

Croydon Shire Council

Agenda

Ordinary Meeting 15 October 2026

Croydon Shire Council

Agenda of Ordinary Meeting to be held at the Croydon Shire Council Chambers on 15 October 2026 commencing with presentation by QLD Family & Child Commission on the new Child Safe Standards at 9:00am, followed by a short presentation from the Office of the Coordinator-General regarding Graphinex project.

The Ordinary Council Meeting to commence at 10:30am.

Contents

1. Attendance 3

2. Attendance by audio link or audio-visual link 3

3. Apologies 3

4. Confirmation of Minutes 3

5. Business arising from Minutes of previous meeting. 3

6. Officer's Reports 4

6.1 Chief Executive Officer Reports 4

6.1.1 Council Update 4

6.1.2 Travel & Accommodation Cancellation Policy 5

6.1.4 Hotel Laneway Project Update Report 7

6.1.6 Councillor Conference and Meeting Schedule 2026 9

6.2 Closed Business 9

6.2.1 Tagalalka Aboriginal Corporation Rates Concession 10

6.3 Infrastructure Managers Report 10

6.3.1 Infrastructure Report 10

6.4 Community, Tourism and Marketing Reports 13

6.4.1 Community, Tourism and Marketing Reports 13

6.5 Corporate Services Reports 17

6.5.1 Finance Report 17

6.5.2 Operational Plan 2026-2027 – 1st Quarter Review 18

6.5.3 Corporate Services Manager's Report 19

7. Matters of which notice has been given 21

8. Business which the Mayor wishes to have considered at the meeting without notice. 21

9. Meeting Close 21

The meeting commenced at _____ am.

1. Attendance

2. Attendance by audio link or audio-visual link

Moved Cr Seconded Cr All in favour Yes/No Resolution No.

3. Apologies

4. Confirmation of Minutes

Recommendation

That the minutes of the Ordinary Meeting held 17 September 2026 be confirmed.
Refer Attachment Number 1

Moved Cr Seconded Cr All in favour Yes/No Resolution No.

5. Business arising from Minutes of previous meeting.

6. Officer's Reports

6.1 Chief Executive Officer Reports

6.1.1 Council Update

Subject: September Information Report

Attachments: Nil

Author: Chief Executive Officer

Date: 15 October 2026

Meetings were held with the following:

- Office Independent Assessor
- Dept of Local Government, Water and Volunteers
- Council First – ERP implementation plan
- POD – council offices concept design
- Graphinex – current status, EIS, sponsorship

Development Applications:

- Hotel Laneway – detailed paper included

Croydon weather station site inspections undertaken, groundwork commenced, installation due late November.

Business Unit: Croydon WHS Performance Report

Reporting period: September 2026

Author: Terry Simons

General Update on WHS Management
WHS Management WHS Management System WHS Policy and Procedure Reviews are ongoing, with small number currently out for review. Training for Council staff is ongoing and where practical training is also open to Contractors working for Council. A testing campaign was conducted in late August across Council work sites with an overall good result.
WHS Issues for Escalating
N/A

RESOLUTION

That Council accepts the September Information Report as presented.

Moved Seconded   All in favour Resolution No.

6.1.2 Travel & Accommodation Cancellation Policy

Attachments: Travel & Accommodation Cancellation Policy Draft
Refer Attachment Number 2

Author: Chief Executive Officer

Date: 7 October 2026

Executive Summary

- **Travel & Accommodation Cancellation Policy – POL STRAT….**

Council does not have an established framework for managing cancellations of Council funded travel and recovering unrecoverable costs, where appropriate.

Recommendation

That the Policy be endorsed by Council.

Consultation (internal/external)

Chief Executive Officer, Executive Team and legal advisors.

Relationship to Corporate and Operational Plans

Enables implementation of policy and operational objectives set out in Corporate and Operational Plans.

Policy Implications

Strengthening governance frameworks.

Legislative / Legal Implications

Compliance.

Risk Management Implications

Improves ability to manage risk.

Financial and Resource Implications

Nil

RESOLUTION

That Council endorse/adopt the Travel & Accommodation Cancellation Policy as presented.

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.1.3 Planning Scheme Amendment Project

Attachments: Update Report No. 4 dated 7 October 2026
Refer Attachment Number 3

Early Engagement Report – Request for Preliminary State Interest Comments
Refer Attachment Number 4

Author: Nick Hardy, Director, Hardy Town Planning and Consulting
Stephen Walker, Senior Town Planning, Hardy Town Planning and Consulting

Date: 7 October 2026

Recommended Action:

The following action is recommended: -

a) Council note the Update Report No. 4 dated 7 October 2026 as background for the Planning Scheme Amendment Project;

b) Resolve to endorse the Early Engagement Report and submit the Report to the Department of State Development Infrastructure and Planning to request preliminary State Interest comments.

The Early Engagement Report requests State comments on:-

i) the proposed expansion to the Township Boundary;

ii) the residential, industrial and general township expansion areas;

iii) the implications of the proposed amendments to the State Planning Policy to exclude selected SPP Mapping in relation to the current Planning Scheme;

RESOLUTION

That Council resolves to:-

a) note the Update Report No. 4 dated 7 October 2026 as background for the Planning Scheme Amendment Project; and
b) endorse the Early Engagement Report and submit the Report to the Department of State Development Infrastructure and Planning for preliminary State Interest comment."

Moved Cr Seconded Cr All in favour Yes/No Resolution No.

6.1.4 Hotel Laneway Project Update Report

Attachments: Hotel Laneway Options Report dated 7 October 2026
Refer Attachment Number 5

Author: Nick Hardy, Director, Hardy Town Planning and Consulting

Date: 7 October 2026

Recommended Action:

The following action is recommended:-

a) Council note the Options Report dated 7 October 2026 and background advice provided by Brian Lane of AusNorth Consultants;

Resolve to endorse Option 2 to enable the opening of a new road from Elizabeth Street to the northern boundary of Lot 1 on SP329453 (Croydon Club Hotel), boundary realignment and lot amalgamation.

RESOLUTION

That Council resolves:-

a) to note the Options Report dated 7 October 2026 and background Reports prepared by AusNorth Consultants;

b) to endorse Option 2 to enable the opening of a new road from Elizabeth Street to the northern boundary Lot 1 on SP329453 (Croydon Club Hotel), boundary realignment and lot amalgamation;

c) to provide landowner's consent for land owned by Council to be included in the Development Application.

Moved Cr Seconded Cr All in favour Yes/No Resolution No.

6.1.5 Croydon Caravan Park

Business Unit: Croydon Caravan Park

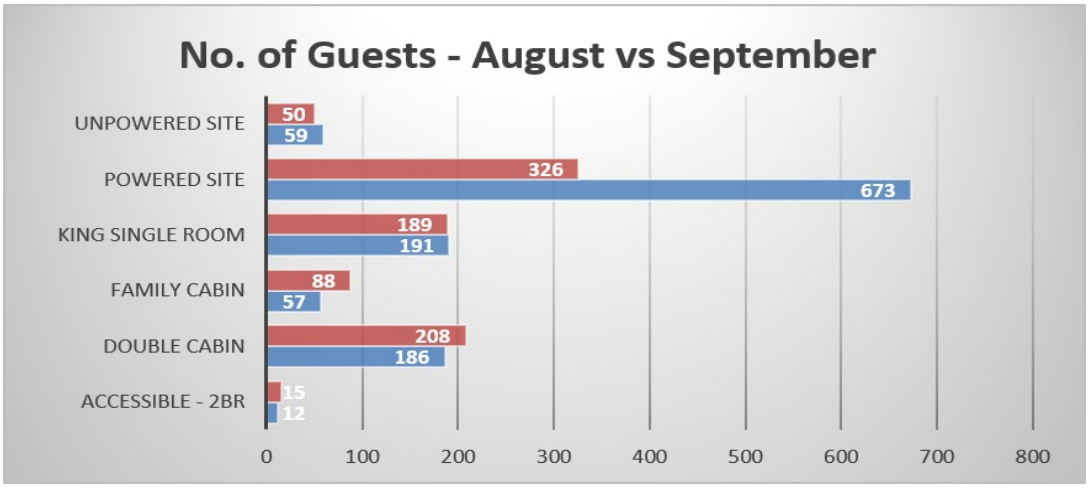
Reporting period: September 2026

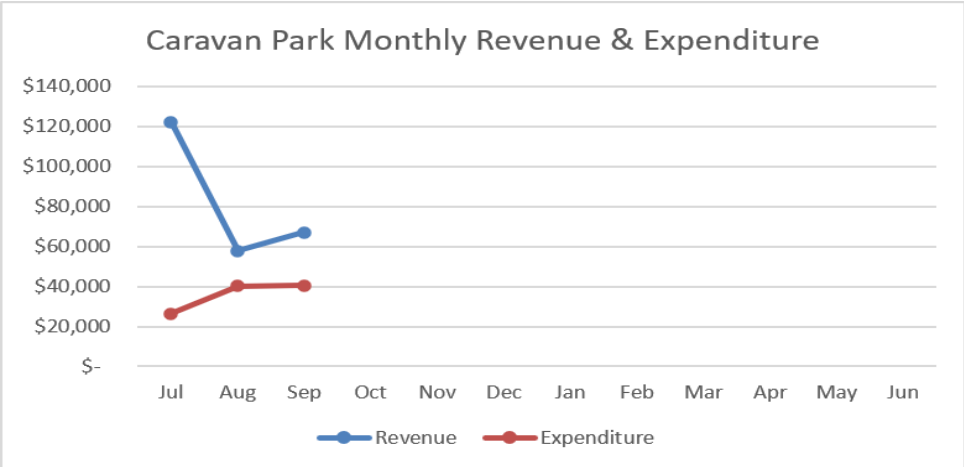
Attachments: Nil

Author: Caravan Park Manager

Occupancy Statistical Data:

Number of Guests	August	September
Accessible - 2BR	12	15
Double Cabin	186	208
Family Cabin	57	88
King Single Room	191	189
Powered Site	673	326
Unpowered Site	59	50
Total	**1,178**	**876**





Note: Expenditure does not include rates and depreciation expenses.

Issues/Comments: Revenue remains up when compared to the same time last year, but the tourists seem to have backed off the season. The cabins remain heavily booked, mostly with workers

RESOLUTION

That Council accepts the monthly Caravan Park report for the period ending 30 September 2026.

Moved Cr Seconded Cr All in favour Yes/No Resolution No.

6.1.6 Councillor Conference and Meeting Schedule 2026

Below is the Councillor Conference and Meeting Schedule for 2026. The schedule will be updated monthly to reflect Councillor movements and assist in coordinating travel requirements.

15 Oct	Croydon Shire Council Ordinary Meeting	All Councillors
19 Oct	NWQROC - Cairns	Mayor, Deputy, CEO
19 -21 Oct	LGAQ Annual Conference Cairns	All Councillors
5 Nov	FNQROC – Cairns	Mayor, Deputy, CEO
6 Nov	NWQROC – Zoom	Mayor, Deputy, CEO
19 Nov	Croydon Shire Council Ordinary Meeting	All Councillors
2/3 Dec	NWQROC – TBC	Mayor, Deputy, CEO
18 Dec	Croydon Shire Council Ordinary Meeting	All Councillors

6.2 Closed Business

Moved Cr Seconded Cr In accordance with Section 254J(3) of the *Local Government Regulation 2012* the meeting is closed to the public to discuss Tagalalka Aboriginal Corporation Rates Concession. All in favour Yes/No Resolution No.

Moved Cr Seconded Cr The Meeting is open to the public. All in favour Yes/No Resolution No.

6.2.1 Tagalalka Aboriginal Corporation Rates Concession

RESOLUTION

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.3 Infrastructure Managers Report

6.3.1 Infrastructure Report

Business Unit: Infrastructure Department

Reporting Period: September 2026

Attachments: Nil

Author: Daniel Dixon, Director Infrastructure

Main Roads

2024-2026 Road Maintenance Performance Contract (RMPC)

- Routine maintenance and regular inspections ongoing
- Shoulder repair works scheduled for May on Georgetown Rd – Completed
- Patching and shoulder work on 92a section – Completed

DRFA Works

Contract / Package	Contractor	Contract Value*	Expenditure to Date*	Completion Forecast	Status
RFT14 – 2024 DRFA – Glenora Road	Pickering Earthmoving	$4,352,253	$3,140,482	31/10/2026	On Track
RFT15 – 2024 DRFA – Richmond Road	Cheyenne Earthmoving	$2,762,368	$1,522,185	31/10/2026	Moderate Risk
RFT16 – 2024 DRFA – Yapper River Road	Peetree Contracting	$6,909,399	$3,669,581	31/10/2026	On Track
RFT20 – 2025 DRFA – Claraville Gravel Stockpile	Peetree Contracting	$1,515,315	$721,642	19/10/2026	On Track
RFT21 – 2025 DRFA – Northern Roads	Pickering Earthmoving	$5,043,440	$329,563	30/11/2026	On Track
RFT22 – 2025 DRFA – Central Roads	Cheyenne Earthmoving	$1,174,080	$0	30/11/2026	High Risk
RFT23 – 2025 DRFA – Southern Roads	Pickering Earthmoving	$4,370,437	$1,662,176	30/11/2026	On Track
RFT24 – 2025 DRFA – Esmeralda Creek	Cooper McCullough	$865,544	$417,185	28/09/2026	On Track

Contracted works updates

- No significant shifts in contract risk levels. Contractors continue to perform well.
- RFT22 package continues to be at high risk, however, Contractor has provided some of the requested documentation and securities for Council assessment. Site possession still to be approved.
- Weekly progress meets held with all contractors to discuss program, RFI responses
- Clara River Crossing progressed into full construction. Wren Construction continues to progress the WUC, with the culvert base pours, 13 culvert wall pours and two apron pours completed to date. Remaining works include three culvert wall pours, the downstream apron final section pour, construction and pouring of the upstream apron, and construction of the running slab. Following completion of the structural works, the Contractor will progress concrete rock protection and finishing work.
- Revised access exercise undertaken post pit reallocation by DPI – Section 143 notifications in place for pit access across shire.





Clara River Crossing Works

Roads to Recovery (R2R)

- Approval granted for all R2R monies to be received in 2026/27 financial year $3,902,620 which will be used for sealing works on Richmond Road – missing link.
- Geotech planned to inform pavement design – completed
- Road pavement design underway
- Construction planned for early 2027
- Scope will be complimented by 2026 QRA Richmond Rd REPA submission

Town Roads

- Town roads maintenance – minor patching across town streets
- Drainage works and town fire breaks completed
- Extension to Temple St for block access completed

Town Services

- Maintenance and repairs to watering systems
- Routine mowing and watering
- All internal and public facilities cleaned and maintained

Water

- All sampling has been completed. All testing meeting the DWQMP specification
- 2 x water main repairs
- Works Area 3 – Alldridge Street water main upgrade – Project has reached practicable completion and is live.
- Upgrades completed at WTP. SCADA software and hardware program complete. Plant is now in automated operation.
- New dosing system and analyser calibration complete
- New level sensors in tanks and augmented valving complete

Forward Planning Works Schedule – September

- Flood camera procurement – finalising procurement
- Signage installs at creek/river crossings – to be installed
- Repeater station repairs and maintenance – minor delay (1st week October)
- Contractor camp infrastructure planning – Design 70%
- Re-seal of runway and apron at Airport – Completed
- Claraville Rd REPA works to complete to Claraville House
- Beech Rd REPA works – Not started
- Construction of kitchens for caravan park - complete

Forward Planning Works Schedule - October

- Installation of shade sail at Belmore Dam
- Media change out in backwash filters at WTP
- Finalise monitoring bore and drainage trench design at Belmore Dam Wall
- Plan flood camera installation
- Runway line marking
- Rodeo grounds electrical assessment
- Rodeo ground stage refurbishment
- Hand rail at Heritage building
- Roof replacement at Tabletop school house
- Glass repairs at school house
- Chinese temple lighting installation
- Bike trail concreting
- Council housing landscaping
- Septic replacement at 78 Sircom St

RESOLUTION

That Council accepts the Infrastructure Department information report as presented.

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.4 Community, Tourism and Marketing Reports

6.4.1 Community, Tourism and Marketing Reports

Business Unit: Community, Tourism and Marketing

Attachments: Nil

Reporting period: September 2026

Author: Sonya Frost – Director Community, Tourism & Marketing

Tourist Numbers:

	September 2026	September 2025
Total Tourists	1066	873
Racecourse Rest Campers	139	108
Buses	366	184
Overseas Travellers	26	30
Free Walking Tour	0	16 (Suspended due to staffing)
Sunset Platter	4	-

Summary:

Tourists are slowing down for the off season.
The Gulflander train is still running until end of Oct. and so will our Sunset Platters.
The Info. Centre will close on weekends with the last weekend being 31 Oct. & 1 Nov.
Two grants have been applied for with another in progress for Tourism.
The team is already looking at plans for the 2027 Heritage Festival.

Challenges:

Walking tours remain suspended due to staffing. Moving forward to 2027 season these will start again with our newest Tourism Officer currently learning Croydon history and tour guiding.

LIBRARY & COMMUNITY SERVICES

Library Stats: Sept. 2026

224 library visits/enquiries/transactions

31 Borrowed/Renewals

1 New Members

Summary:

Movie night in Aug. proved to be popular with approx. 20 people to watch 'War Horses'. Congratulations to Tony Foley for winning the Fathers Day giveaway.

Seniors Week is approaching with three events coming up, funded by the Age Friendly Seniors Month grant.

Planning for community events in Oct. is keeping us busy with lots to offer the community.

Three grants have been applied for Community Services.

Challenges:

School holiday programs are not getting interest from community.

Other events are often low numbers attended. Will be looking at events for 2027 and what worked well and what didn't in 2026 to move forward with a plan.

Securing a Santa for the upcoming season as we do not have a lot of options.

Funerals:

There were no funerals in Sept.

Gym:

Statistics for Gym

	August 2026	September 2026
Attendance	70	110
New Members	6	10

Grants and Funding

Applied – Arts Qld – AR (Augmented Reality) display at town hall
Applied – Tourism Infrastructure - Medical Dispensary display
Applied – Australia Day
Applied – STEM Workshops for 2027
Applied – Community Grant – Fans over basketball courts
In Progress – Festival Aust. – Event for 2027 Heritage Festival 'Junkyard Beats'
In Progress – Active Transport – Design & Infrastructure for shared Bike and Footpath
Total funding applied for September: $417,000
Total funding projects currently under development: $881,349

October Events:

- 1 Oct. Trivia Night
- 2 – 4 Oct. Men's Mental Health Fishing Trip
- 6 Oct. Exercise Classes start, twice a week during school term
- 9 Oct. Connections, Chaos & Craft

- 10 Oct. Get Ready Croydon Markets
- 12 Oct. Seniors Week Bingo and Morning Tea
- 14 Oct. Seniors Week Trivia and Lunch
- 16 Oct. Seniors Week Band and Dinner
- 19 – 25 Oct. Aussie Bird Count
- 21 Oct. Pink Ribbon Day Morning Tea
- 30 Oct. Goldilocks Rocks on Tour
- 31 Oct. Halloween Disco

Events for future:

- More Trivia
- More Connections, Chaos & Craft
- Fishing competition TBC (next year)
- Australia Day Nominations called for
- Christmas Lights Comp. Nominations called for
- Community End of Year Party
- Watercolour Christmas Cards Workshop
- Meet your Neighbours
- Santa Photos (if we can find a Santa)
- Twilight Christmas Markets

RESOLUTION

That Council accepts the Community, Tourism and Marketing information report as presented.

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.4.2 Childcare Report

Business Unit: Croydon Childcare Centre

Reporting Period: September 2026

Attachments: Nil

Author: Neha, Childcare Director, Croydon Childcare Centre

Attendance figures/statistics:	21	
Long Day Care Non-Kindy Days	14 Children	(9 months – 4 years)
Long Day Care Kindy Days	12 Children	(9 months – 4 years)
After School Care	6 Children	(4 – 10 years)
Vacation Care	4 Children	(5 - 10 years)

Reporting period September	Number of children attending per day					Average per day
	Mon	Tues	Wed	Thurs	Fri	
31/08/26 – 04/09/26	10	9	6	7	RDO	9
07/09/26 – 11/09/26	11	10	10	7	6	9
14/09/26 – 18/09/26	11	10	8	7	RDO	9
21/09/26 – 25/09/26	11	10	9	7	7	9

Major activities this reporting period

- September was a busy and productive month, with a strong focus on staff development, educator mentoring, quality improvement, financial management, and family engagement. The service continued its quality improvement and reflective practice processes throughout the month. The Centre Philosophy was reviewed to reflect current practices, community values, children's voices, and family feedback. The revised philosophy was aligned with Council's vision and received positive feedback from the line manager.
- Outstanding accounts and overdue fees were actively monitored in accordance with the Centre's Fees Policy. Families with overdue accounts were contacted individually regarding statements and outstanding balances. Payment plans were reviewed, and Council Finance Team was consulted where required.
- A staff waiver application was submitted to the Department to support ongoing compliance with operational requirements. Staff rosters and schedules were regularly reviewed and adjusted to meet service needs and maintain appropriate staffing arrangements.
- Educators participated in regular mentoring and coaching discussions to strengthen their confidence, professional knowledge, and teaching practices. Professional development focused on Storypark, the planning cycle, observations, assessments, and educational documentation. Staff probation reviews were completed, and individual professional development plans were developed.
- The service maintained strong partnerships with families, first 5 Forever, and other community stakeholders to support continuous improvement and strengthen community connections. Communication with families continued through Storypark, individual correspondence, and regular service updates.
- Planning and preparation commenced for upcoming workshops and professional learning opportunities scheduled for October. Initial planning also began for the Children's Christmas Celebration, with the Centre identified as a suitable venue. Staff leave planning was undertaken to support arrangements for the Christmas closure period.
- The September Bush Telegraph article was prepared and submitted, highlighting Centre news, achievements, and upcoming events.
- Fortnightly First 5 Forever excursions continued, providing valuable opportunities for children to engage with the local community and extend their learning. Children particularly enjoyed visits to the park, where they participated in active outdoor play, social interactions, and exploration.
- The Centre continued to strengthen its commitment to sustainability. Educators creatively reused natural and recycled materials, including tree branches, cardboard, and other recyclable resources, to create engaging learning experiences. These initiatives promoted environmental awareness and encouraged children to develop sustainable practices.

