M	2.43M	2.49M	2.55M	2.61M
Contract assets	-	-	-	-	-	-	-	-	-	-
Total current assets	23.29M	24.68M	26.42M	28.14M	29.86M	31.57M	33.28M	35.38M	37.59M	39.84M
Non-current assets										
Property, plant and equipment	160.24M	165.05M	170.12M	175.45M	181.04M	186.90M	193.03M	199.58M	206.40M	213.51M
Total non-current assets	160.24M	165.05M	170.12M	175.45M	181.04M	186.90M	193.03M	199.58M	206.40M	213.51M
Total assets	183.52M	189.73M	196.54M	203.59M	210.90M	218.47M	226.31M	234.96M	243.99M	253.35M
Current liabilities										
Trade and other payables	1.20M	0.90M	0.94M	0.96M	0.99M	1.02M	1.05M	1.08M	1.11M	1.14M
Employee payables/provisions	0.64M	0.65M	0.66M	0.67M	0.68M	0.68M	0.69M	0.70M	0.71M	0.72M
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Total current liabilities	1.84M	1.55M	1.59M	1.63M	1.67M	1.70M	1.74M	1.78M	1.82M	1.86M
Non-current liabilities										
Employee payables/provisions	0.26M	0.26M	0.27M	0.27M	0.28M	0.28M	0.29M	0.29M	0.30M	0.30M
Total non-current liabilities	0.26M	0.26M	0.27M	0.27M	0.28M	0.28M	0.29M	0.29M	0.30M	0.30M
Total liabilities	2.10M	1.81M	1.86M	1.90M	1.94M	1.98M	2.03M	2.07M	2.12M	2.16M
Net community assets	181.43M	187.92M	194.68M	201.69M	208.96M	216.49M	224.28M	232.89M	241.87M	251.19M
Community equity										
Asset revaluation reserve	109.17M	113.92M	118.91M	124.14M	129.63M	135.38M	141.40M	147.70M	154.27M	161.12M
Retained surplus (deficiency)	72.25M	74.00M	75.77M	77.54M	79.33M	81.11M	82.88M	85.19M	87.60M	90.07M
Total community equity	181.43M	187.92M	194.68M	201.69M	208.96M	216.49M	224.28M	232.89M	241.87M	251.19M

Croydon Shire Council
2026/2027 Budget and Long Term Financial Forecast 2027 to 2036
Statement of Cash Flows

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Cash flows from operating activities:										
Receipts from customers	20.39M	25.30M	26.43M	27.25M	27.97M	28.71M	29.44M	30.21M	31.00M	31.81M
Payment to suppliers and employees	(30.22M)	(23.85M)	(24.34M)	(25.12M)	(25.83M)	(26.56M)	(27.30M)	(28.07M)	(28.86M)	(29.68M)
Interest received	1.60M	1.12M	1.13M	1.14M	1.21M	1.28M	1.36M	1.43M	1.52M	1.61M
Net cash inflow (outflow) from operating activities	(8.23M)	2.57M	3.22M	3.28M	3.36M	3.44M	3.50M	3.57M	3.66M	3.75M
Cash flows from investing activities:										
Payments for property, plant and equipment	(8.85M)	(3.54M)	(3.66M)	(3.78M)	(3.90M)	(4.04M)	(4.18M)	(3.92M)	(3.95M)	(4.06M)
Subsidies, donations and contributions for new capital expenditure	3.90M	2.05M	2.10M	2.15M	2.21M	2.26M	2.32M	2.38M	2.44M	2.50M
Net cash inflow (outflow) from investing activities	(4.94M)	(1.49M)	(1.56M)	(1.62M)	(1.70M)	(1.78M)	(1.86M)	(1.54M)	(1.51M)	(1.56M)
Cash flows from financing activities										
Proceeds from borrowings	-	-	-	-	-	-	-	-	-	-
Repayment of borrowings	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from financing activities	-	-	-	-	-	-	-	-	-	-
Net increase (decrease) in cash held	(13.17M)	1.07M	1.66M	1.65M	1.66M	1.66M	1.64M	2.04M	2.15M	2.19M
Cash at beginning of reporting period	34.57M	21.40M	22.48M	24.14M	25.79M	27.45M	29.11M	30.75M	32.79M	34.94M
Cash Balance	21.40M	22.48M	24.14M	25.79M	27.45M	29.11M	30.75M	32.79M	34.94M	37.12M