• Children's learning and development were further supported through the display of visual learning documentation across indoor learning environments. • Maintenance requests were also identified and logged during the month.
Activities/reporting scheduled
• Children participated in regular First 5 forever park excursions that supported the development of early literacy, communication, and social skills through storytelling, shared reading, and interactive learning experiences. • Throughout the month, children engaged in a wide range of play-based learning experiences, including sensory exploration, schema-based play, water play, creative arts, and physical activities. These experiences supported children's development across all learning outcomes. • Educators continued to foster secure and positive relationships with children through calm, consistent routines and responsive interactions. Flexible transitions and supportive environments promote children's wellbeing, engagement, confidence, and sense of belonging

RESOLUTION

That Council accepts the Childcare information report as presented.

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.5 Corporate Services Reports

6.5.1 Finance Report

Attachments: Financial Report Summary 2026-2027
Refer Attachment Number 6

Author: Stephen Frost, Director Corporate Services

Date: 07 October 2026

Executive Summary

The financial report as of 30 September 2026 which summarises the financial performance and financial position is presented to Council.

Note that the balances will change as the FY26 audit process is still underway and therefore opening balances and accruals etc. are not yet final. This will be resolved in the November report.

Recommendation

That Council receives the monthly financial report for the period ending 30 September 2026.

Financial Report:

The financial report compares actual performance to date with the Council's adopted 2026-2027 budget and provides information, any budget variances or financial risks/concerns.

Financial information provided in this report comprises of:

1. Summary of the Statement of Comprehensive Income (Profit & Loss) provides the total revenue versus expenditure which gives the operating result.

2. Statement of Financial Position (Balance Sheet) discloses the net community equity of Council, which represents its wealth as measured by total assets less liabilities.

3. Summary of Cash Position i.e. how much cash is held in Council's bank account or invested in QTC (Queensland Treasury Corporation).

4. Capital Works program expenditure report (please refer attachment).

RESOLUTION

That Council accepts the Corporate Services Monthly Financial Information Report for the period ending 30 September 2026

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.5.2 Operational Plan 2026-2027 – 1st Quarter Review

Business Unit:	Corporate Services
Attachments:	2026-2027 Operational Plan Review Q1 Refer Attachment Number 7
	2026-2027 Actual vs Budget Q1 Refer Attachment Number 8
Author:	Stephen Frost, Director Corporate Services
Date:	7 October 2026

Executive Summary

The Operational Plan quarterly review is presented to Council to report on progress against the Budget and Operational Plan 2026/27 for the period ending 30 September 2026.

Note; adjustments required to opening balances when FY'26 finalised.

Recommendation

That Council receives the 2026/2027 Operational Plan Q1 review for the period ending 30 September 2026.

Background

The operational plan was adopted as part of the 2026/2027 budget and it outlays activities and tasks that Council plans carry out in order to achieve goals to support its 5 year corporate plan. The plan is reviewed every quarter to demonstrate that Council is achieving its targets and objectives.

Consultation (internal/external)

Leadership Team
Finance Contractors

Policy Implications

Nil

Legislative / Legal Implications

Requirement under s104 5(a) of *Local Government Act 2009* to prepare an annual operational plan.

Risk Management Implications

Non-compliance with Legislation s104 5(a) of *Local Government Act 2009* if not completed

Financial and Resource Implications

Nil

RESOLUTION

That Council receives the 2026/2027 Operational Plan Q1 review for the period ending 30 September 2026.

Moved Cr Seconded Cr   All in favour Yes/No Resolution No.

6.5.3 Corporate Services Manager's Report

Business Unit: Corporate Services

Reporting Period: September 2026 – Completed 07 October 2026

Attachments: Nil

Author: Stephen Frost, Director Corporate Services

Human Resources

New Starters/Offers – September 2026	**New Starters/Offers – October 2026 onwards**
Diesel Mechanic – Sep 2026 Town Services Supervisor – 7 Sept	Carpenter (Qualified) – started 6 Oct Finance Officer - start 12 Oct

Tourism Officer FTE – 7 Sept Casual P&G Labourers x 2 -14 Sept (6 Week contract)	Parks and Gardens Leading hand – start 12 Oct Roads & Civil Supervisor – offer sent Casual Plant operator – Grader Childcare Educator - Interviewing

End of Employment - September 2026	**End of employment – October 2026 onwards**
Finance Officer Parks and Gardens Leading Hand	Casual P&G Labourer Casual plant operator x 2 Cleaner Caravan Park

Current/Upcoming Vacancies	
Position	**Notes**
Casual Plant Operator - Grader	Interviewing a general employment applicant 7 October
Infrastructure Supervisor	Closes 7 October -placeholders reserved
Cleaner - Casual	Ongoing applications
Trades Assistant	Readvertise, assess applications as received
Finance Officer	Interviewing
Casual Parks & Gardens Labourers	Ongoing applications
Childcare Educator - Qualified	Closed 5 October, shortlisting
Swimming Pool Attendant	Ongoing Applications
First Start Traineeships\ Apprenticeships	To be advertised

Employee Assistance Program

- Monthly updates/newsletters issued.

Information Technology

- Systems operating to satisfactory levels for September 2026

Enterprise System - CouncilFirst – (CF)

- ICT provider to complete initial setup 9/09/2026.
- Planning meetings held with draft dates proposed for review and action.
    - Payroll scheduled to be “Go Live” February 2027
    - Records Management planning underway
    - Meeting held 7 Oct 2026 to review WHS and Asset Management capabilities within CF platform

Audit and Risk committee

- No activities in September

Records Management

- Records continue to be updated as required.
- Activities planned for upcoming months include:
    - Old records destruction program in line with Public Records Act

- Consolidation and tidy up of records stored outside of BCS - (Business Classification Scheme) and Data works libraries

Local Disaster Management Group

- Croydon Area Fire Management Committee meeting scheduled for 8 October 2026.

Return to Work/Rehabilitation

- 0 new claim

QGAP

- Functioning in line with expectations.

Staff Housing

- Current vacancies
  - All other housing allocated to vacant positions

Information Privacy/Right to Information

- No new requests or changes

RESOLUTION

That Council accepts the Corporate Services information report as presented.

Moved Seconded   All in favour Resolution No.

7. Matters of which notice has been given.

8. Business which the Mayor wishes to have considered at the meeting without notice.

9. Meeting Close

The meeting closed at _____

Croydon Shire Council

Unconfirmed Minutes

Ordinary Meeting 17 September 2026

Contents

1. Attendance 3

2. Attendance by audio link or audio-visual link 3

3. Apologies 3

4. Confirmation of Minutes 3

5. Business arising from Minutes of previous meeting. 4

6. Officer's Reports 4

6.1 Chief Executive Officer Reports 4

6.1.1 Council Update 4

6.1.2 Planning Scheme Amendment Project 5

6.1.3 Croydon Caravan Park 5

6.1.4 Councillor Conference and Meeting Schedule 2026 5

6.2 Closed Business 5

6.2.1 Cost Recovery Fees 6

6.2.2 Advice on Planning Status of Current & Proposed Use – Wells Plant Hire 7

6.3 Infrastructure Managers Report 7

6.3.1 Infrastructure Report 7

6.4 Community, Tourism and Marketing Managers Report 8

6.4.1 Community, Tourism and Marketing Report 8

6.4.2 Childcare Report 8

6.5 Corporate Services Reports 9

6.5.1 Finance Report 9

6.5.2 Corporate Services Managers Report 9

7. Matters of which notice has been given 9

8. Business which the Mayor wishes to have considered at the meeting without notice. 9

9. Meeting Close 9

UNRATIFIED

The meeting commenced at 11:12am.

1. Attendance

Cr TJ Pickering (Chair)

Cr J Evans

Cr AL Pickering

Cr W Bing Chew

Cr LH Pickering

Jacqui Cresswell – Chief Executive Officer

Janette Neander – Office Manager/Executive Assistant

2. Attendance by audio link or audio-visual link

Moved Cr AL Pickering
Seconded Cr TJ Pickering

That Council approves the attendance of Dan Dixon (Director Infrastructure), Phil Turner (Moray & Agnew Lawyers), and Steve Walker (Hardy Town Planning) via audio link, as required, at the meeting.

All in favour Yes
Resolution No. 01-13/2026

NOTE:

The attendance by audio link for Dan Dixon didn't occur due to technical issues.
The attendance by audio link for Phil Turner and Steve Walker didn't occur due to Agenda Items 6.2.1 and Items 6.2.2 being deferred to a future meeting.

3. Apologies

Nil.

4. Confirmation of Minutes

Moved Cr J Evans
Seconded Cr W Bing Chew

That the minutes of the Ordinary Meeting held 20 August 2026 be confirmed.

All in favour Yes
Resolution No. 02-13/2026

UNRATIFIED

Attendance

Owen Hitchings and Chloe Carpenter, Dept Local Gov't, Water & Volunteers, entered the room at 11:18am.

Moved Cr J Evans Seconded Cr W Bing Chew That the minutes of the Special Council Meeting held 11 September 2026 be confirmed. All in favour Yes Resolution No. 03-13/2026

5. Business arising from Minutes of previous meeting.

Items action from previous Meetings:

- Invitation to Governor General to visit Croydon – email sent by CEO noting to be followed up in November when new Governor General is sworn in.
- TMR Road Shoulder Repairs – Director Infrastructure to update in his report
- Invitation to Emergency Services to attend "Get Ready" Market Day In October have been sent out
- Change to Capex monthly report layout has been updated.
- "Welcome to Croydon" Signs have been installed
- Director Infrastructure is following up on items raised in Cheyenne Earthmoving letter to September Special Meeting

6. Officer's Reports

6.1 Chief Executive Officer Reports

6.1.1 Council Update

Moved Cr AL Pickering Seconded Cr TJ Pickering That the Council Update for August 2026 be received. All in favour Yes Resolution No. 04-13/2026

UNRATIFIED

6.1.2 Planning Scheme Amendment Project

Moved Cr TJ Pickering
Seconded Cr W Bing Chew

That Council resolves: (a) to note the Update Report No. 3 dated 9 September 2026 as background for the Planning Scheme Amendment Project.
(b) resolve to endorse the Request for Section 18 Notice Report and submit the Report to the Department of State Development Infrastructure and Planning for approval.
(c) the Early Engagement report to be brought back to Council prior to submitting to department.

All in favour Yes
Resolution No. 05-13/2026

6.1.3 Croydon Caravan Park

Moved Cr AL Pickering
Seconded Cr TJ Pickering

That the Croydon Caravan Park Report for August be received.

All in favour Yes
Resolution No. 06-13/2026

6.1.4 Councillor Conference and Meeting Schedule 2026

Noted.

Attendance

Owen Hitchings and Chloe Carpenter, Dept Local Gov't, Water & Volunteers, left the room at 12:28pm.

6.2 Closed Business

Moved Cr J Evans
Seconded Cr AL Pickering

In accordance with Section 254J(3) of the Local Government Regulation 2012 the meeting is closed to the public to discuss Cost Recovery Fees and advice on planning status of he current and proposed use – Wells Plant Hire.

All in favour Yes
Resolution No. 07-13/2026

UNRATIFIED

Moved Cr J Evans
Seconded Cr AL Pickering

That the Meeting is open to the public at 12:50pm.

All in favour Yes
Resolution No. 08-13/2026

Declaration of Conflict of Interest

Cr TJ Pickering

I inform the meeting that I have a real Conflict of Interest in Item 6.2.1. due to being a sibling of the involved person in this matter.
I will leave the meeting and not participate in the decision.

Cr LH Pickering

I inform the meeting that I have a real Conflict of Interest in Item 6.2.1. due to being a sibling of the involved person in this matter.
I will leave the meeting and not participate in the decision.

Attendance

Cr TJ Pickering left the room at 12:30pm.
Cr LH Pickering left the room at 12:30pm.

6.2.1 Cost Recovery Fees

Consideration of this matter was deferred to a future meeting due to current sensitivities.

Attendance

Cr TJ Pickering entered the room at 12:50pm.
Cr LH Pickering entered the room at 12:50pm.

Cr TJ Pickering declared he would be leaving the room for the remainder of the meeting due to family circumstances and delegated Cr J Evans to Chair for the remainder of the meeting.

Cr LH Pickering declared he would be leaving the room for the remainder of the meeting due to family circumstances.

Attendance

Cr TJ Pickering left the room at 12:53pm.
Cr LH Pickering left the room at 12:53pm.

UNRATIFIED

Declaration of Conflict of Interest

Cr AL Pickering

I declare a Perceived Conflict of interest in Item 6.2.2 due to being an adjoining landowner to the applicant.
I will manage this by staying in the meeting and not voting.

6.2.2 Advice on Planning Status of Current & Proposed Use – Wells Plant Hire

As a quorum was no longer present, this matter was deferred to a future meeting.

Adjournment

The meeting adjourned for a break at 12:53pm.

The meeting resumed at 1.02pm.

Councillors watched a short video update of the Clara River Crossing Works.

Attendance

Dan Dixon, Director Infrastructure joined the meeting via phone call at 1:17pm.

6.3 Infrastructure Managers Report

6.3.1 Infrastructure Report

Moved Cr AL Pickering
Seconded Cr J Evans

That the Show Cause Notice from the Special Council Meeting held on 11 September 2026 for RFT22 be deferred due to family medical emergency.

All in favour Yes
Resolution No. 09-13/2026

Moved Cr AL Pickering
Seconded Cr W Bing Chew

That the Infrastructure Managers Report for August 2026 be received.

All in favour Yes
Resolution No. 10-13/2026

Attendance

Dan Dixon, Director Infrastructure completed his phone-in at 1:32pm.

UNRATIFIED

Adjournment

The meeting adjourned for lunch at 1:33pm
The meeting resumed at 2:02pm.

Attendance

Sonya Frost, Director of Community, Tourism and Marketing entered the room at 2:03pm.

6.4 Community, Tourism and Marketing Managers Report

6.4.1 Community, Tourism and Marketing Report

Declaration of Conflict of Interest

Cr J Evans

I declare a Perceived Conflict of interest due to supporting Community Grants applications for the Men's Shed and Croydon Heritage Preservation Committee in principal, with letters of support, but I don't stand to lose or gain any benefit and will deal with this by staying in the meeting and not voting.

Moved Cr AL Pickering
Seconded Cr W Bing Chew

The decision for Community Grants Applications for the Croydon Men's Shed and Croydon Heritage Preservation Committee be delegated to the CEO due to no quorum present.

All in favour Yes
Resolution No. 11-13/2026

Moved Cr AL Pickering
Seconded Cr W Bing Chew

That the Community, Tourism and Marketing Report for August 2026 be received.

All in favour Yes
Resolution No. 12-13/2026

6.4.2 Childcare Report

Moved Cr AL Pickering
Seconded Cr J Evans

That the Childcare Report for August 2026 be received.

All in favour Yes
Resolution No. 13-13/2026

UNRATIFIED

Attendance

Sonya Frost, Director of Community, Tourism and Marketing left the room at 2:26pm.

Attendance

Stephen Frost, Director Corporate Services entered the room at 2:27pm.

6.5 Corporate Services Reports

6.5.1 Finance Report

Moved Cr J Evans
Seconded Cr AL Pickering

That the Finance Report for the period ending 31 August 2026 be received.

All in favour Yes
Resolution No. 14-13/2026

6.5.2 Corporate Services Managers Report

Moved Cr AL Pickering
Seconded Cr W Bing Chew

That the Corporate Services Monthly Report for August 2026 be received

All in favour Yes
Resolution No. 15-13/2026

Attendance

Stephen Frost, Director Corporate Services left the room at 2:39pm.

7. Matters of which notice has been given.

- Road trip of Council roads for Councillors proposed for week commencing 26 November 2026.
  Action Item :CEO to arrange.

8. Business which the Mayor wishes to have considered at the meeting without notice.

Nil.

9. Meeting Close

The meeting closed at 2:44pm.

UNRATIFIED

Cr J Evans

Deputy Mayor

UNRATIFIED

Croydon Shire Council

Travel and Accommodation Cancellation [Strategic Policy]

Document Control

Responsible Officer: **CEO**

CEO Signature: _____

Date: 16/10/2026

Category (tick):

☒ **Policy** *Council resolution required*

☐ **Procedure** *CEO approval required*

☐**Guideline** *CEO approval required*

Approval date	Head Policy #	Reference Number	Reason/Comment	Next review
16/10/2026			*New Policy*	

1. Purpose

To establish a framework for managing cancellations of Council-funded travel and recovering unrecoverable costs where appropriate.

2. Commencement

This policy commences on the Approval Date. It replaces any previous policy of the same intent.

3. Scope

Applies to Councillors, employees, committee members and Council-funded travellers.

4. Terms and Definitions

Definitions/ Acronyms/ Abbreviations

Term	Definition
Council/ CSC	means Croydon Shire Council
Council funded travel	Travel paid or reimbursed by Council
eDRMS	means Electronic Document Records Management System.
Elected Members	The Mayor and Councillors of Council.
EMT	mean the Executive Management Team
Good governance	The systems, processes, and standards by which Council directs its affairs, makes decisions, and is held accountable, consistent with the local government principles in the Local Government Act 2009 (Qld).
Personnel	Means collectively elected members, employees, agents, and contractors of CSC.
ROC	Region of Councils, FNQROC and NWQROC
Unrecoverable costs	Costs that cannot be refunded, credited or recovered

5. Roles and Responsibilities

Role	Responsibilities
All Personnel	Read and understand this policy. Comply with this policy, the Governance Framework, and all applicable legislation. Report any actual or suspected non-compliance to their supervisor, manager, or the Chief Executive Officer.
Elected Members	Provide strategic leadership and direction. Comply with the obligations applying to Councillors under the Local Government Act 2009 (Qld), including the Councillor Code of Conduct.
Council	Adopt this policy by resolution. Make decisions openly, lawfully, and in the public interest. Oversee the strategic direction and performance of Council.
Chief Executive Officer	Hold overall accountability for the implementation of this policy. Allocate sufficient resources to operate this policy. Maintain the Governance Framework and keep it current with legislative change. Ensure Council's governance systems, delegations, and policy hierarchy operate as described in the Governance Framework.

6. Policy

Council will seek refunds, credits and insurance recoveries for all cancellations. Where a traveller voluntarily cancels without reasonable justification and Council incurs unrecoverable costs, Council may seek reimbursement after consideration of all circumstances.

6.1 General Principles

Travellers must advise cancellations immediately and act responsibly when accepting council funded travel

6.2 Exemptions

In exceptional circumstances or CEO approved

6.3 Employee Recovery

Any employee recovery action must comply with legislation and no wage deduction may occur without lawful authority

6.4 Councillor Recovery

A Councillor may be required to reimburse unrecoverable costs arising from voluntary late cancellations where no exemption applies.

6.5 Travel and Accommodation cancellation procedure

6.5.1

1. Traveller submits travel request and signs the Acceptance Form.
2. Approval obtained.
3. Bookings made.
4. Cancellation advised immediately.
5. Refunds, credits and insurance recoveries pursued.
6. CEO assesses unrecoverable costs.
7. Reimbursement determined where appropriate.
8. Records retained

9. Recordkeeping

All records relating to actions taken under this policy must be managed in accordance with the Public Records Act 2023 (Qld) and Council's records management requirements.

10. Training

All Personnel must receive training on this policy as part of induction, and at least annually thereafter.

11. Human Rights Consideration

Council is a public entity under the Human Rights Act 2019 (Qld) and must act and make decisions in a way that is compatible with human rights.

This policy engages the right to take part in public life and the right to privacy and reputation, including through the publication of registers and decisions. The transparency and accountability measures in this policy support the community's participation in local government. Any limitation on privacy arising from statutory publication requirements is reasonable and demonstrably justifiable under the Human Rights Act 2019 (Qld).

12. Evaluation of Policy

The success of this policy will be measured by:

- compliance with the Local Government Act 2009 (Qld) and Local Government Regulation 2012 (Qld)
- completion of scheduled policy reviews across the policy hierarchy
- outcomes of internal and external audits and any Councillor conduct matters
- completion rates for mandatory training

13. Publication

This policy is to be published on Council's website.

Whilst legislation does not ordinarily require publication of a Strategic Policy, Council publishes its Strategic Policies as a matter of transparency and accountability. Publication ensures the community, stakeholders, and interested parties have ready access to the commitments and principles that guide Council's decisions, and provides a clear basis on which Council's performance against those commitments can be assessed. This practice gives effect to the local government principles in section 4 of the Local Government Act 2009 (Qld), including transparent and effective processes, and decision-making in the public interest.

14. Review

Unless otherwise required by law, each Policy, Procedure and Guideline is to be reviewed at least every two (2) years.

CSC reserves the right to vary, replace, or terminate this Policy from time to time

15. Breaches

Failure to comply with this policy may result in disciplinary action and may also result in decisions being reviewed, suspended, or set aside where required to address risk, probity, or legal compliance

Elected Members in breach of this policy may be subject to the Councillor conduct processes under the Local Government Act 2009 (Qld)

16. Approval

This policy was duly approved by the Croydon Shire Council on 16 October 2026, Resolution number ???? and shall hereby supersede any previous policies of the same intent.

17. Legislation and Related Documents

- Local Government Act 2009 (Qld)
- Local Government Regulation 2012 (Qld)
- Human Rights Act 2019 (Qld)
- Public Sector Ethics Act 1994 (Qld)
- Code of Conduct
- Councillor Code of Conduct
- Travel Policy
- Reimbursement Policy
- Procurement Policy

Document Control

Document Owner	Chief Executive Officer
Version	1
Date of Initial Adoption	16/10/2026
Date of Last Review	N/A

Next Review Date	October 2028

Document History

Version	Date	Amendment	Approved By	Res #
1.0	16/10/2026	Initial adoption	CEO	N/A

CROYDON SHIRE COUNCIL

ORDINARY MEETING – 15 OCTOBER 2026

UPDATE REPORT NO 4 FOR PLANNING SCHEME AMENDMENT PROJECT

1.00 BACKGROUND

Reference is made to the previous Report No. 3 dated 11 September 2026 and considered at Council's Ordinary Meeting on 17 September 2026.

This Report provides an update on actions undertaken between 12 September 2026 and 7 October 2026 and further actions.

2.00 PREVIOUS ACTIONS

The following actions have been undertaken since 12 September 2026:-

a) Nick Hardy attended the FNQROC Planners Meeting on 25 September 2026.

   An update was provided by Officers from the Department of State Development Infrastructure and Planning on Planning Scheme Amendment Requirements and proposed amendments to the State Planning Policy;

b) The Planning Report for the Request for Tailored Amendment Process under Section 18 of the Planning Act was lodged with the Department of State Development Infrastructure and Planning on 29 September 2026;

c) discussions were held with Carmen Douglas, CEO, Tagalaka Aboriginal Corporation on 2 October 2026 in relation to a presentation to the TAC Board in relation to the Planning Scheme Amendment Project;

d) the Early Engagement Report was completed and is submitted to Council for consideration and endorsement at the Ordinary Meeting on 15 October 2026.

3.00 FURTHER ACTIONS

The following further actions are noted:-

a) Council endorsement of the Early Engagement Report and submission to the Department for a Response;

b) attend (via Teams) the TAC Board Meeting on Saturday 10 October 2026;

c) commence the preparation of the Planning Scheme Amendment Package.

Update Report prepared by
Nick Hardy
Director
Hardy Town Planning and Consulting
7 October 2026



EARLY ENGAGEMENT REPORT

REQUEST FOR PRELIMINARY STATE INTEREST COMMENTS

CROYDON SHIRE PLANNING SCHEME (2019)

PLANNING SCHEME AMENDMENT

PROJECT: C1379
OCTOBER 2026

HARDY
TOWN PLANNING AND CONSULTING

Disclaimer

This report has been prepared relying on information that was current at the time of preparation. The material within this report has been prepared for our client and is for the purpose of assessment by the Department of State Development Infrastructure and Planning. The material should not be relied upon by any third parties or for any other purpose outside the intended scope without consulting the authors.

Client Details

CLIENT	CONTACT DETAILS	REFERENCE NUMBER
Chief Executive Officer Croydon Shire Council PO Box 17 CROYDON QLD 4871	Nick Hardy, Director Hardy Town Planning and Consulting Phone: 0412 756 622 Email: nick@hardyplanning.com.au	C1379

Document Issue

Issue	Date	Prepared By	Checked By
Draft	7/10/2026	NH	SW

Table of Contents

1.00 INTRODUCTION 1

2.00 SUPPORTING INVESTIGATIONS 1

2.01 Background 1

2.02 Masterplan Findings and Recommendations 2

3.00 PROPOSED AMENDMENTS 3

3.01 Status of current Town Planning Scheme 3

3.02 General Scope of Proposed Amendments 4

4.00 STATE INTEREST COMMENTS 7

4.01 Mapping Changes 7

4.02 SPP Mapping 8

5.00 RECOMMENDED ACTIONS 9

APPENDICES

Appendix A Masterplan Recommendations (Planning Scheme Amendments)

Appendix B Masterplan Investigation Area

Appendix C Croydon Shire Planning Scheme Maps

Appendix D Proposed Township Boundary Expansion

Appendix E Sheet 1 – Proposed Residential, Industrial and Township Expansion Areas

Sheet 2 – Area and Property Descriptions

Appendix F Future Major Land Use Considerations and Constraints

Appendix G State Planning Policy Mapping

Appendix H State Assessment and Referral Agency Mapping

Appendix I State Planning Policy Assessment Benchmark Mapping

Appendix J GeoResGlobe Mapping

Appendix K Native Title Mapping

Appendix L Updated Flood Mapping

Appendix M Relevant Assessment Benchmarks

1.00 INTRODUCTION

This Early Engagement Report has been prepared on behalf of the Croydon Shire Council ("Council") in relation to the Croydon Shire Planning Scheme (2019) ("the Scheme").

This Report has been prepared on the basis of the Project Plan developed in accordance with Section 18(3) of the Act for a streamlined amendment process.

The purpose of this Report is to:-

a) gain "early" responses on matters of State Interest in relation to major amendment elements;

b) these elements include:-

   i) residential, industrial and township expansion areas; and
   ii) expansion of the Township Boundary; and
   iii) the external reference to State Planning Policy Mapping within the Scheme.

The responses to these matters will inform the preparation of the Planning Scheme Amendment Package.

2.00 SUPPORTING INVESTIGATIONS

2.01 Background

Council gained Commonwealth funding in 2023 to prepare the Croydon Precinct Growth Plan (Masterplan).

By way of summary, the following key considerations are noted in relation to the Masterplan:-

a) the preparation of the Masterplan was informed by the following supporting Technical Reports for:-

   i) Cultural Heritage, Native Title and Land Tenure;
   ii) Infrastructure and Engineering;
   iii) Environment;
   iv) Heritage;
   v) Sport and Recreation; and
   vi) Town Planning

   A copy of the Masterplan and the Technical Reports can be viewed on Council's website:

   https://www.croydon.qld.gov.au/files/assets/public/v/3/sustainable-growth-development/documents/2026/croydon-precinct-growth-plan-2026-master-plan.pdf

b) these investigations were undertaken for the period extending from January 2025 to June 2026;

c) the preparation of the Masterplan included extensive community consultation and stakeholder engagement;

d) the detailed investigations undertaken for the Masterplan have been used to inform the scope and intent of the proposed Scheme amendments.

   It is noted that supporting information lodged with the application for the Scheme Supply Fund (SSF) advised that the preparation of the proposed amendment would be supported by:-

   i) the investigations undertaken for the Masterplan; and
   ii) the consultation and engagement undertaken for the Masterplan.

2.02 Masterplan Findings and Recommendations

The detailed investigations and resulting recommendations developed as part of the Master Plan have identified the need to amend the current Planning Scheme.

Key issues identified by the Master Plan and underpinned by the supporting community engagement and consultation include:-

a) the need to provide for additional industrial land.

   The lack of suitable industrial land to meet high current demand has resulted in unsuitable impacts on residential amenity within the Township.

   This has also limited the opportunity for industrial uses to be established within the Township and imposed a restriction on local employment.

   This demand has been generated by:-
   i) increased activity in the mining sector within the Shire, requiring mining workforce accommodation;
   ii) general increase in demand for temporary accommodation for the construction workforce and general trades;
   iii) housing required for community service sector including teachers, health professionals, community support staff and Council staff;
   iv) the establishment of housing to allow former residents to return to the Township or allow older residents to remain in the township with family support;

b) the need to provide for expanded residential areas and in particular, linked to the acquisition of State Land;

c) review the current zoning and precinct allocations within the Township Boundary to determine capacity based on natural hazard and constraint allocations.

   In particular, this review relates to residential allocations.

d) the expansion in residential areas and increasing the capacity of existing allocations is focused on allowing for increase demand for housing within the Township and allow former residents to return to the Township;

e) there is an established "link" between the need for residential and industrial (employment) growth within the Township;

f) a required deliverable for the completion of the Master Plan is the identification of recommended Planning Scheme Amendments across a range of investigation areas.

   Section 13.00 identifying the recommended amendments, the Expansion Areas Plan and the Vacant and Under-utilised Township Lots Plan from the Town Planning Workstream Report (dated June 2026) are attached as **Appendix A**.

   These recommendations have been used to inform the proposed amendment.

   It is confirmed that the Master Plan was limited to the following Investigation Area:-

   i) the area identified by the Township Boundary within the current Planning Scheme; and
   ii) an Environs Area surrounding the Township Boundary.

   The extent of the Investigation Area and the basis of the boundary is shown in the plan extracted from the Town Planning Workstream Report (dated June 2026) attached as **Appendix B**.

   It is confirmed that the proposed amendments will be generally limited to the Master Plan Investigation Area. It is not anticipated that amendments will be proposed for the surrounding rural area.

3.00 PROPOSED AMENDMENTS

3.01 Status of current Town Planning Scheme

The current Croydon Shire Planning Scheme (2019) commenced on 1 February 2019 and replaced the superseded Planning Scheme that was operational from 30 January 2006 to the commencement of the current Planning Scheme.

It is noted that the current Planning Scheme was prepared by the State on behalf of the Croydon Shire Council and is referred as a "template Planning Scheme".

A copy of the current Planning Scheme can be viewed on Council's website:-

https://www.croydon.qld.gov.au/Sustainable-Growth-Development/Strategic-Development-Economic-Initiatives/Croydon-Shire-Planning-Scheme

A copy of the mapping included in the current Planning Scheme is attached as **Appendix C - Planning Scheme Mapping**.

The following operational matters are noted in relation to interpretation of this mapping:-

a) the Zone Maps identify a Township Boundary;

b) all land within the Township Boundary is included within the Township Zone and all areas outside the boundary are included within the Rural Zone;

c) within the Township Boundary, the following specific precincts are identified:-

   i) Residential Precinct;
   ii) Commercial Precinct; and
   iii) Industrial Precinct.

   The Township Zone applies to the remaining areas within the Township Boundary not included within a Precinct.

d) a broad scale Queensland Floodplain Assessment Overlay Map is provided however it is noted that no flood allocations are identified within the Township Boundary.

   The Masterplan and in particular, the Infrastructure and Engineering Workstream Technical Report includes a recent detailed Flood Assessment Report and Mapping for the Township Area.

e) the following State maps are identified as being applicable to the Planning Scheme area:-

SPP Mapping		
State Interest	**SPP Theme**	**Map Layer**
Economic Growth	Agriculture	Stock Route Network
Environment and Heritage	Biodiversity	Matters of State Environmental Significance (MSES)
	Cultural Heritage	State Heritage Place
Infrastructure	State Transport Infrastructure	State controlled road Railway corridor
	Energy and Water Supply	Major electricity infrastructure (Ergon) Electricity substation (Ergon)
Safety and Resilience to Hazards	Natural Hazards Risk and Resilience	Bushfire prone area
		Flood hazard area – Level 1 – Queensland Floodplain assessment overlay
Other Mapping		
MinesOnlineMapping (Department of Natural Resources, Mines and Energy		
Transport Noise Corridors (TNC) (SPP Mapping, Information Purposes, Transport Infrastructure)		

It is noted that the following mapping specifically identified in the Assessment Benchmarks:-

i) Abandoned Mines – MinesOnlineMapping (now GeoResGlobe);
ii) SPP - Flood Hazard Area – Level 1 – Queensland Floodplain Assessment Overlay;
iii) SPP - Stock Route Network;
iv) SPP – Environment and Heritage - Biodiversity;
v) SPP – Bushfire Prone Area;

3.02 General Scope of Proposed Amendments

Based on the direction provided by the Masterplan and the outcomes of the community and stakeholder engagement, the general scope of the amendments proposed to the current Planning Scheme are identified by **Table 1**.

TABLE 1 – GENERAL SCOPE OF PROPOSED AMENDMENTS

Planning Scheme Reference / Element	Text, content or mapping change
Part 1	
1.1 Introduction **1.2 Planning Scheme Components** **1.3 Interpretation** **1.6 Building Work regulated under the Planning Scheme**	Review these sections to update or ensure consistency with other changes. Review and update to reflect current requirements including the Queensland Housing Code.
Part 2	
2.1 State Planning Provisions	Review and update to reflect the amendments to the State Planning Policy when known.
Part 3 – Strategic Framework	
Strategic Intent for:- **3.2 Enhancing Liveability and Increasing Prosperity in the Shire** **3.3 Strategic Intent Statements**	Undertake a complete review of the Strategic Intent Statements with emphasis on:- • Economic Growth; • Natural Hazards; • Environment and Heritage Protection; • Cultural Heritage (Aboriginal and Non-Aboriginal) • Township Infrastructure
Part 4	
Tables of Assessment	Review the assessment levels within the zones and precincts with emphasis on the Township Zone and the Township Zone (Residential Precinct). It is noted that at present, residential development is generally Accepted Development or Accepted Development Subject to Requirements and in addition, there is specific reference to development provided by the Croydon Shire Council. The assessment levels for Reconfiguring a Lot, Assessable Building Works and Operational Work will be relevant.
Part 5	
Zone Codes	The Township Zone Code including the Purpose Statement and the Assessment Benchmarks will be reviewed with emphasis on residential and industrial development.

	A determination will also be made on the need to include an additional Zone or Precinct. It may be appropriate to include an allocation for Open Space Precinct within the Township Area.
Part 6 – Development Codes	
General Development Code	Particular emphasis will be given to the review of the General Development Code. Key Assessment Benchmarks to be reviewed relate to:- i) residential development; ii) dual occupancy and multiple dwellings; iii) non-resident workforce accommodation; iv) reference to SPP Mapping – Natural Hazards, Risk and Resilience. It is noted that the SPP is currently under review and changes or exclusions may influence the Assessment Benchmarks.
Reconfiguring a Lot Code	Key review elements include:- i) Township Zone and Precinct lot sizes; ii) The implications of changes or exclusions to the SPP;
Schedule 2 - Mapping	i) review of the Strategic Framework Map (SFM-1); ii) amendments to the Zones and Precinct Maps (ZM-1 and ZM-2). • Expansion of the Township Boundary; • Expansion to the Industry Precinct to the south west and east of the Township; • Expansion to the Residential Precinct to the north west and north of the Township; • Expansion to the Township Precinct to the east and north of the Township. These specific areas will be nominated as either Residential or Industrial based on further investigations; and • Possible inclusion of an Open Space Precinct to encompass major drainage corridors. This Precinct would be generally limited to land owned by the State and Council; iii) inclusion of a new Township Flood Assessment Overlay based on the Master Plan investigations, to replace existing Map OM-1; iv) review the suitability of retaining Map (MP1) for Cultural Heritage.

	It is noted that revised Cultural Heritage mapping has been prepared as part of the Master Plan investigations.
Online Mapping Resources	Review of the inclusion of SPP Mapping.
Schedule 3 – Croydon Heritage Places	Review and amend the inclusion of Local Heritage Places based on the Heritage Workstream Technical Report for the Master Plan. Update the State Heritage Register as required.
Schedule 4 – Aboriginal Cultural Significance Planning Scheme Policy	Review and update as required.
Additional Planning Scheme Policy	In response to an increase in demand and interest in housing accommodation options, it may be necessary to prepare Design and Development Guidelines for permanent residential and non-resident workforce accommodation. These guidelines would be used to inform the preparation of a Planning Scheme Policy.

This Early Engagement Report is seeking State Interest comments and responses on the following:-

a) proposed amendments to mapping in Schedule 2 in relation to the proposed expansion areas and the expansion of the Township Boundary; and

b) the retention or exclusion of State Government Mapping and the potential impact on the interpretation or implementation of existing Assessment Benchmarks.

The other amendments noted in the table above will be addressed as part of the Planning Scheme Amendment Package.

4.00 STATE INTEREST COMMENTS

4.01 Mapping Changes

This Early Engagement Report is seeking preliminary State Interest comments and responses on the following matters:-

a) proposed expansion to the Township Boundary (refer to **Appendix D**);

b) proposed residential, industrial and township expansion areas (refer to **Appendix E – Sheet 1**). The approximate area and Property Descriptions for each expansion area is shown in **Appendix E – Sheet 2** and **Appendix E – Sheet 3**;

Future major land use considerations and constraints are identified for the expansion areas by the Plan attached as **Appendix F**;

Key considerations for the proposed changes are noted as follows:-

a) three (3) expansion categories are identified as follows:-

i) Industrial Expansion Areas;

ii) Residential Expansion Areas;

iii) Township Expansion Area to include either Industrial or Residential purposes;

b) all land within the expansion areas is currently undeveloped and do not contain any existing structures;

c) all land within the expansion areas is within the Rural Zone with the exception of IND4 which is included in the Township Zone; and

d) all land within the expansion areas is outside the current Township Boundary with the exception of IND4.

To assist with the preliminary State Review of these matters, the proposed expansion areas have been overlayed onto the following relevant mapping identified by **Table 2** below.

Table 2: RELEVANT MAPPING

Map Reference	Relevant Appendix
State Planning Policy Mapping Information Purposes - Transport Infrastructure Economic Growth - Agriculture Environment and Heritage - Biodiversity - Cultural Heritage Safety and Resilience to Hazards - Natural Hazards Risk and Resilience – Flood Hazard Area - Natural Hazards Risk and Resilience – Bushfire Prone Area Infrastructure - Energy and Water Supply - Transport Infrastructure	**Appendix G**

State Assessment and Referral Agency Mapping SARA Development Assessment Mapping - Cultural Heritage – State Heritage Place - Fish Habitat Areas - Water Resources - Regulated Vegetation Management - Vegetation Management Regional Ecosystem - State Transport Non-SARA Development Assessment Mapping - Infrastructure - Electricity	**Appendix H**
State Planning Policy Assessment Benchmark Mapping - Natural Hazards Risk and Resilience – Flood Hazard Area - Natural Hazards Risk and Resilience – Bushfire Prone Area	**Appendix I**
GeoResGlobe Mapping - Abandoned Mines - Mining Lease Approvals and Applications - Exploration Permits and Applications	**Appendix J**
Native Title Mapping	**Appendix K**
Updated Flood Mapping Based on investigations undertaken for the Masterplan detailed flood investigations have been for the Township and surrounding areas.	**Appendix L**

4.02 SPP Mapping

State Interest comments are sought on the implications of the proposed amendments to the SPP, in relation to the potential removal of selected mapping from the SPP.

It is noted that the current Croydon Shire Planning Scheme currently refers to SPP Mapping within the Assessment Benchmarks.

To assist, the relevant Assessment Benchmarks from the Scheme are identified by **Appendix M**.

5.00 RECOMMENDED ACTIONS

The following actions are recommended:-

a) preliminary State Interest comments to be provided to Council on the matters identified in **Section 4.00** of this Early Engagement Report;

b) the provision of these comments will be used by Council to inform further actions in relation to public consultation and the preparation of the Planning Scheme Amendment Package

HARDY TOWN PLANNING AND CONSULTING
OCTOBER 2026

Appendix A

13.00 TOWN PLANNING SCHEME AMENDMENTS

13.01 Background

A key deliverable for the Croydon Precinct Growth Plan (Master Plan) as part of the Project Funding Agreement is to:-

> *5. Examine regulatory approvals and amendments, including liaising with relevant authorities and making necessary amendments to town planning advice as needed*

In response to this deliverable, the following actions have been undertaken:-

a) discussions and meetings have been undertaken with the Department of State Development, Infrastructure and Planning as the lead agency for Town Planning Scheme reviews and amendments.

   This liaison included the following key engagements:-

   i) further to the receipt of the Project Commission in December 2024, a meeting was held in January 2025 to raise awareness of the project and identify synergies between the Croydon Precinct Growth Plan and the Planning Scheme Amendments;

   ii) agreement in April 2025 was confirmed with Officers that the consultation undertaken for the Croydon Precinct Growth Plan (Master Plan) can be used to inform the future planning scheme amendment process;

   iii) funding under the Scheme Supply Fund was secured to enable Council to undertake and implement the planning scheme amendments identified as part of the Croydon Precinct Growth Plan (Master Plan); and

   iv) meetings were held with the Officers in August 2025, October 2025 and April 2026 to provide an update on the progress of the Croydon Precinct Growth Plan (Master Plan).

13.02 Specific Planning Scheme Amendments

The collective investigations undertaken by Project Workstreams have identified specific amendments to the existing Planning Scheme to either enable or assist with the implementation of the Master Plan.

The following specific Planning Scheme amendments have been identified:-

a) Town Planning Workstream

i) expand the Township Boundary to redefine the extent of urban development;

ii) the urban expansion areas will be used as a guide to determine new Township Zone areas and the allocation Residential or Industrial Precincts as required.

The precise extent of the urban expansion areas is subject to further detailed investigations in relation to engineering, environmental, heritage, Native Title and Cultural Heritage matters;

iii) review and where required amend the assessment levels for development within the:-

- Rural Zone;
- Township Zone; and
- Commercial, Industrial and Residential Precincts

iv) review and update the following supporting plans:-

- Zoning Map;
- Flood Overlay Map – based on the detailed flooding investigations undertaken by the Engineering Workstream in 2026;
- Areas of Cultural Significance Policy Map – including the need to retain this map;

v) include a new Housing Planning Scheme Policy to assist with the identification of housing options within the Township and surrounding area; and

vi) review and adjust Zoning and Precinct boundaries to be consistent with cadastral and road alignment rectification.

b) Heritage Workstream

i) update the Local Heritage Places Register to include new listings;

ii) include a Heritage and Character Precinct Map as a new Overlay to assist with the management and regulation of future development;

iii) include new Assessment Benchmark provisions in relation to the Local Heritage Places Register and Character Precinct Overlay and where required, development on adjoining places;

iv) include a Heritage Planning Scheme Policy to provide guidance on demolition control, adaptive reuse and design guidelines for development.