Croydon Shire Council

2026/2027 Budget and Long Term Financial Forecast 2027 to 2036

Statement of Income and Expenditure

	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$	2032 \$	2033 \$	2034 \$	2035 \$	2036 \$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Revenue										
Recurrent revenue:										
Rates & Utility Charges	1.07M	1.12M	1.16M	1.20M	1.24M	1.28M	1.33M	1.38M	1.42M	1.47M
Less Discounts	(0.01M)	(0.01M)	(0.01M)	(0.01M)	(0.01M)	(0.01M)	(0.02M)	(0.02M)	(0.02M)	(0.02M)
Net rates and utility charges	1.06M	1.10M	1.14M	1.18M	1.23M	1.27M	1.31M	1.36M	1.41M	1.46M
Fees and charges	0.80M	0.83M	0.86M	0.89M	0.92M	0.95M	0.99M	1.02M	1.06M	1.10M
Sales, contract and recoverable works	0.55M	0.58M	0.60M	0.62M	0.64M	0.66M	0.69M	0.71M	0.74M	0.76M
Operational Grants & subsidies	30.26M	22.78M	23.57M	24.28M	24.89M	25.51M	26.15M	26.80M	27.47M	28.16M
Developer Contributions	-	-	-	-	-	-	-	-	-	-
Interest received	1.60M	1.12M	1.13M	1.14M	1.21M	1.28M	1.36M	1.43M	1.52M	1.61M
Other recurrent income	0.31M	0.32M	0.34M	0.35M	0.35M	0.36M	0.37M	0.38M	0.39M	0.40M
Total recurrent revenue	34.57M	26.74M	27.64M	28.46M	29.24M	30.04M	30.86M	31.71M	32.58M	33.48M
Capital revenue:										
Capital Grants	3.90M	2.05M	2.10M	2.15M	2.21M	2.26M	2.32M	2.38M	2.44M	2.50M
Capital Contributions	-	-	-	-	-	-	-	-	-	-
Total capital revenue	3.90M	2.05M	2.10M	2.15M	2.21M	2.26M	2.32M	2.38M	2.44M	2.50M
Total income	38.47M	28.79M	29.74M	30.61M	31.45M	32.31M	33.18M	34.08M	35.02M	35.98M
Expenses										
Recurrent expenses:										
Employee costs	7.66M	8.00M	8.28M	8.57M	8.86M	9.16M	9.48M	9.80M	10.13M	10.48M
Materials and services	23.57M	15.51M	16.06M	16.54M	16.95M	17.38M	17.81M	18.25M	18.71M	19.18M
Depreciation and amortisation	3.27M	3.48M	3.58M	3.68M	3.80M	3.93M	4.07M	3.66M	3.70M	3.80M
Finance costs	0.04M	0.04M	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M	0.06M
Total recurrent expenses	34.54M	27.04M	27.96M	28.84M	29.66M	30.52M	31.41M	31.77M	32.60M	33.51M
Capital expenses:	0.01M	0.01M	0.01M	0.00M	0.01M	0.01M	0.01M	0.01M	0.01M	0.01M
Total Capital Expenses	0.01M	0.01M	0.01M	0.00M	0.01M	0.01M	0.01M	0.01M	0.01M	0.01M
Total Expenses	34.55M	27.04M	27.97M	28.84M	29.67M	30.52M	31.41M	31.78M	32.60M	33.52M
Result from ordinary activities	3.92M	1.74M	1.78M	1.77M	1.78M	1.78M	1.77M	2.31M	2.42M	2.47M
Operating Result										
Adj for Capital Income	0.03M	(0.30M)	(0.32M)	(0.38M)	(0.42M)	(0.47M)	(0.54M)	(0.07M)	(0.02M)	(0.03M)

Croydon Shire Council
2026/2027 Budget and Long Term Financial Forecast 2027 to 2036
Statement of Changes in Equity