The amendments are to align with the legislative requirements of the Queensland Heritage Act 1992 and the Planning Act 2016.

c) Engineering Workstream

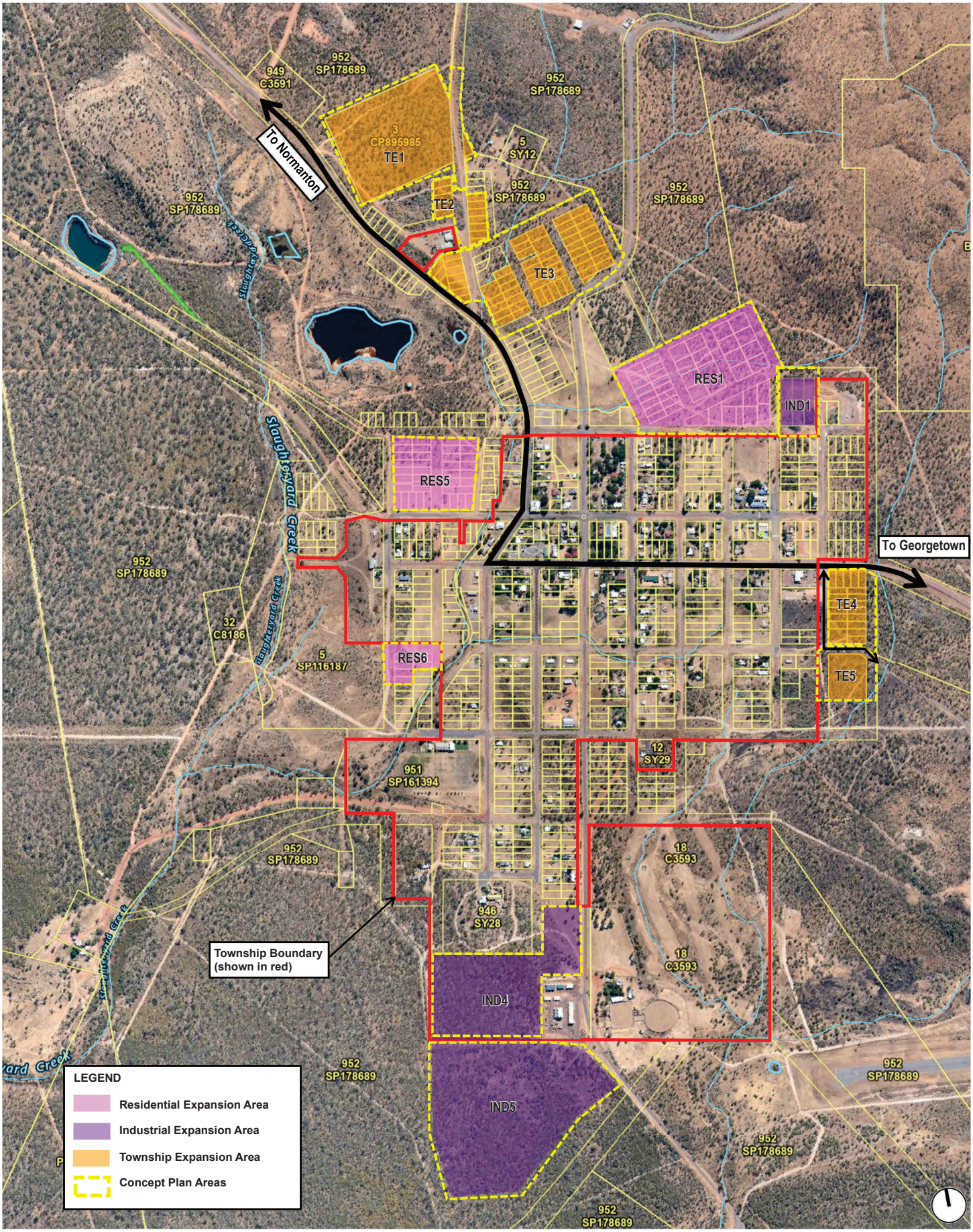
Include suitable mapping and amendments to the Precinct allocations to identify the major drainage corridors located within the Township.

d) Cultural Heritage Workstream

If required, include updated Cultural Heritage Mapping based on recent investigations.

e) Environment Workstream

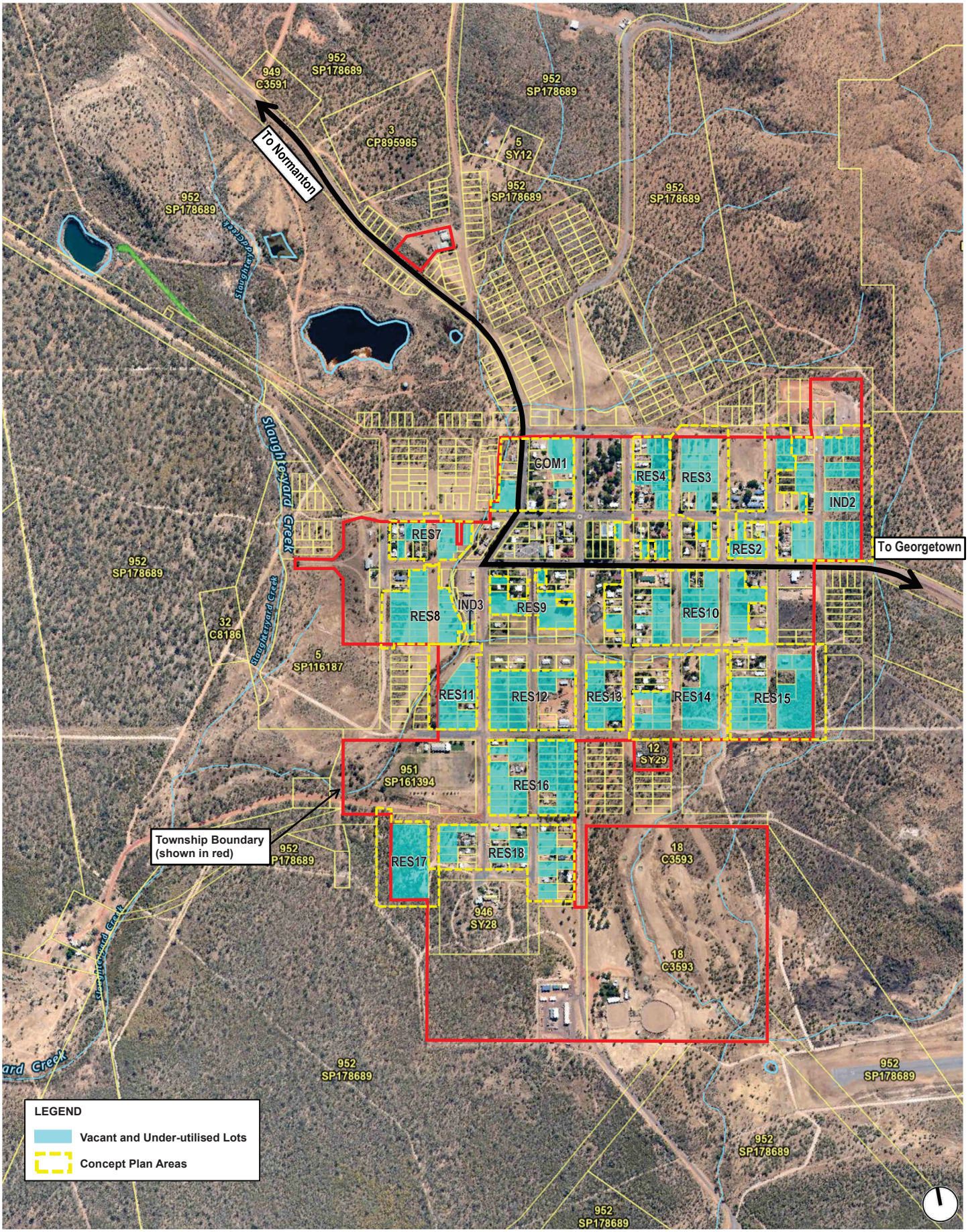
Include additional mapping to identify Matters of Local Environmental Significance and the proposed Conservation Corridor.



CROYDON PRECINCT GROWTH PLAN

EXPANSION AREAS

FIGURE 1 JUNE 2026



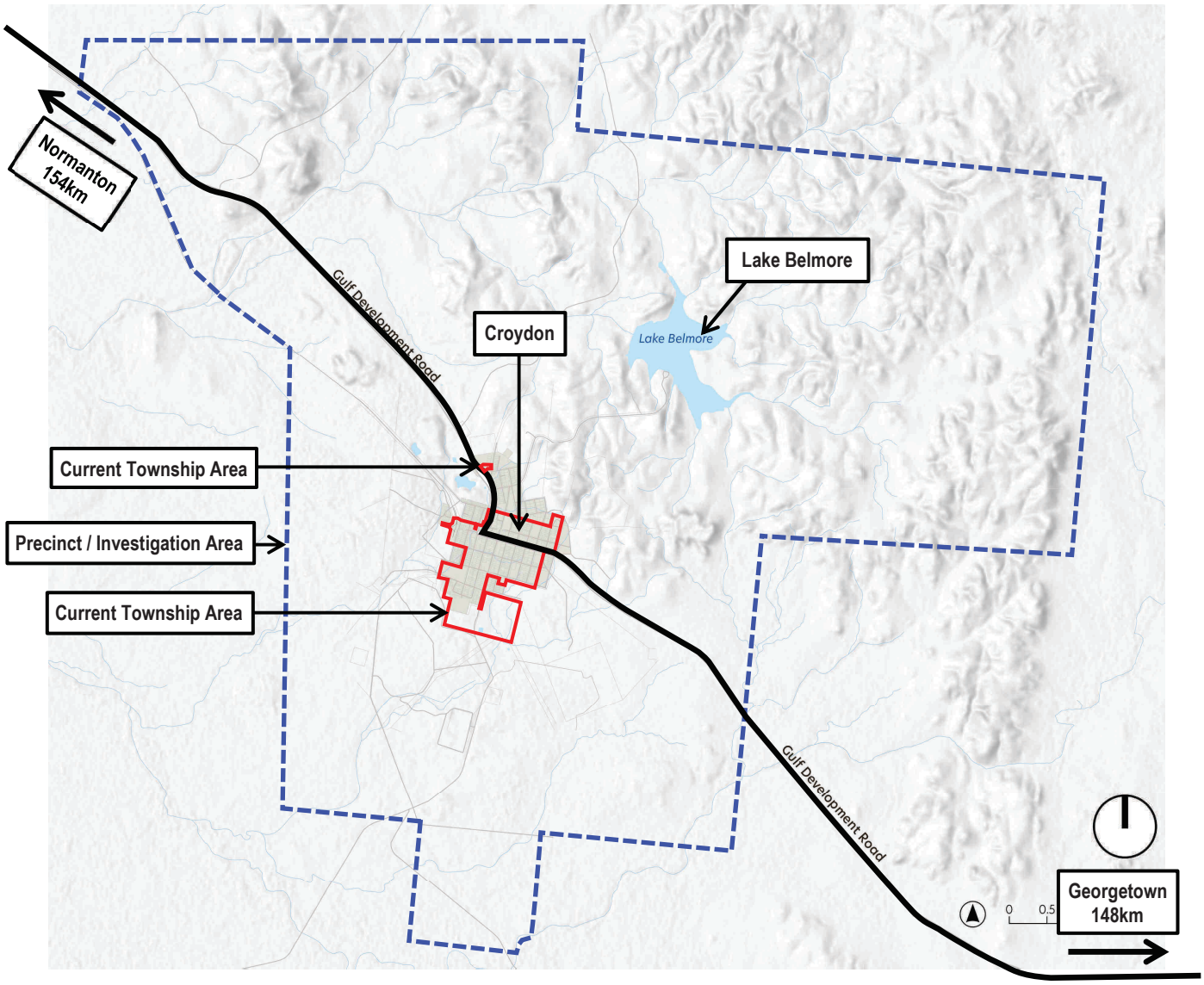
CROYDON PRECINCT GROWTH PLAN

VACANT AND UNDER-UTILISED TOWNSHIP LOT AREAS

FIGURE 2 JUNE 2026

Appendix B

APPENDIX B

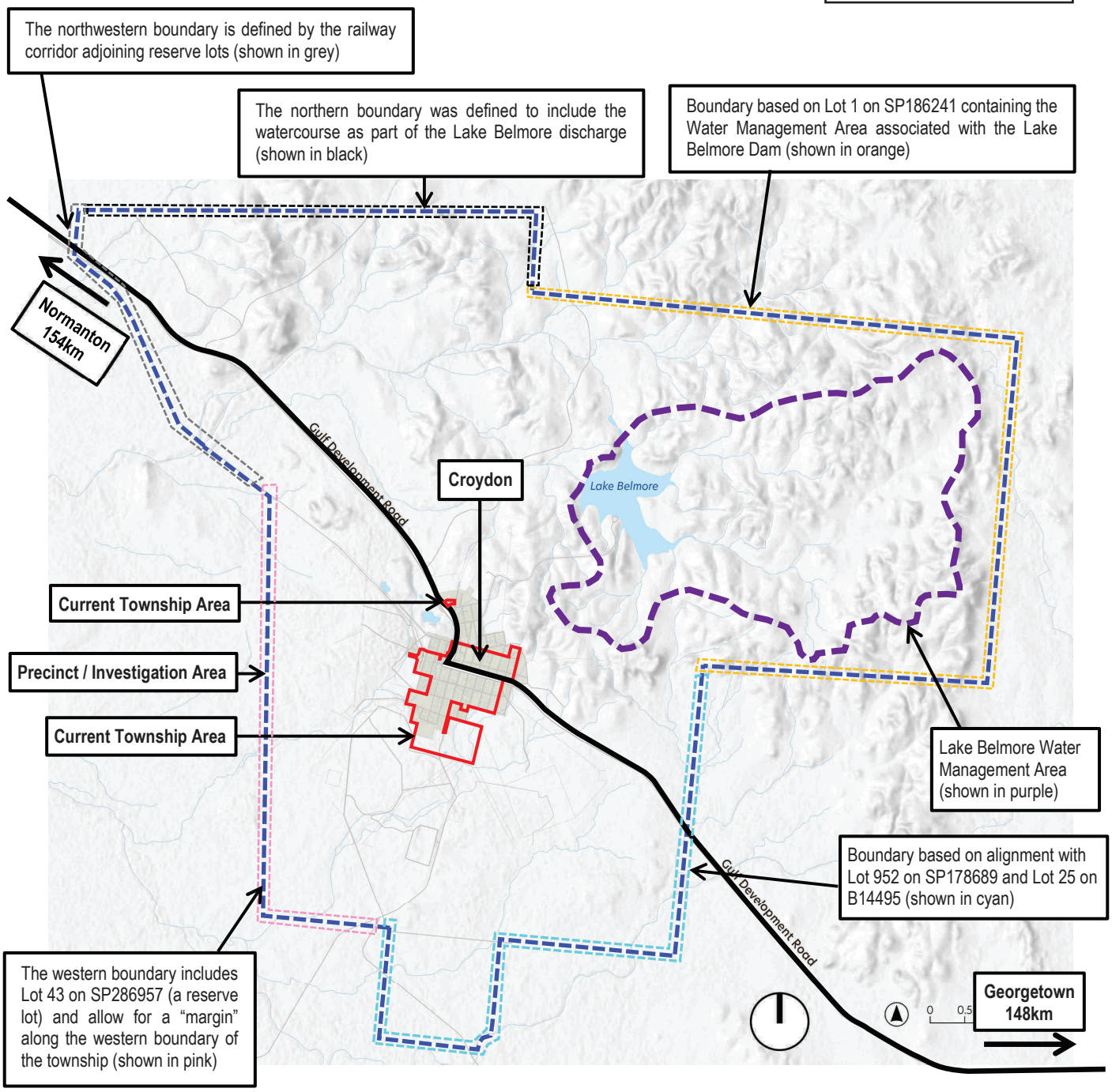


CROYDON PRECINCT GROWTH PLAN

INVESTIGATION AREA

FIGURE 1 JUNE 2026

APPENDIX B

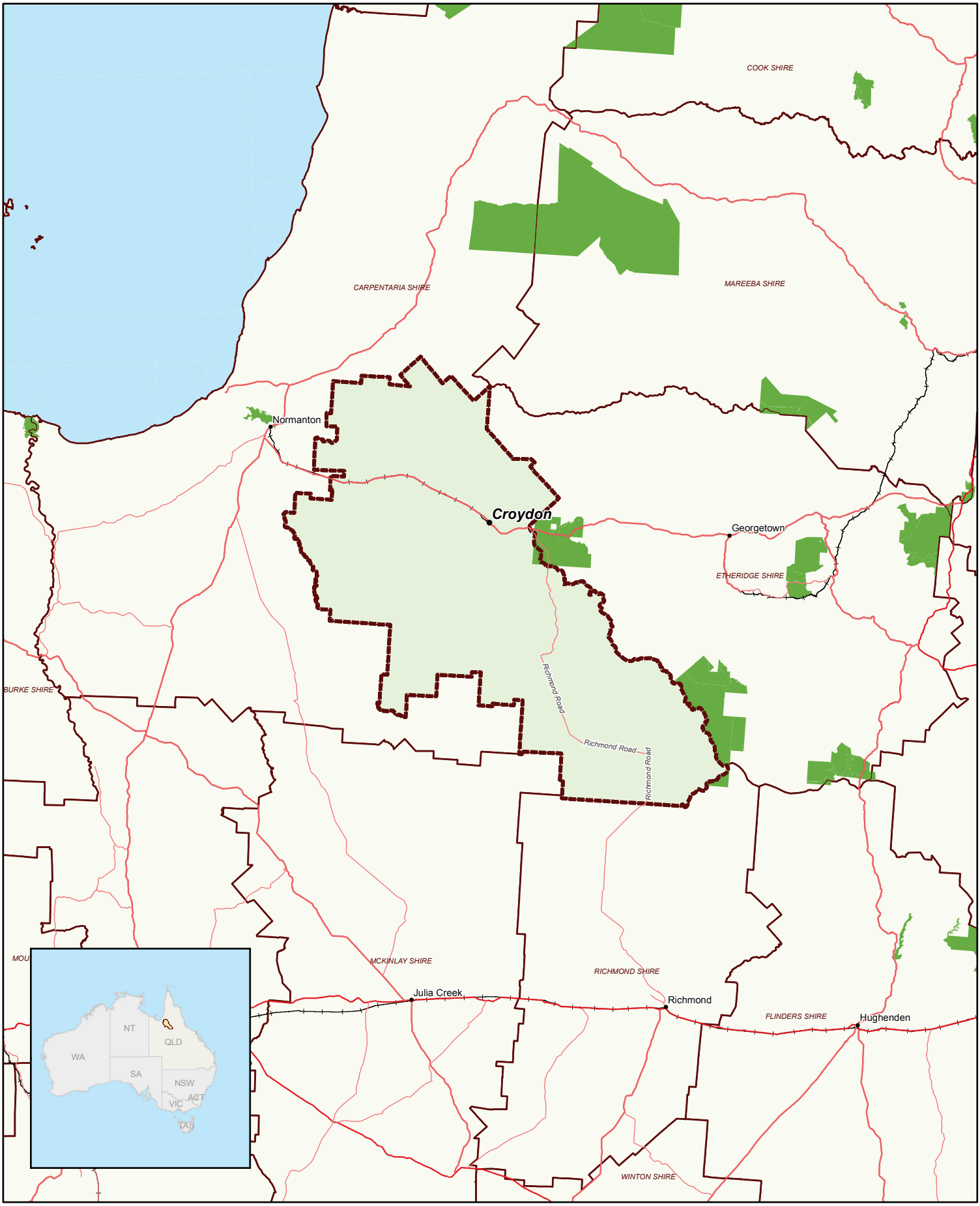


CROYDON PRECINCT GROWTH PLAN

INVESTIGATION AREA BOUNDARY DETERMINATION

FIGURE 2 JUNE 2026

Appendix C



LEGEND

- Other Road Corridor
- State Controlled Road
- Railway
- Parks and Reserves
- Croydon Shire
- Local Government Area Boundary

0 20 40 80
Kilometers

Map Size: **A3**
Coordinate System: GDA 1994 MGA Zone 55
Projection: Transverse Mercator
Datum: GDA 1994

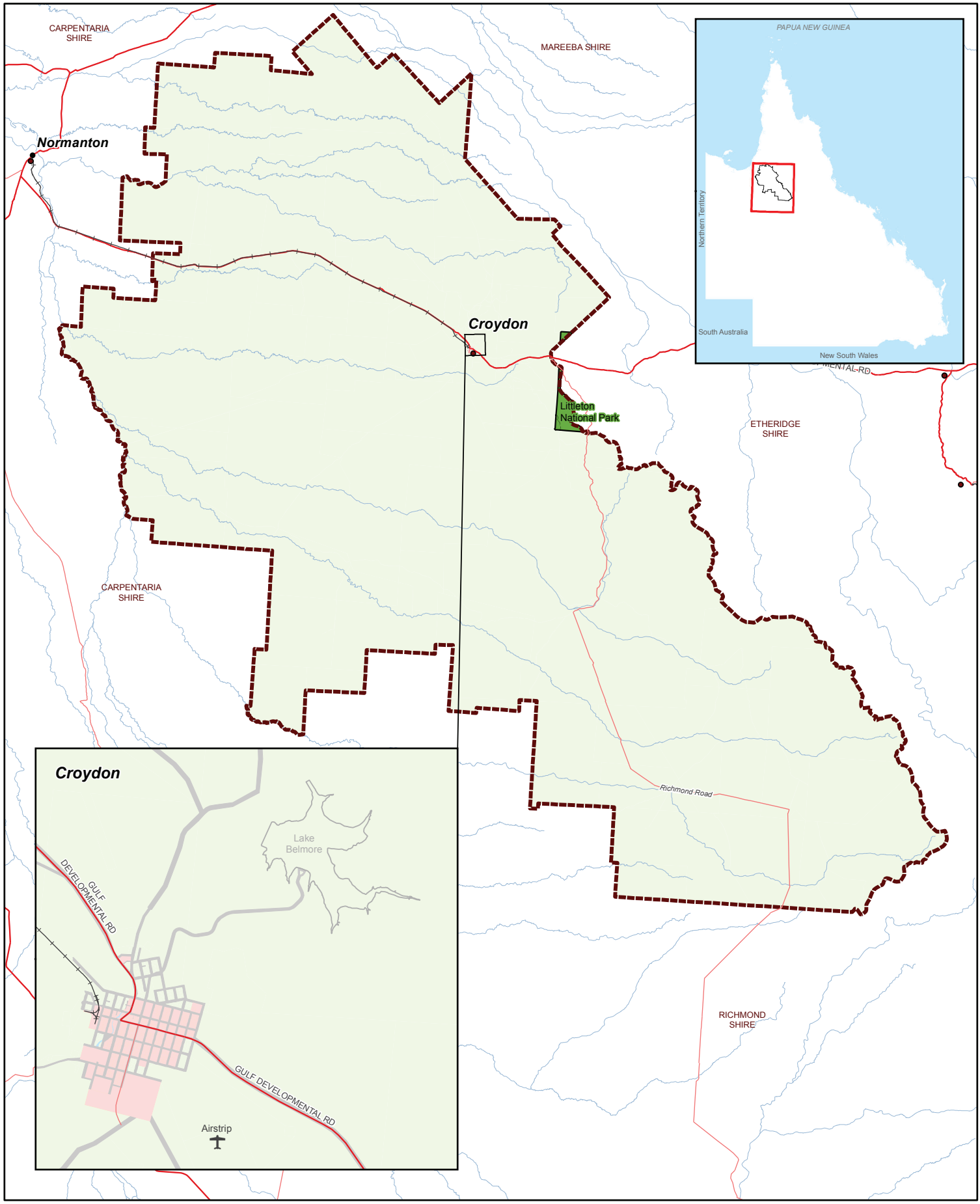
CM-1 Croydon Shire Planning Scheme Context Map

Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning Spatial Services Unit for Croydon Shire Council, 22/10/2018

Croydon Shire Council
HISTORIC GULF SAVANNAH REGION

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LEGEND

- Railway
- State Controlled Road Corridor
- Other Road Corridor
- Croydon Local Government Area
- Watercourse

URBAN LAND

- Urban

NON-URBAN LAND

- Rural
- National park

0 10 20 40
Kilometers

Map Size: **A3**
Coordinate System: GDA 1994 MGA Zone 55
Projection: Transverse Mercator
Datum: GDA 1994

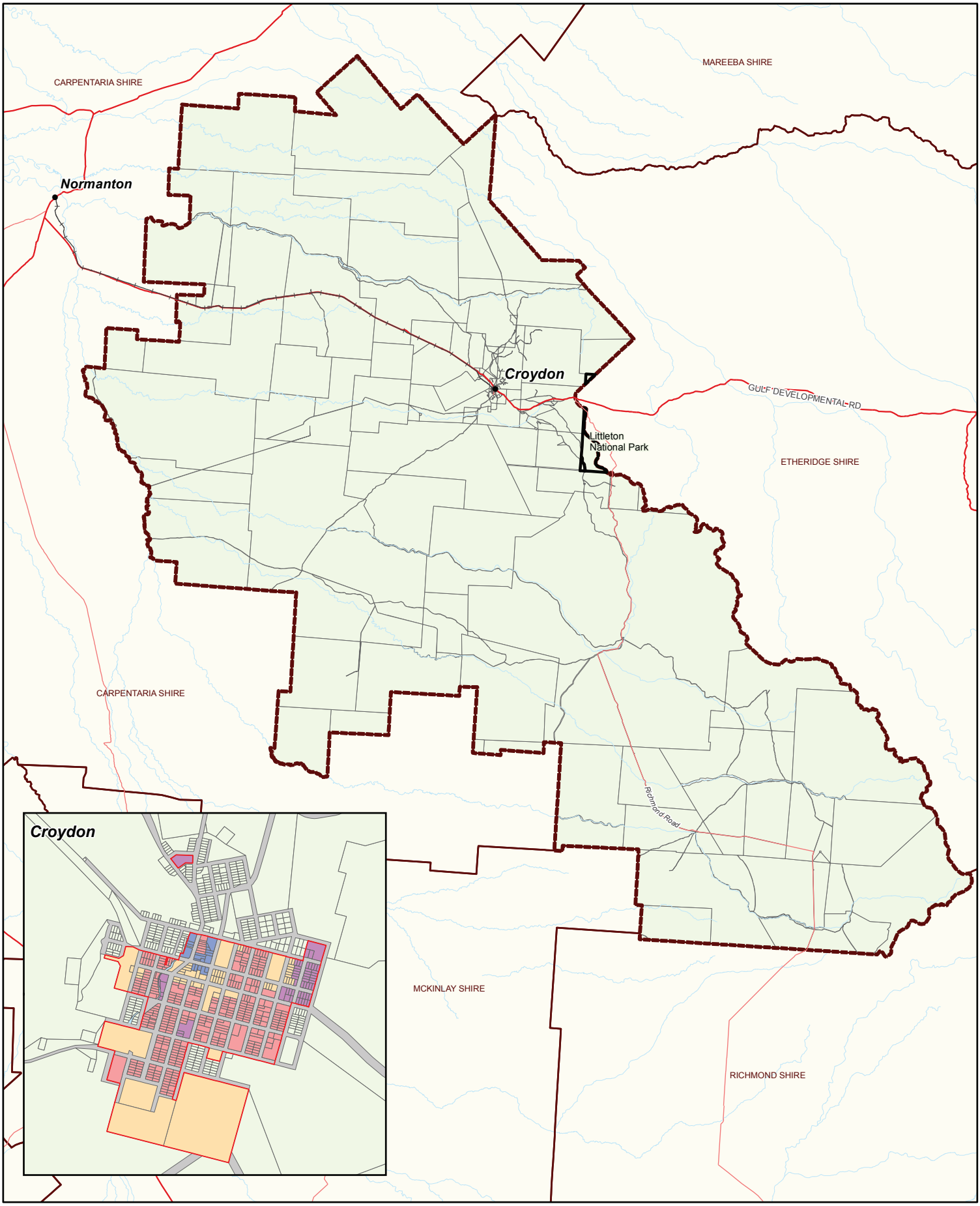
SFM-1 Croydon Shire Planning Scheme Strategic Framework

Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning Spatial Services Unit for Croydon Shire Council, 10/05/2018

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LEGEND

- Croydon Township Boundary
- Township Zone (no precinct)
- Township Zone Commercial precinct
- Township Zone Industrial precinct
- Township Zone Residential precinct
- Rural Zone
- Watercourse
- Railway
- State Controlled Road Corridor
- Other Road Corridor
- Croydon LGA

0 10 20 40
Kilometers

Map Size: **A3**
Coordinate System: GDA 1994 MGA Zone 55
Projection: Transverse Mercator
Datum: GDA 1994

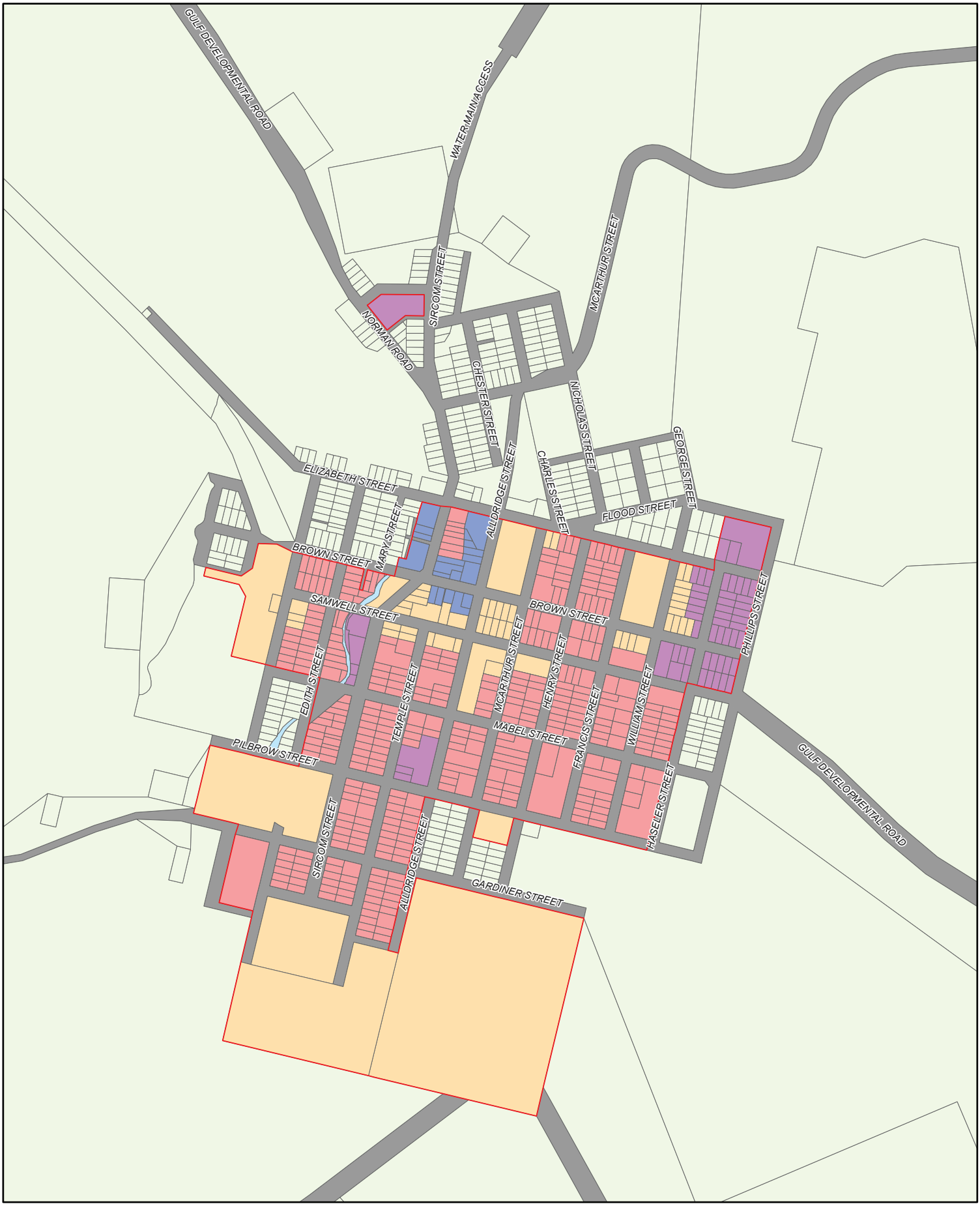
ZM-1 Croydon Shire Planning Scheme
Shire Zones & Precincts

Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning
Spatial Services Unit for Croydon Shire Council, 22/10/2018

Croydon Shire Council
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LEGEND

- Croydon Township Boundary
- Township Zone (no precinct)
- Township Zone Commercial precinct
- Township Zone Industrial precinct
- Township Zone Residential precinct
- Rural Zone

0 100 200 400

Metres

Map Size: **A3**

Coordinate System: GDA 1994 MGA Zone 55
Projection: Transverse Mercator
Datum: GDA 1994

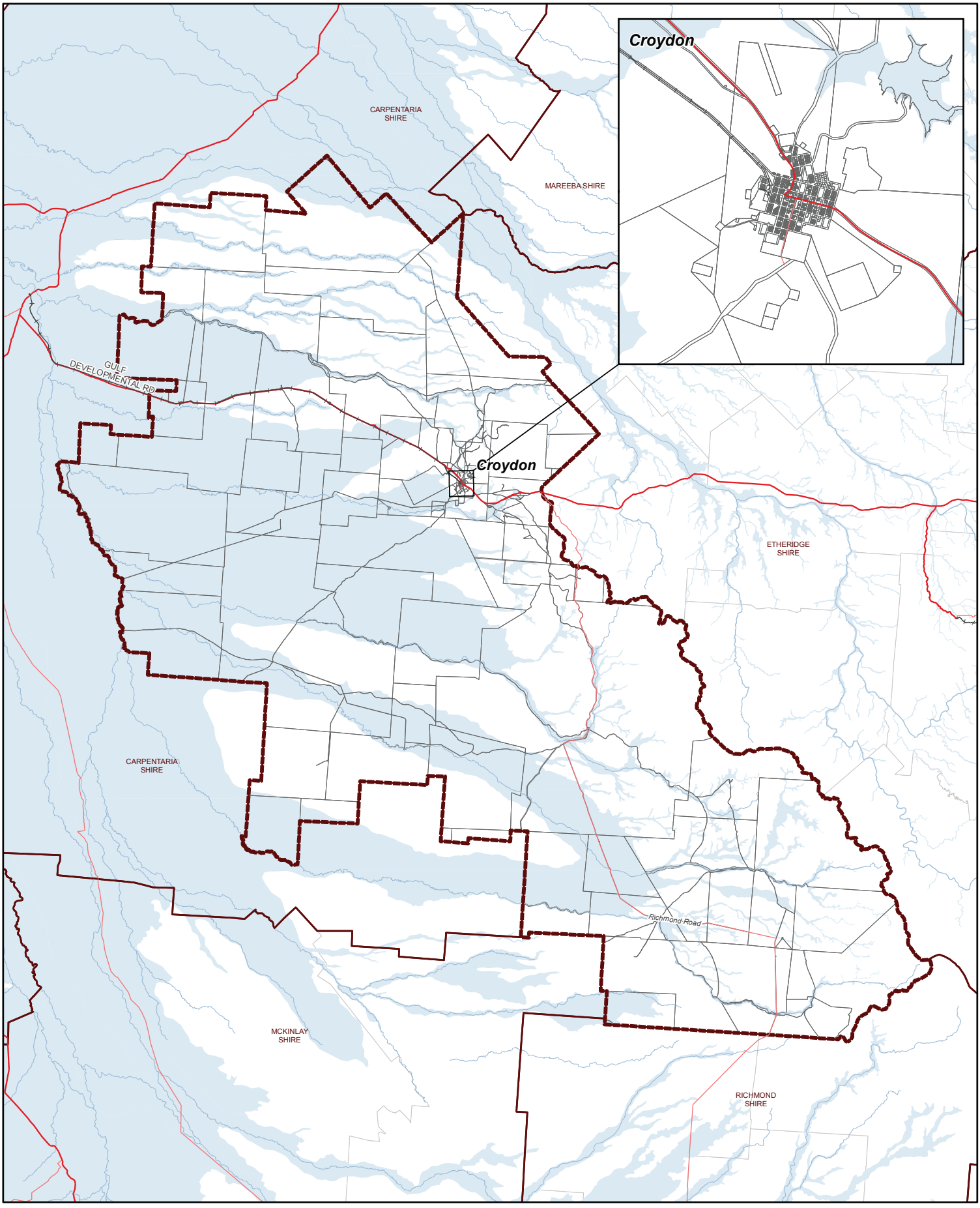
ZM-2 Croydon Shire Planning Scheme
Croydon Zones & Precincts

Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning
Spatial Services Unit for Croydon Shire Council, 22/10/2018

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Croydon Shire Council
HISTORIC GULF SAVANNAH REGION



LEGEND

- Railway
- State Controlled Road Corridor
- Other Road Corridor
- Croydon Local Government Area
- Watercourse
- Lot Boundary
- Queensland Floodplain Assessment Overlay - Level 1

0 10 20 40
Kilometers

Map Size: **A3**
Coordinate System: GDA 1994 MGA Zone 55
Projection: Transverse Mercator
Datum: GDA 1994

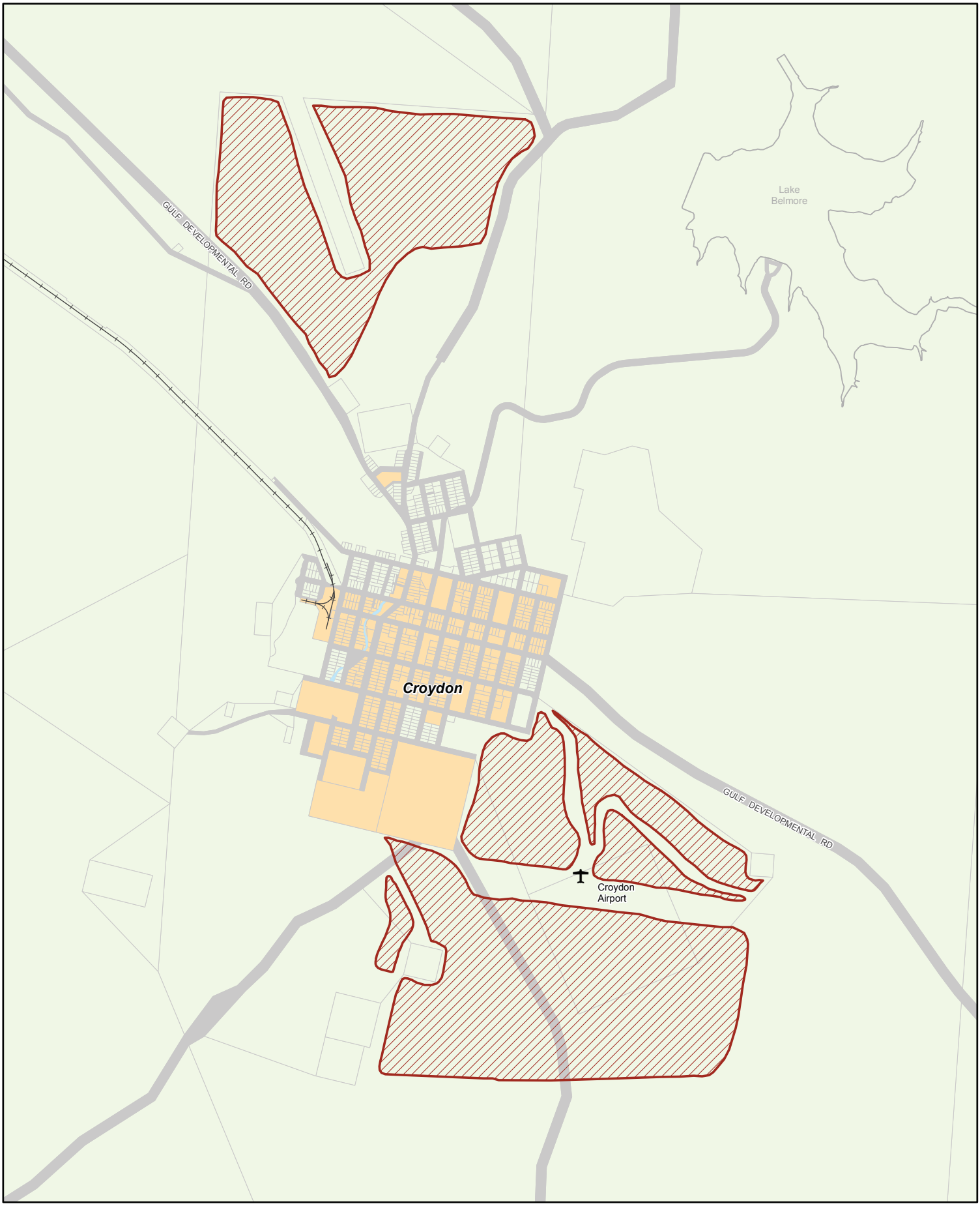
OM-1 Croydon Shire Planning Scheme Queensland Floodplain Assessment Overlay Level 1

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Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning Spatial Services Unit for Croydon Shire Council, 22/10/2018



LEGEND

- Railway
- Watercourse
- Water
- Road
- Rural zone
- Township zone

CULTURAL SIGNIFICANCE

Area containing places of cultural significance to the Tagalaka People (indicative only)

0 0.5 1
Kilometres

Map Size: **A3**
Coordinate System: GDA 1994 MGA Zone 55
Projection: Transverse Mercator
Datum: GDA 1994

PM-1 Croydon Shire Planning Scheme
Areas of Cultural Significance

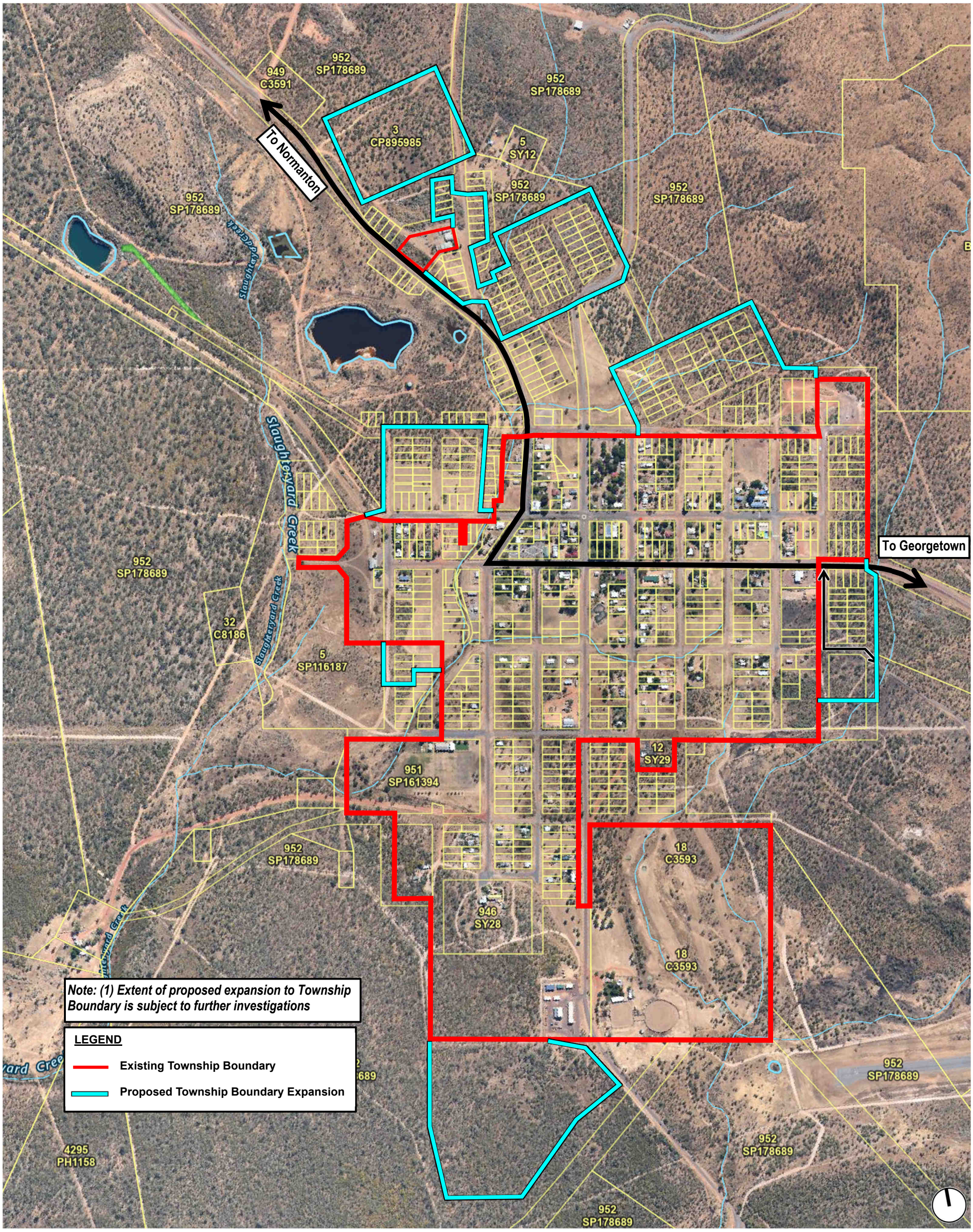
Map produced by the Department of State Development, Manufacturing, Infrastructure and Planning
Spatial Services Unit for Croydon Shire Council, 12/11/2018