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Asset revaluation surplus										
Opening balance	105.01M	109.17M	113.92M	118.91M	124.14M	129.63M	135.38M	141.40M	147.70M	154.27M
Increase in asset revaluation surplus	4.16M	4.75M	4.99M	5.23M	5.49M	5.75M	6.02M	6.30M	6.57M	6.85M
Closing balance	109.17M	113.92M	118.91M	124.14M	129.63M	135.38M	141.40M	147.70M	154.27M	161.12M
Retained surplus										
Opening balance	68.33M	72.25M	74.00M	75.77M	77.54M	79.33M	81.11M	82.88M	85.19M	87.60M
Net result	3.92M	1.74M	1.78M	1.77M	1.78M	1.78M	1.77M	2.31M	2.42M	2.47M
Closing balance	72.25M	74.00M	75.77M	77.54M	79.33M	81.11M	82.88M	85.19M	87.60M	90.07M
Total										
Opening balance	173.34M	181.43M	187.92M	194.68M	201.69M	208.96M	216.49M	224.28M	232.89M	241.87M
Net result	3.92M	1.74M	1.78M	1.77M	1.78M	1.78M	1.77M	2.31M	2.42M	2.47M
Increase in asset revaluation surplus	4.16M	4.75M	4.99M	5.23M	5.49M	5.75M	6.02M	6.30M	6.57M	6.85M
Closing balance	181.43M	187.92M	194.68M	201.69M	208.96M	216.49M	224.28M	232.89M	241.87M	251.19M

Croydon Shire Council 2026/2027 Budget and Long Term Financial Relevant Measures of Financial Sustainability												
Type	Measure	Target (Tier 7)	Budget	Forecast								
			30 June 2027	30 June 2028	30 June 2029	30 June 2030	30 June 2031	30 June 2032	30 June 2033	30 June 2034	30 June 2035	30 June 2036
Financial Capacity	1. Council Controlled Revenue	Contextual	5.36%	7.24%	7.25%	7.29%	7.34%	7.40%	7.46%	7.51%	7.57%	7.63%
	2. Population Growth	Contextual	-0.63%	-0.63%	-0.63%	-0.63%	-0.63%	-0.63%	-0.63%	-0.63%	-0.63%	-0.63%
Operating Performance	3. Operating Surplus Ratio	Not applicable	0.08%	-1.13%	-1.16%	-1.33%	-1.43%	-1.58%	-1.76%	-0.21%	-0.05%	-0.08%
	4. Operating Cash Ratio	Greater than 0%	9.5%	11.9%	11.8%	11.6%	11.5%	11.5%	11.4%	11.3%	11.3%	11.2%
Liquidity	5. Unrestricted Cash Expense Cover Ratio	Greater than 4 mths	5.47	11.45	11.88	12.30	12.74	13.14	13.50	14.00	14.51	14.99
Asset Management	6. Asset Sustainability Ratio	Greater than 90%	49.1%	104.0%	104.5%	105.1%	105.6%	106.2%	106.8%	112.3%	113.0%	113.8%
	7. Asset Consumption Ratio	Greater than 60%	76.9%	76.6%	76.3%	76.1%	76.0%	75.9%	75.8%	75.9%	75.9%	76.1%
	8. Asset Renewal Funding Ratio	Contextual	Not Required - Reporting commences in 2027-28									
Debt Servicing Capacity	9. Leverage Ratio	0 - 3 times	Not Required - Council has no debt									



Croydon Shire Council

2026/27 Financial Year Budget

Confidential Operational Level Budget

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
1000	1	ECONOMIC DEVELOPMENT & INFRASTRUCTURE			
1050	2	TOURISM/PROMOTION			
1055	3	TOURISM	21,805	404,976	- 383,172
1055	1125	Fees Received (Tours)	9,052		
1055	1851	Sale of Chil, Eth, Croy Books	3,159		
1055	1852	Freedom Camping Donation Receipt	9,594		
1055	2400	Tourism - Operating Costs		390,115	
1055	2420	Tours Remittance Exp		7,209	
1055	2500	Rates & Charges - Council Properties		7,652	
1060	3	CARAVAN PARK	548,099	478,129	69,970
1060	1125	Caravan Park Fees Received	536,578		
1060	1126	Caravan Park Washing Machine Fees	2,559		
1060	1780	Rental Income - Employee Housing	8,962		
1060	2400	Caravan Park - Operation & Maintenance		456,175	
1060	2500	Rates & Charges - Council Properties		21,954	
1100	2	ROADS			
1110	3	FLOOD DAMAGE	22,317,441	22,317,441	-
1110	1100	Recoverable Works-Flood Damage 2026	22,317,441		
1110	2479	Council Flood Damage Expenditure 2026		22,317,441	
1115	3	SHIRE ROADS	1,713,578	1,411,147	302,432
1115	1150	FAG Grant - Roads	1,713,578		
1115	2400	Shire Roads - Maintenance		1,411,147	
1130	3	MAIN ROADS - RMPC	550,000	500,000	50,000
1130	1600	Recovery Main Roads - RMPC	550,000		
1130	2480	Main Roads RMPC Mtc/Op		500,000	
1150	2	INFRASTRUCTURE - LONG TERM FIN PLANNING			
1155	3	ENGINEERING	-	809,843	- 809,843
1155	2400	Maintenance & Operation		804,620	
1155	2500	Rates & Charges - Council Properties		4,725	
1155	2900	Equipment - Not Capital		499	
1160	3	WORKSHOP	-	26,143	- 26,143
1160	2400	Operation & Maintenance		23,599	
1160	2500	Rates & Charges - Council Properties		2,544	
1165	3	PLANT	-	561,432	561,432
1165	2048	Recovery Plant Hire		1,773,003	
1165	2400	Plant Operation & Maintenance		1,211,572	
1170	3	STORE	-	91,750	- 91,750
1170	2210	Freight Costs		7,922	

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
1170	2400	Stores - Operation & Maintenance		83,829	
1250	2	TRANSPORT			
1255	3	AERODROME	-	63,272	- 63,272
1255	2400	Aerodrome - Operation & Maintenance		62,334	
1255	2500	Rates & Charges - Council Properties		938	
1355	2	WATER			
1355	3	WATER	237,399	289,932	- 52,533
1355	1500	Water Charges Income	237,399		
1355	2400	Water Supply - Operation & Maintenance		289,932	
1450	2	WASTE MANAGEMENT			
1455	3	REFUSE DISPOSAL	106,990	245,236	- 138,246
1455	1500	Refuse Disposal Charges Income	106,990		
1455	2400	Refuse Disposal - Operation & Maintenance		245,236	
1500	2	TELECOMMUNICATIONS			
1505	3	COMMUNICATIONS	-	10,953	- 10,953
1505	2400	Communications - Operating Expenses		10,953	
2000	1	ENVIRONMENTAL SUSTAINABILITY			
2060	3	PEST MANAGEMENT	-	103,787	- 103,787
2060	2480	Pest Management - Operation & Maintenance		97,098	
2060	2490	Precept - Rural Lands Protection Board		6,689	
2065	3	INSECT CONTROL	-	56,642	- 56,642
2065	2495	Insect Control - Operation & Maintenance		56,642	
2070	3	ANIMAL CONTROL	442	15,370	- 14,928
2070	1770	Registrations/Fees Income	442		
2070	2480	Animal Control - Operation & Maintenance		15,370	
2150	2	DEVELOPMENT ACTIVITIES			
2155	3	ENVIRONMENTAL/LANDCARE	1,437	1,989	- 552
2155	1120	Food Business Licence	1,437		
2155	2480	EPA - Operation & Maintenance		1,989	
3000	1	CORPORATE GOVERNANCE AND LEADERSHIP			
3100	2	COUNCIL			
3105	3	COUNCILLORS EXPENSES	-	472,709	- 472,709
3105	2410	Conferences & Deputations		29,853	
3105	2420	Councillor Remuneration		442,856	
3150	1	ORGANISATIONAL SUSTAINABILITY			

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
3155	3	OFFICE	33,633	2,513,829	- 2,480,196
3155	1125	Rate Search Fees Earned	379		
3155	1850	Sundry Income	32,679		
3155	1852	Building Application Fees	575		
3155	2001	Admin Overhead Recoveries		- 315,597	
3155	2002	Admin Overhead Recoveries (DMR)		- 14,926	
3155	2021	Audit Fees		82,329	
3155	2022	Internal Audit Expenses		20,000	
3155	2030	Bad & Doubtful Debts		120	
3155	2045	Bank Fees & Charges		39,270	
3155	2090	Computer Expenses		193,044	
3155	2095	Conferences & Deputations		50,000	
3155	2100	Consultants Fees- Accounting & Compliance		170,262	
3155	2101	Consultants Fees-Corp Serv Mat/Serv		91,431	
3155	2200	Fringe Benefits Tax		3,886	
3155	2320	Insurance		193,094	
3155	2321	Public Liability		40,906	
3155	2440	Legal Expenses		73,844	
3155	2480	Maintenance & Operation Expenses		369,362	
3155	2500	Office - Rates		2,881	
3155	2685	Recruitment Expenses		70,000	
3155	2725	Salary & Wages		1,393,923	
3155	2840	Valuation Fees		50,000	
3160	3	GRANTS	6,101,445	-	6,101,445
3160	1150	Subsidies - FAG	6,028,857		
3160	1850	Employment Subsidy	30,000		
3160	1853	Diesel & Altern Fuels Grants Scheme	42,588		
3165	3	INTEREST & INVESTMENTS	1,594,470	-	1,594,470
3165	1276	Interest Received - Investments	1,590,585		
3165	1277	Interest Received - Rates & Charges	3,885		
3200	2	SERVICE DELIVERY			
3205	4	RATES - URBAN	302,846	-	302,846
3205	1500	Urban Rates Income	308,117		
3205	1501	Urban Discount Allowed	- 5,208		
3205	1705	Urban Rates & Charges - Write Offs	- 63		
3210	4	RATES - RURAL	405,559	-	405,559
3210	1500	Rural Rates Income	413,168		
3210	1501	Rural Discount Allowed	- 7,509		
3210	1705	Rural Rates & Charges - Write Offs	- 100		
3215	4	RATES - MINING	4,222	-	4,222
3215	1500	Mining Rates Income	4,264		