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Appendix D

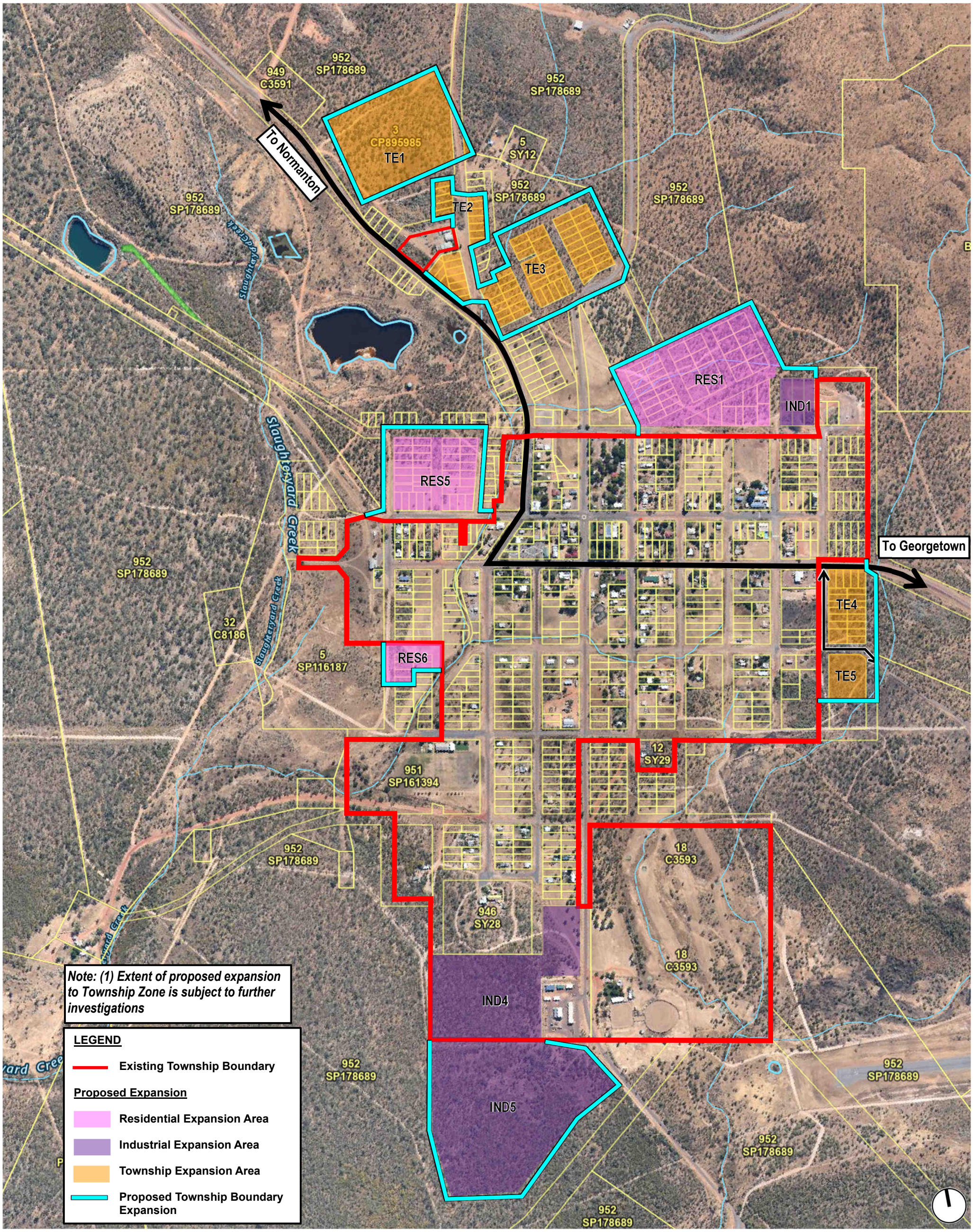


PLANNING SCHEME AMENDMENT PROJECT

TOWNSHIP BOUNDARY EXPANSION

APPENDIX D OCTOBER 2026

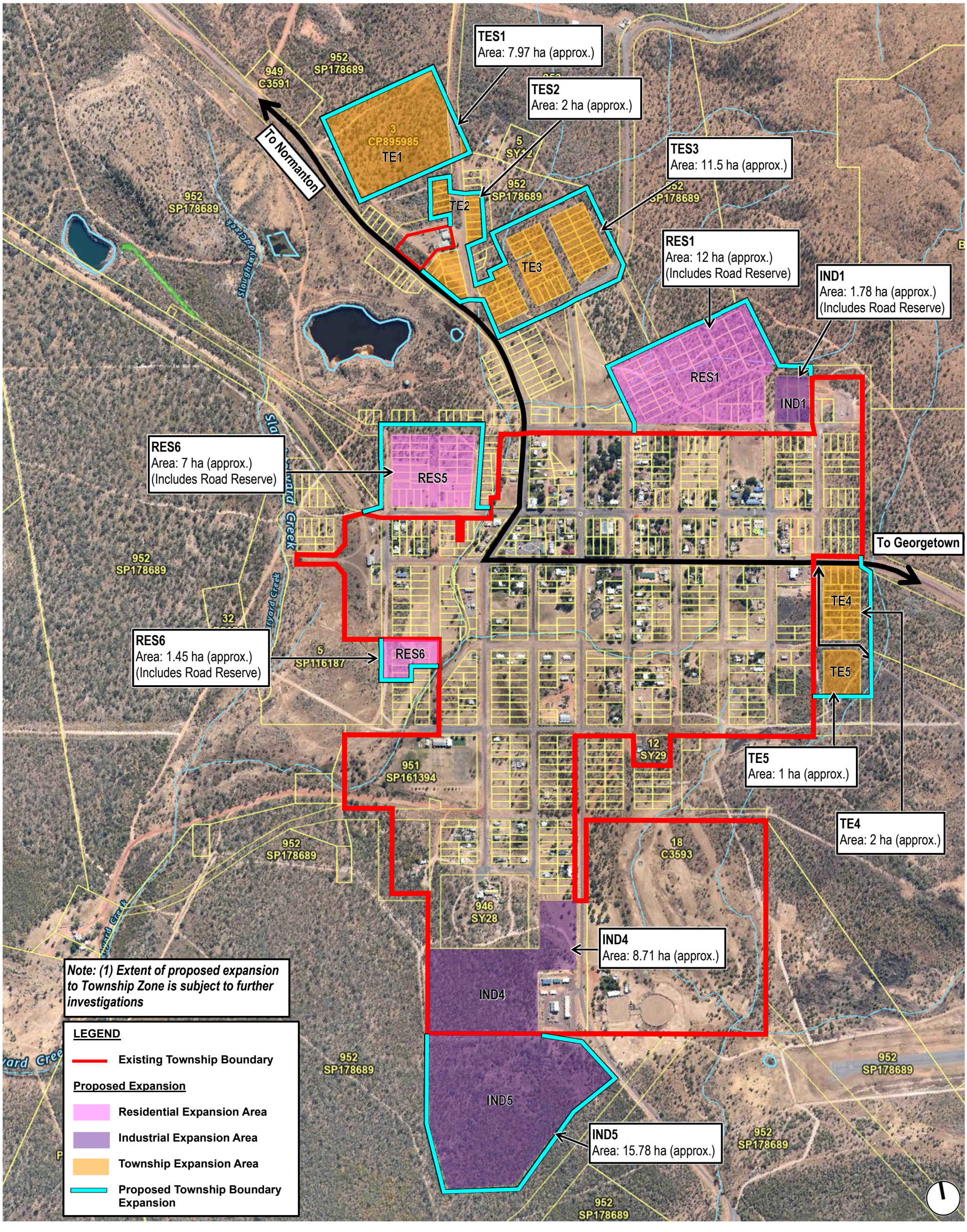
Appendix E



PLANNING SCHEME AMENDMENT PROJECT

TOWNSHIP BOUNDARY EXPANSION

APPENDIX E – SHEET 1 OCTOBER 2026



PLANNING SCHEME AMENDMENT PROJECT

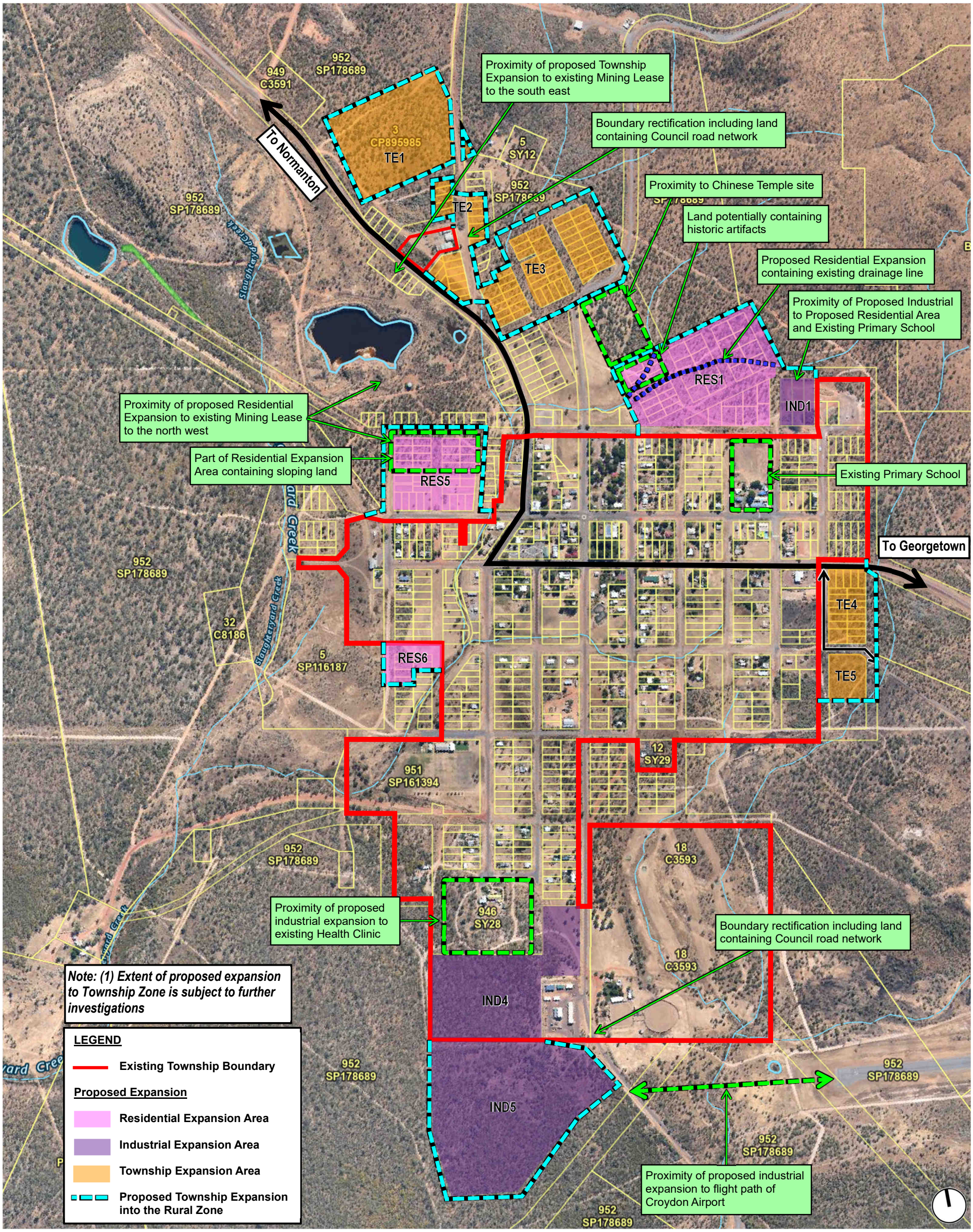
TOWNSHIP BOUNDARY EXPANSION

APPENDIX E – SHEET 2 OCTOBER 2026

APPENDIX E – SHEET 3

Expansion Area	Lot Descriptions
TE1	Lot 3 on CP895985
TE2	Lots 41-45 on MPH15912 Lots 1-7 on MPH15912
TE3	Lots 1-2 on SP206978 Lots 23-26 on MPH15912 Lots 35-36 on MPH15912 Lot 65 on USL656 Lots 527 – 537 on MPH15915 Lot 679 on SY28 Lots 518 – 526 on MPH15915 Lots 10 – 17 on mPH22298 Lot 33 on B14468 Lots 910 – 927 on SY28 Lot 909 on SP178688
TE4	Lot 1 - 2 on SP206977 Lot 501 – 517 on MPH15915 Lot 35 on B14468
TE5	Lot 194 on SP206977
RES1	Lots 876 – 891 on SY28 Lots 1 – 16 on MPH22301
RES5	Lot 1 on MPH22275 Lot 22 on MPH15914 Lot 3 on MPH22275 Lots 24 – 39 on MPH15914 Lot 953 on C3591 Lot 1 on MPH22484 Lots 358 – 360 MPH15915 Lot 57 on USL654 Lots 362 – 363 on MPH15915 Lots 7 – 8 on MPH22278 Lots 366 – 373 on MPH15915
RES6	Lot 20 on MPH22231 Lot 3 on MPH22487 Lot 190 on MPH15915 Lot 189 on MPH15915 Lot 1 on MPH22231 Lot 177 on MPH15915
IND1	Lots 901 – 906 on SY28
IND4	Part of Lot 952 on SP178689
IND5	Part of Lot 952 on SP178689

Appendix F



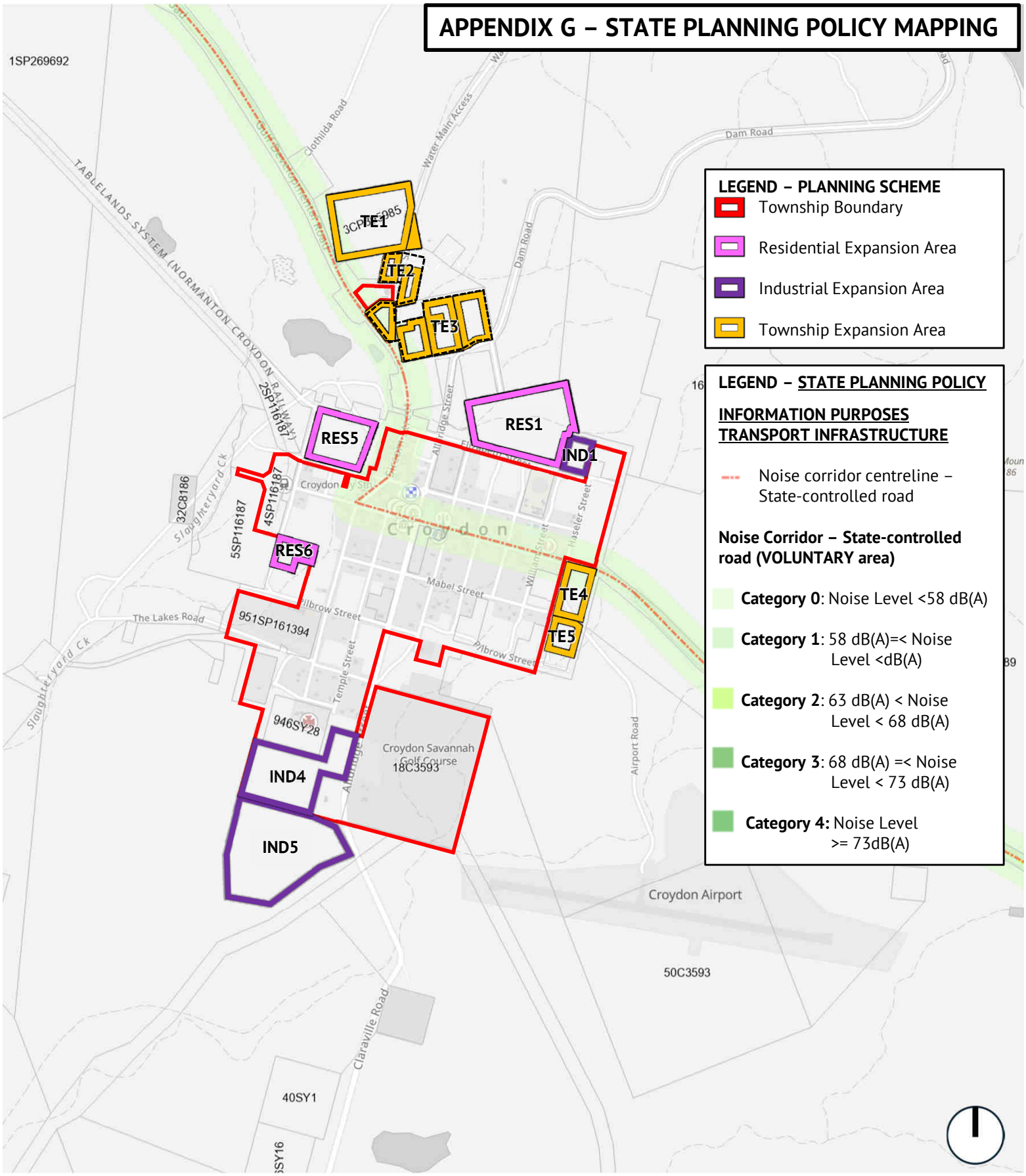
PLANNING SCHEME AMENDMENT PROJECT

FUTURE MAJOR LAND USE CONSIDERATIONS AND CONSTRAINTS

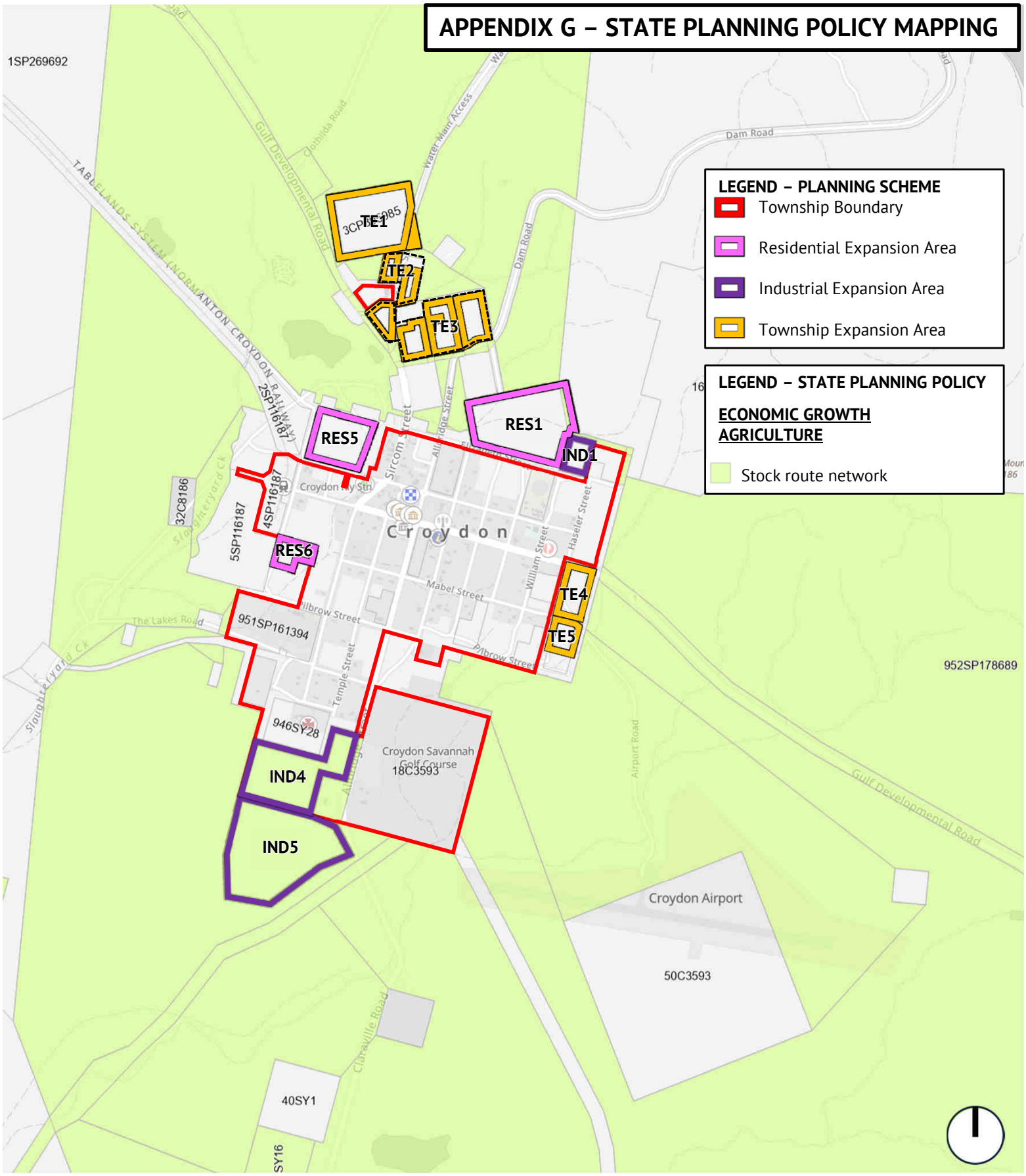
APPENDIX F OCTOBER 2026

Appendix G

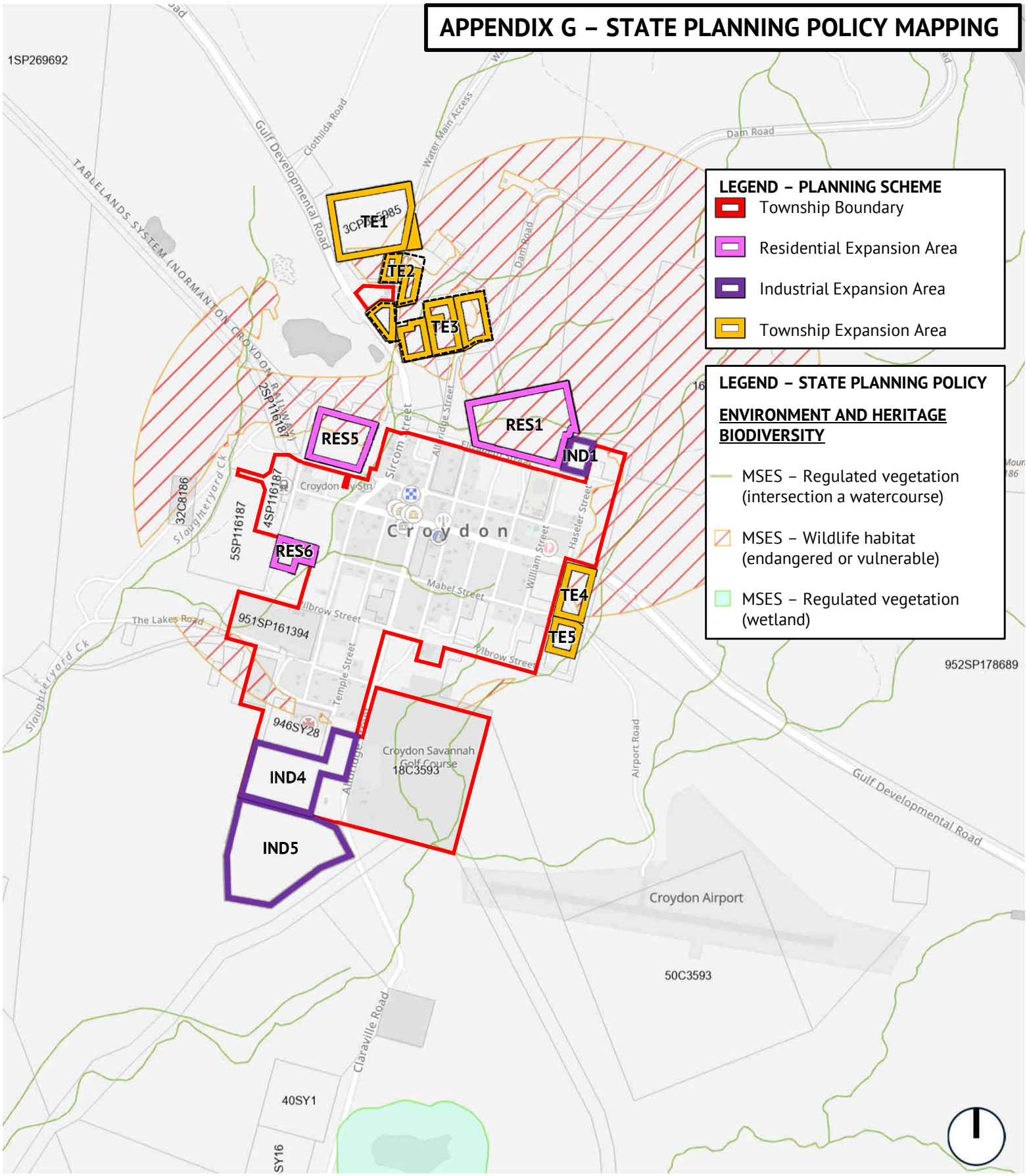
APPENDIX G – STATE PLANNING POLICY MAPPING



APPENDIX G – STATE PLANNING POLICY MAPPING



APPENDIX G – STATE PLANNING POLICY MAPPING

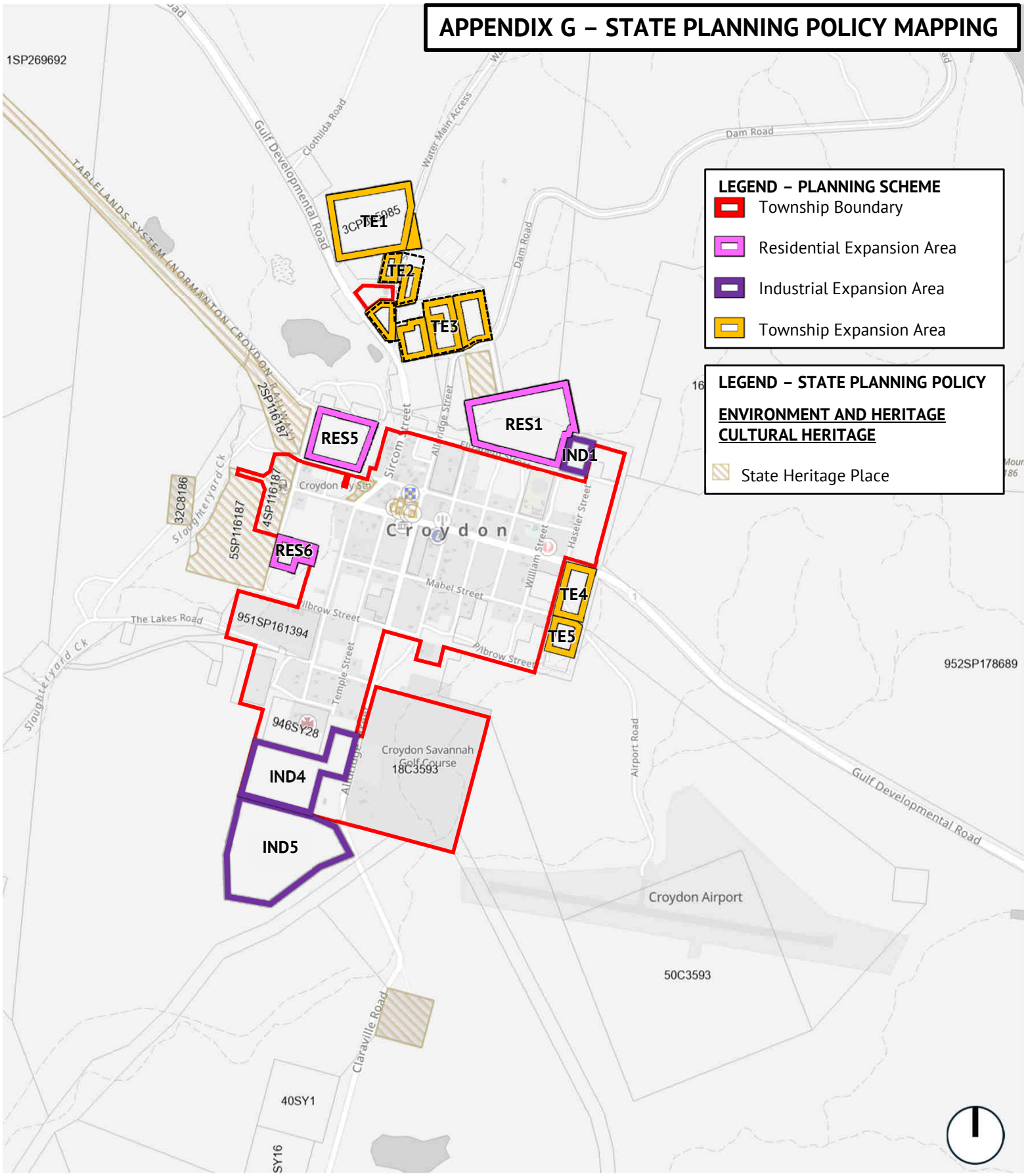


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX G – STATE PLANNING POLICY MAPPING

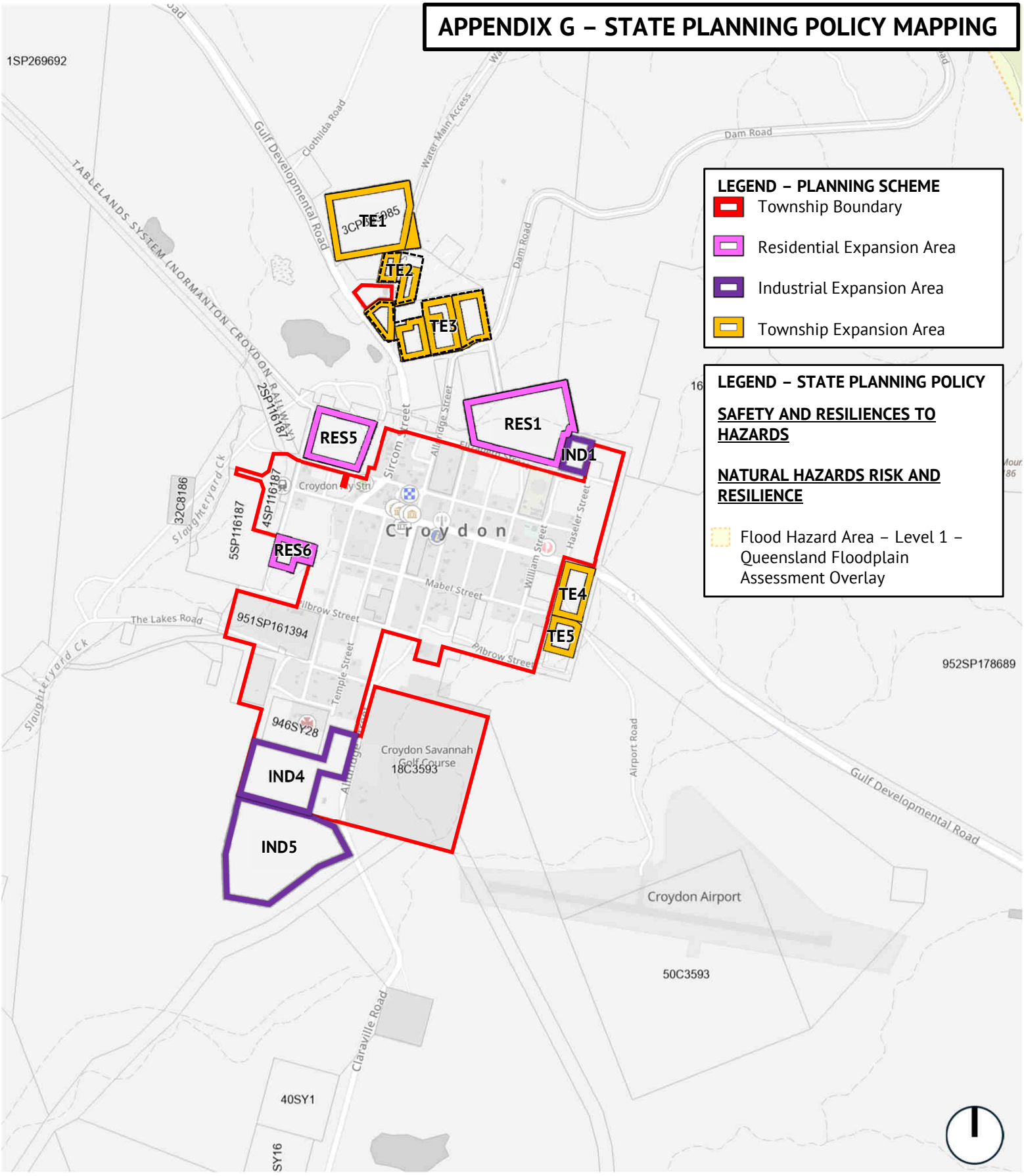


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX G – STATE PLANNING POLICY MAPPING

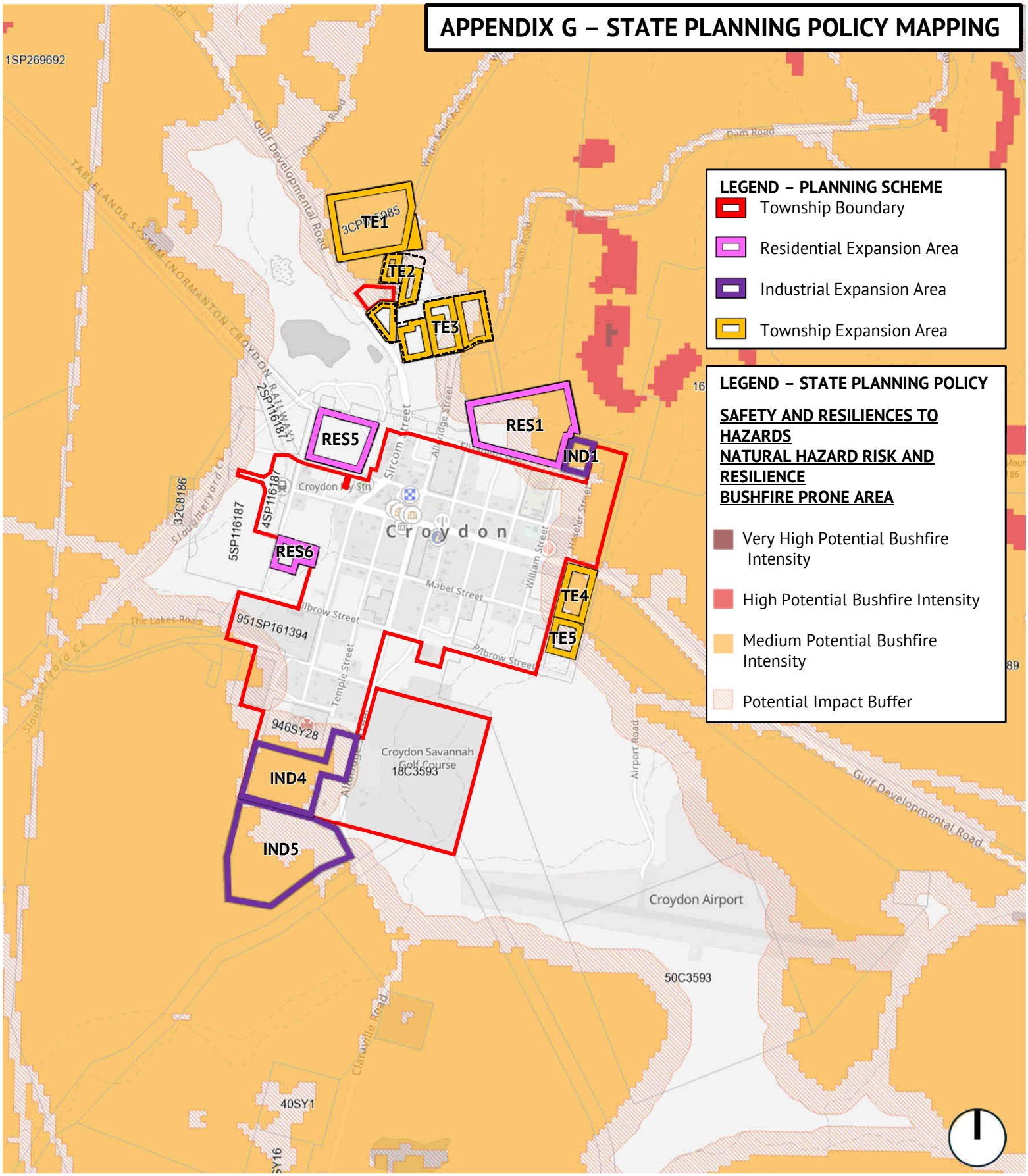


EARLY ENGAGEMENT REPORT

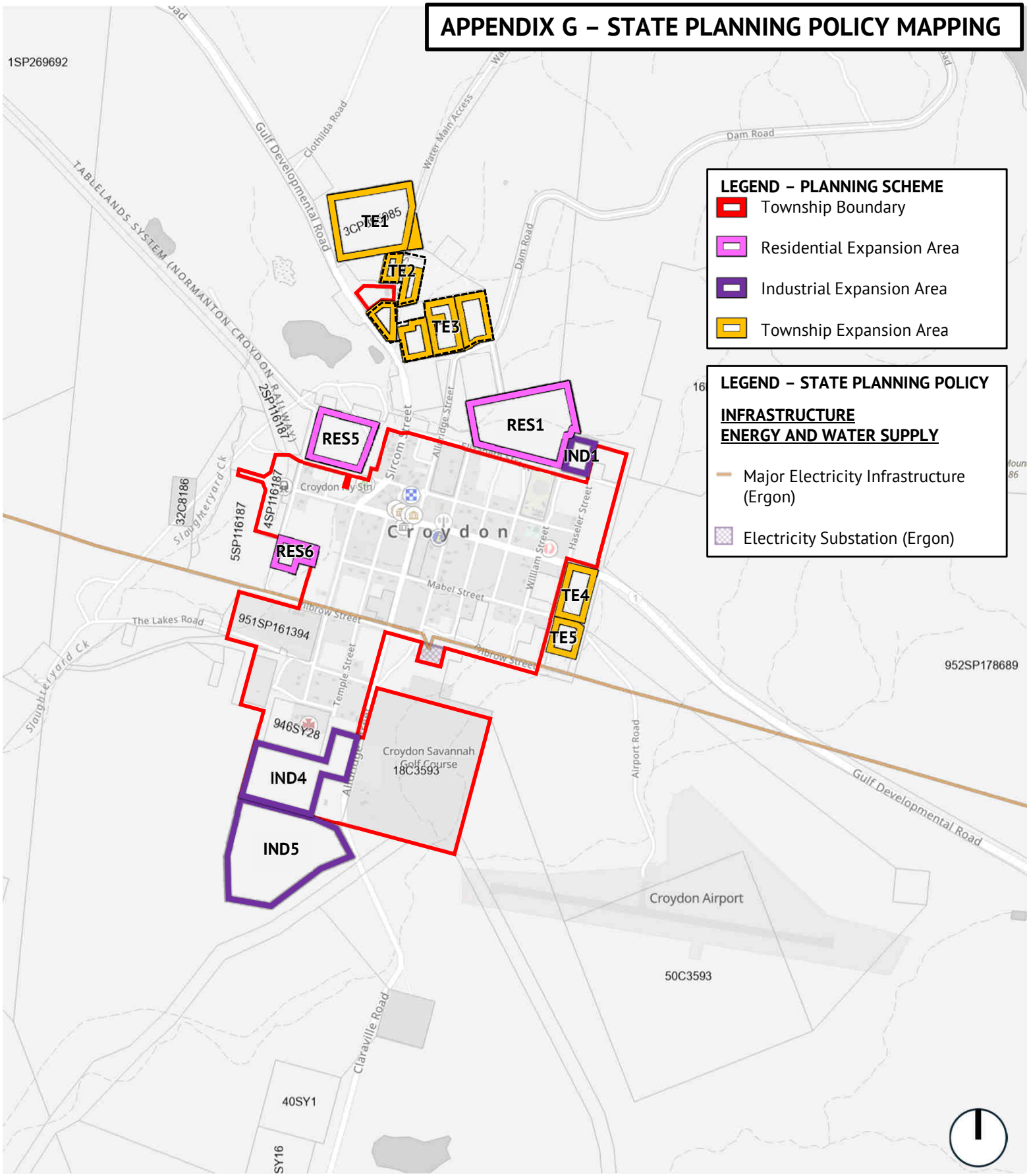
CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

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APPENDIX G – STATE PLANNING POLICY MAPPING