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
3215	1501	Mining - Discount Allowed	- 42		
3250	2	EXTERNAL RELATIONSHIPS			
3255	3	REGIONAL ORGANISATIONS	-	61,606	- 61,606
3255	2480	Regional Memberships		61,606	
3300	2	OVERHEADS/ONCOSTS			
3305	3	WAGES ONCOSTS	-	284,152	284,152
3305	2547	Recovery Oncosts - Wet Weather		61,700	
3305	2548	Recovery Oncosts - Quality Assurance		12,701	
3305	2549	Recovery Oncosts - Fringe Benefits Tax		2,839	
3305	2550	Recovery Oncosts - Annual Leave		569,601	
3305	2551	Recovery Oncosts - Long Serv Leave		113,548	
3305	2552	Recovery Oncosts - Public Holidays		193,865	
3305	2553	Recovery Oncosts - Sick Leave		70,453	
3305	2554	Recovery Oncosts - Superannuation		604,851	
3305	2555	Recovery Oncosts - Workers Comp Ins		45,778	
3305	2557	Recovery Oncosts-Work Health & S		107,303	
3305	2558	Recovery Oncosts - FP&L Tools		76,015	
3305	2559	Recovery Oncosts - Training		150,834	
3305	2560	Annual Leave - Transfer to Provision		453,144	
3305	2561	Long Serv Leave - Transfer to Provisiion		123,559	
3305	2562	Public Holiday Payments		154,262	
3305	2564	Sick Leave Payments		231,393	
3305	2565	Superannuation Employer Contribution		588,790	
3305	2566	Workers Comp Insurance		74,188	
3305	2765	Training		100,000	
4000	1	COMMUNITY WELLBEING & RESILIENCE			
4060	3	SAFETY	-	277,673	- 277,673
4060	2400	Operational Expenses WH & S		262,279	
4060	2900	Equipment - Not Capital		15,394	
4100	2	COMMUNITY SERVICES			

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
4105	3	CHILD CARE	131,664	367,509	- 235,845
4105	1125	Fees Received	131,664		
4105	2400	Childcare - Operating Expenses		364,651	
4105	2500	Rates & Charges - Council Properties		2,858	
4115	3	COMMUNITY SERVICES	18,709	231,267	- 212,559
4115	1153	Stronger Communities 25-26	5,591		
4115	1160	Q Rail Contribution	13,118		
4115	2450	Railway Station Expense		11,953	
4115	2452	Community Services - Operational Expenditure		219,314	
4120	3	QGAP	36,045	-	36,045
4120	1150	Grants-QGAP Operations	36,045		
4125	3	CEMETERIES	-	15,736	- 15,736
4125	2400	Cemeteries - Operation & Maintenance		14,710	
4125	2500	Cemeteries - Rates & Charges		1,026	

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
4155	3	LIBRARY	26,873	105,109	- 78,236
4155	1176	State Subsidy	6,873		
4155	1178	Library Grant Wage Subsidy	20,000		
4155	2400	Library - Operation & Maintenance		105,109	
4200	2	ARTS AND CULTURE			
4205	3	HALLS	7,510	-	7,510
4205	1850	Sundry Income - Hire of Halls	7,510		
4210	3	ARTS	20,129	20,000	129
3051	1850	Community Art - Sundry Income	129		
4210	1175	RADF Subsidy	20,000		
4210	2400	Arts - RADF Program Expenses		20,000	
4220	3	MUSEUM	-	1,111	- 1,111
4220	2500	Rates & Charges - Council Properties		1,111	
4225	3	CULTURAL ACTIVITIES	-	503	- 503
4225	2400	Civic Cultural Activities - Op & Maintenance		503	
4250	2	HERITAGE			
4255	3	HERITAGE	506	113,447	- 112,941
4255	1865	Donations - Heritage	506		
4255	2400	Heritage - Operation & Maintenance		110,734	
4255	2500	Rates & Charges Council Properties		2,713	
4300	2	HOUSING			
4305	3	EMPLOYEE HOUSING	234,182	261,196	- 27,014
4305	1780	Rental Income - Housing	234,182		
4305	2400	Employee Housing - Repairs & Maintenance		233,350	
4305	2500	Employee Housing - Rates & Charges		27,846	
4310	3	PENSIONER HOUSING	33,803	22,804	10,999
4310	1780	Rental Income	33,803		
4310	2400	Pensioner Housing - Repairs & Maintenance		17,781	
4310	2500	Pensioner Housing - Rates & Charges		5,023	
4350	2	FESTIVALS, EVENTS AND PROGRAMS			
4355	3	EVENTS	2,025	23,377	- 21,351
4355	1867	Chinese Temple Grand Opening	2,025		
4355	2440	Festivals, Events and Programs		23,377	
4405	3	PLANNING & DEVELOPMENT	89,474	36,752	52,723
4405	1126	Fees Received - Building/Planning	86,509		
4405	1128	Plumbing Application Fees	2,965		

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	2026/27 PROPOSED INCOME BUDGET	2026/27 PROPOSED EXPENSE BUDGET	FY27 Budgeted Net Result
4405	2400	Town Planning - Operations		36,752	
4410	3	PARKS & RESERVES	-	209,481	- 209,481
4410	2400	Parks & Reserves - Operation & Maintenance		173,289	
4410	2500	Parks & Reserves - Rates & Charges		36,192	
4415	3	SPORTS FACILITIES	4,944	250,810	- 245,866
4415	1127	Gym Membership Fees	4,944		
4415	2400	Sports Facilities - Operation & Maintenance		213,501	
4415	2500	Rates & Charges - Council Properties		37,309	
4420	3	SWIMMING POOLS	-	179,673	- 179,673
4420	1125	Fees Received	-		
4420	2400	Swimming Pool - Operation & Maintenance		179,673	
4425	3	LAKE BELMORE RECREATION AREA	-	100,709	- 100,709
4425	2400	Lake Belmore - Operation & Maintenance		90,315	
4425	2420	DERM - Lake Belmore Lease Rental		10,394	
4450	2	DISASTER MANAGEMENT	6,704	26,414	- 19,710
4455	1176	Get Ready Qld Resilience Initiative	6,704		
4455	2482	Dis Management Plan/Operating Costs		13,821	
4455	2480	Rural Fire Brigade - Operating Expenditure		12,593	
4460	3	STATE EMERGENCY SERVICE	16,049	505	15,544
4460	1175	Operational Subsidies	16,049		
4460	2480	SES - Operating Expenses		505	
		DEPRECIATION	-	3,266,752	- 3,266,752
		TOTAL OPERATING INCOME/EXPENDITURE	34,567,983	34,539,995	27,988
		SURPLUS/(DEFICIT)	27,988		



Croydon Shire Council

2026/27 Financial Year Budget

Confidential Capital Project Level Budget

Croydon Shire Council
Proposed Capital Works Budget 2026-27

No.	Project Name	Description	New/Renewal	Source of Grant/Revenue	Budgeted Sale / Grant Received	Budget Expenditure	Council Own Funds
ROADS INFRASTRUCTURE							
	Road safety design	Design of line marking and safety initiatives across Town road network	Renewal			\$ 95,000.00	\$ 95,000.00
	Richmond Road Sealing Works	Sealing Richmond Road ch. 54.085 to 66.180 for a total of 12.095km section of road	New	R2R	\$ 3,902,620.00	\$ 3,902,620.00	\$ 35,000.00
	Road signs	Signs for creeks, crossings along Richmond Road	New			\$ 30,000.00	\$ 35,000.00
	Flood Cameras	Procurement and install of river/creek crossing cameras at - Esmerelda, Yapper, Clara and Norman Rivers	New			\$ 35,000.00	\$ 35,000.00
		ROADS INFRASTRUCTURE TOTAL			\$ 3,902,620.00	\$ 4,062,620.00	\$ 200,000.00
WATER INFRASTRUCTURE							
	Regulatory compliance upgrades	Various upgrades to operational hardware to meet regulatory compliance	Renewal			\$ 250,000.00	\$ 250,000.00
	Toilet at Splashpark	Install camp toilet block at splashpark - plumbing/electrical	Renewal			\$ 20,000.00	\$ 20,000.00
							\$ -
							\$ -
		WATER INFRASTRUCTURE TOTAL			\$ -	\$ 270,000.00	\$ 270,000.00
BUILDINGS & STRUCTURES							
	Racecourse Rest	Replacement of fencing at Racecourse rest	Renewal			\$ 130,000.00	\$ 130,000.00
	Building Plans	Design for Council Chambers and office accomodation	New			\$ 60,000.00	\$ 60,000.00
	Daycare Bathroom	New bathroom in same location	Renewal			\$ 24,100.00	\$ 24,100.00
	Diehms lookout	New signage & barriers, including telescope install	New			\$ 47,500.00	\$ 47,500.00
	Asset Management Plans	Development of asset management plan across all Council Infrastructure	Renewal			\$ 165,000.00	\$ 165,000.00
	Fencing - Admin office	Colourbond fence along western and southern fencelines	New			\$ 30,000.00	\$ 30,000.00
	Vehicle and Fuel Pod Shelters	Shelter to cover vehicles and fuel pods (recycle old steel materials)	New			\$ 25,000.00	\$ 25,000.00
	2 x 2 bedroom Duplex	New construction of 2 x 2 bedroom duplexes	New			\$ 2,431,272.00	\$ 2,431,272.00
	Contractors Camp	Set up and utilisation of Council camp assets to provide tradesman and temporary accommodation solutions	New			\$ 150,000.00	\$ 150,000.00
		BUILDINGS & STRUCTURES TOTAL			\$ -	\$ 3,062,872.00	\$ 3,062,872.00
PLANT & EQUIPMENT PURCHASES/SALES							

No.	Project Name	Description	New/Renewal	Source of Grant/Revenue	Budgeted Sale / Grant Received	Budget Expenditure	Council Own Funds
	Vermeer Vacuum Truck	VSK70-500 Vermeer Vacuum truck and non destructive digger	Renewal			\$ 315,000.00	\$ 315,000.00
	Back up Generator Childcare	Back up generator for Childcare to allow service to continue running during power outages	New			\$ 49,500.00	\$ 49,500.00
	Back up Generator Library	Back up generator for libraryto allow service to continue running during power outages and provide a cool haven to community to alleviate heat stress	New			\$ 49,500.00	\$ 49,500.00
							\$ -
							\$ -
		PLANT & EQUIPMENT PURCHASES/SALES TOTAL			\$ -	\$ 414,000.00	\$ 414,000.00
OTHER							
	IT upgrades 2026/27	Additional computer workstation upgrades, tablets, expiring warranties, aged devices	Renewal			\$ 25,000.00	\$ 25,000.00
	Phone System Upgrade	Replace Existing phone system with modern alternative	Renewal			\$ 20,000.00	\$ 20,000.00
	Cemetery Management	Excavation of rock material to manage grave sites	Renewal			\$ 92,500.00	\$ 92,500.00
	Carpet Vistor Info Centre and Council Admin	Recarpet main traffic area of VIC and whol of Council Admin building	Renewal			\$ 145,000.00	\$ 145,000.00
	Bike Trail Signage	Signage around the trails, directional and informative. Design, fabrication and installation	New			\$ 47,000.00	\$ 47,000.00
	Public Pool pumps and pipes replacement	Replacing pipes and pumps	Renewal			\$ 155,250.00	\$ 155,250.00
	ERP/Finance System	Implemetation of new Finance System (will be considered operational expenditure under Accounting Standards)	Renewal			\$ 400,000.00	\$ 400,000.00
	CONTINGENCY	Contingency funding for grants - per last year	Renewal			\$ 150,000.00	\$ 150,000.00
							\$ -
		OTHER TOTAL			\$ -	\$ 1,034,750.00	\$ 1,034,750.00
GRAND TOTAL					\$ 3,902,620.00	\$ 8,844,242.00	\$ 4,981,622.00

Croydon Shire Council
Proposed Capital Works Carryover Budget 2026-27

No.	Project Name	New/Renewal	Budgeted Sale / Grant Received	Budget Expenditure	Council Own Funds
ROADS INFRASTRUCTURE					
6	Stormwater Improvements	Renewal	\$ 250,000.00	\$ 250,000.00	\$ -
4	Line Marking Town Streets	Renewal	\$ 100,000.00	\$ 100,000.00	\$ -
1	Richmond Road - Upgrade & Seal	Renewal	\$ 1,218,263.00	\$ 1,218,263.00	\$ -
40	Sandstone Kerbing Extension	Renewal		\$ 400,000.00	\$ 400,000.00
57	Aerodrome - Reseal and Lighting Upgrade	Renewal	\$ 116,042.00	\$ 496,042.00	\$ 380,000.00
56	Claraville Road from Rodeo Grds Grid to Cemetary Creek inc Floodway Upgrade	Renewal		\$ 210,020.00	\$ 210,020.00
					\$ -
		TOTAL	\$ 1,684,305.00	\$ 2,674,325.00	\$ 990,020.00
WATER INFRASTRUCTURE					
					\$ -
					\$ -
		TOTAL	\$ -	\$ -	\$ -
BUILDINGS & STRUCTURES					
41	Painting - All Council Buildings	Renewal			\$ 95,500.00
72	Site Improvements x 9 Council Housing (Yard Levelling, rock removal and drainage)	Renewal		\$ 149,000.00	\$ 149,000.00
24	Doris Casey Hall - Footpath, Wheelchair access	Renewal		\$ 50,000.00	\$ 50,000.00
17	Employee Housing - Capital Works	Renewal	\$ 16,013.00	\$ 65,657.00	\$ 49,644.00
73	Replacement Fencing x 2 Council Houses	Renewal			\$ -
					\$ -
		TOTAL	\$ 16,013.00	\$ 264,657.00	\$ 344,144.00
PLANT & EQUIPMENT PURCHASES/SALES					
14	Replacement Of - Truck UD Nissan GW470 #531	Renewal		\$ 315,000.00	\$ 315,000.00
C/F	Replacement Of - Nissan UD Truck # 532	Renewal		\$ 315,000.00	\$ 315,000.00
30	Enterprise Suite Software	Renewal		\$ 100,000.00	\$ 100,000.00
					\$ -
					\$ -
		TOTAL	\$ -	\$ 730,000.00	\$ 730,000.00
OTHER					
42	Pump Track/Splash Park - Install New Picnic Area With Electric BBQ	Renewal		\$ 70,000.00	\$ 70,000.00
37	Lake Belmore - Construct New Shed & Fishing Area On Eastern Side	Renewal		\$ 150,000.00	\$ 150,000.00
37	Lake Belmore - Install Electric BBQ At Existing Lower Shed	Renewal		\$ 40,000.00	\$ 40,000.00
37	Lake Belmore - Repairs to Buildings & Rec Area	Renewal		\$ 35,000.00	\$ 35,000.00
18	Landscaping works to splash park and pump track	Renewal		\$ 37,273.00	\$ 37,273.00
21	Feature Lighting to Key Assets	New		\$ 152,414.00	\$ 152,414.00
22	Septic Tank Upgrade to Key Facilities	Renewal		\$ 95,024.00	\$ 95,024.00
27	Council LED sign	New		\$ 130,000.00	\$ 130,000.00
38	Cemetery Works - Replace Fencing and Grade Road	Renewal		\$ 244,000.00	\$ 244,000.00

No.	Project Name	New/Renewal	Budgeted Sale / Grant Received	Budget Expenditure	Council Own Funds
20	Extra Cemetery Fencing	New		\$ 100,000.00	\$ 100,000.00
51	Entrance Gardens	Renewal		\$ 30,000.00	\$ 30,000.00
70	Rodeo Stage, Lighting & Electrical upgrades Rodeo Grounds	Renewal		\$ 20,000.00	\$ 20,000.00
26	Mountain Bike Trails	New		\$ 60,000.00	\$ 60,000.00
43	Lake Belmore - Playground Replacement	Renewal		\$ 250,000.00	\$ 250,000.00
					\$ -
		TOTAL	\$ -	\$ 1,413,711.00	\$ 1,413,711.00
GRAND TOTAL			\$ 1,700,318.00	\$ 5,082,693.00	\$ 3,477,875.00