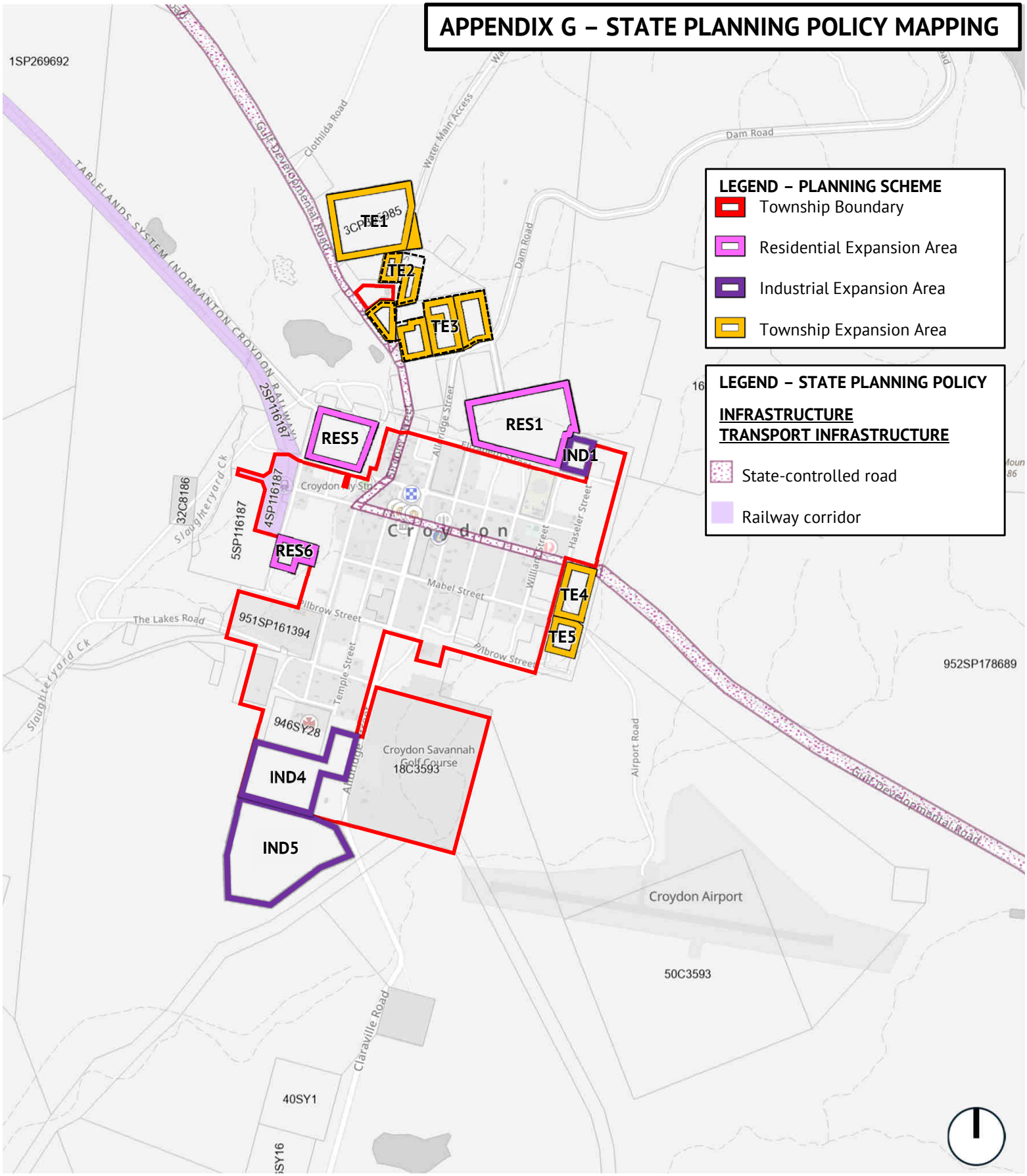


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX G – STATE PLANNING POLICY MAPPING



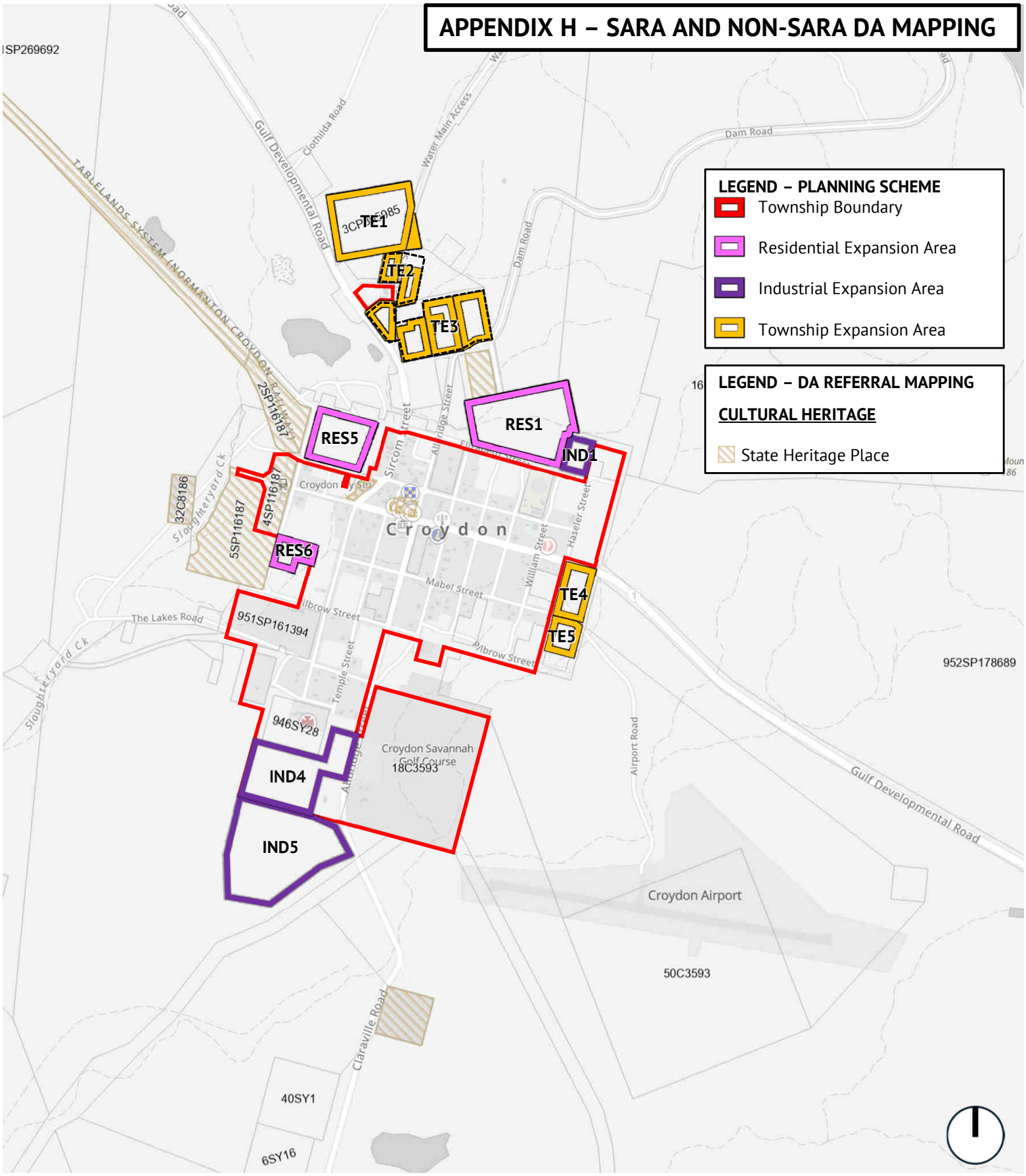
EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

Appendix H

APPENDIX H – SARA AND NON-SARA DA MAPPING

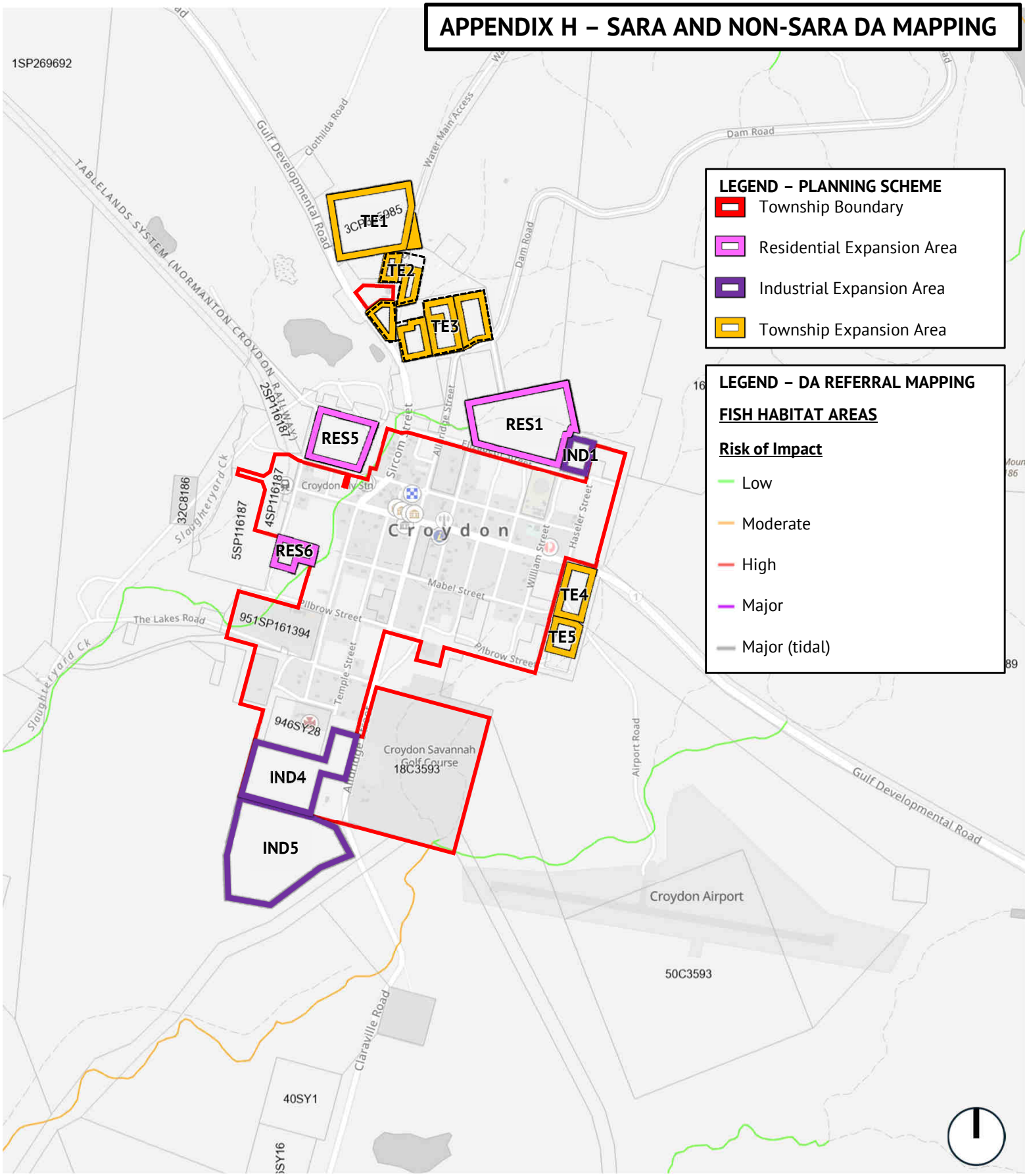


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX H – SARA AND NON-SARA DA MAPPING

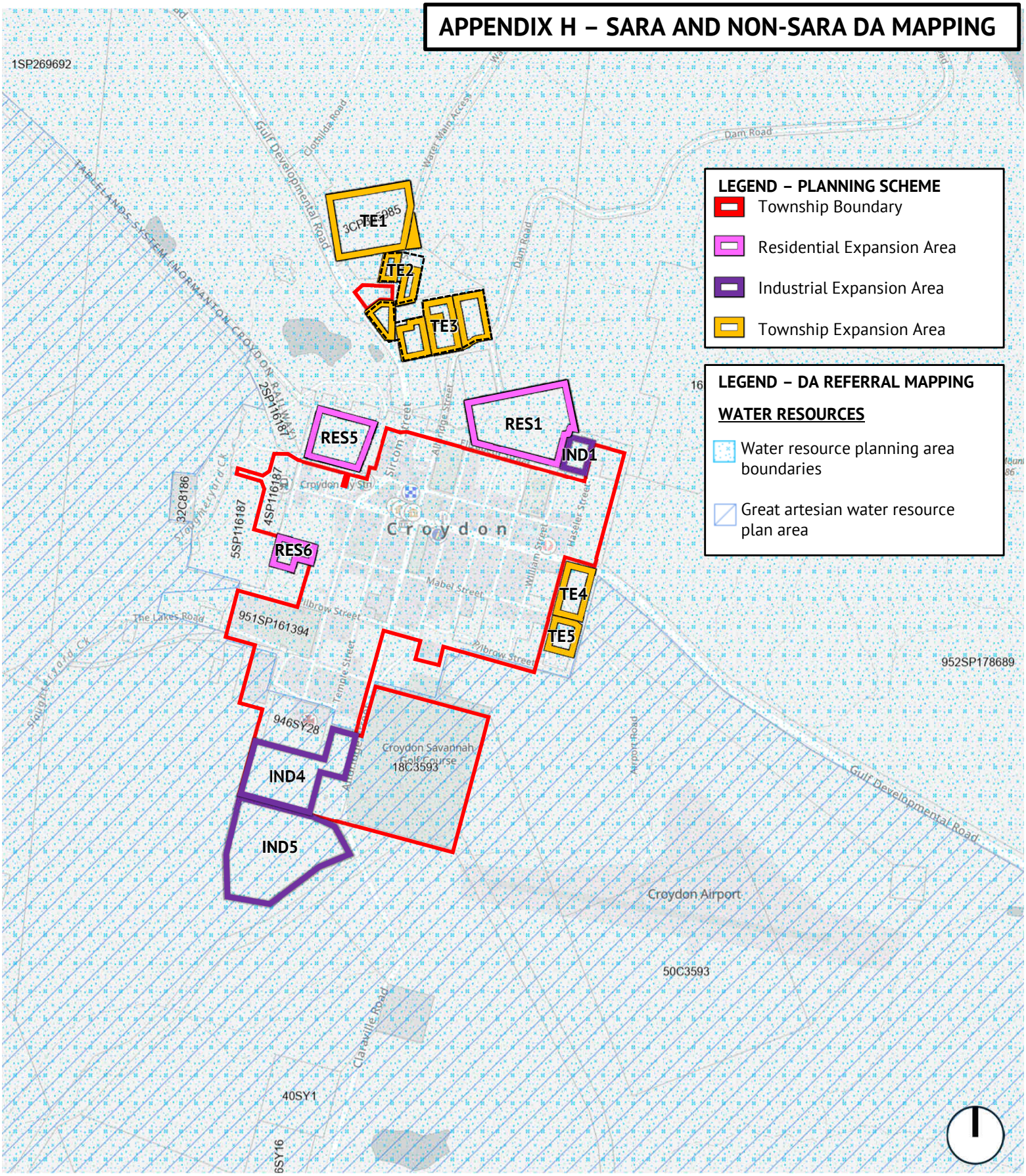


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX H – SARA AND NON-SARA DA MAPPING

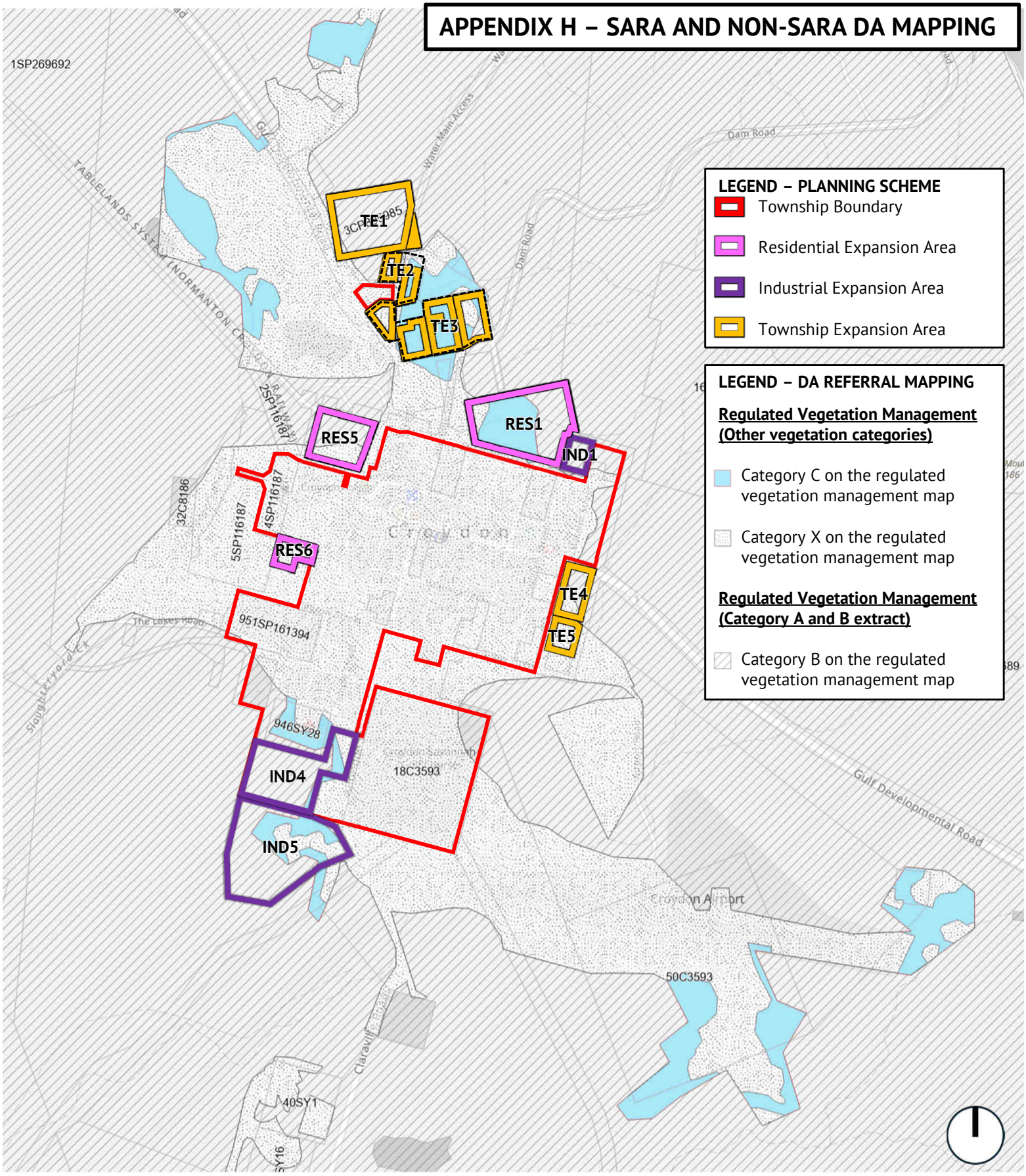


EARLY ENGAGEMENT REPORT

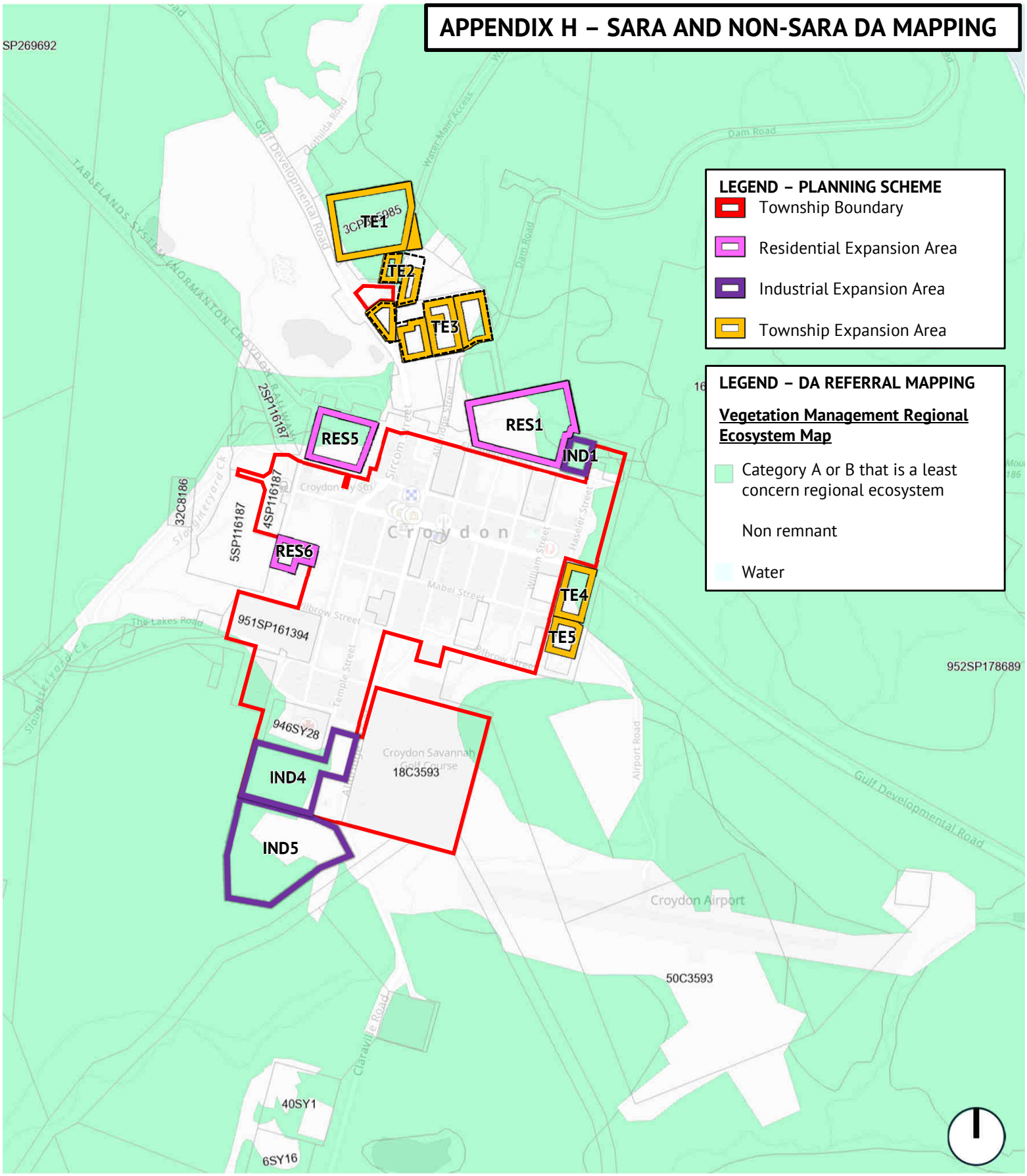
CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

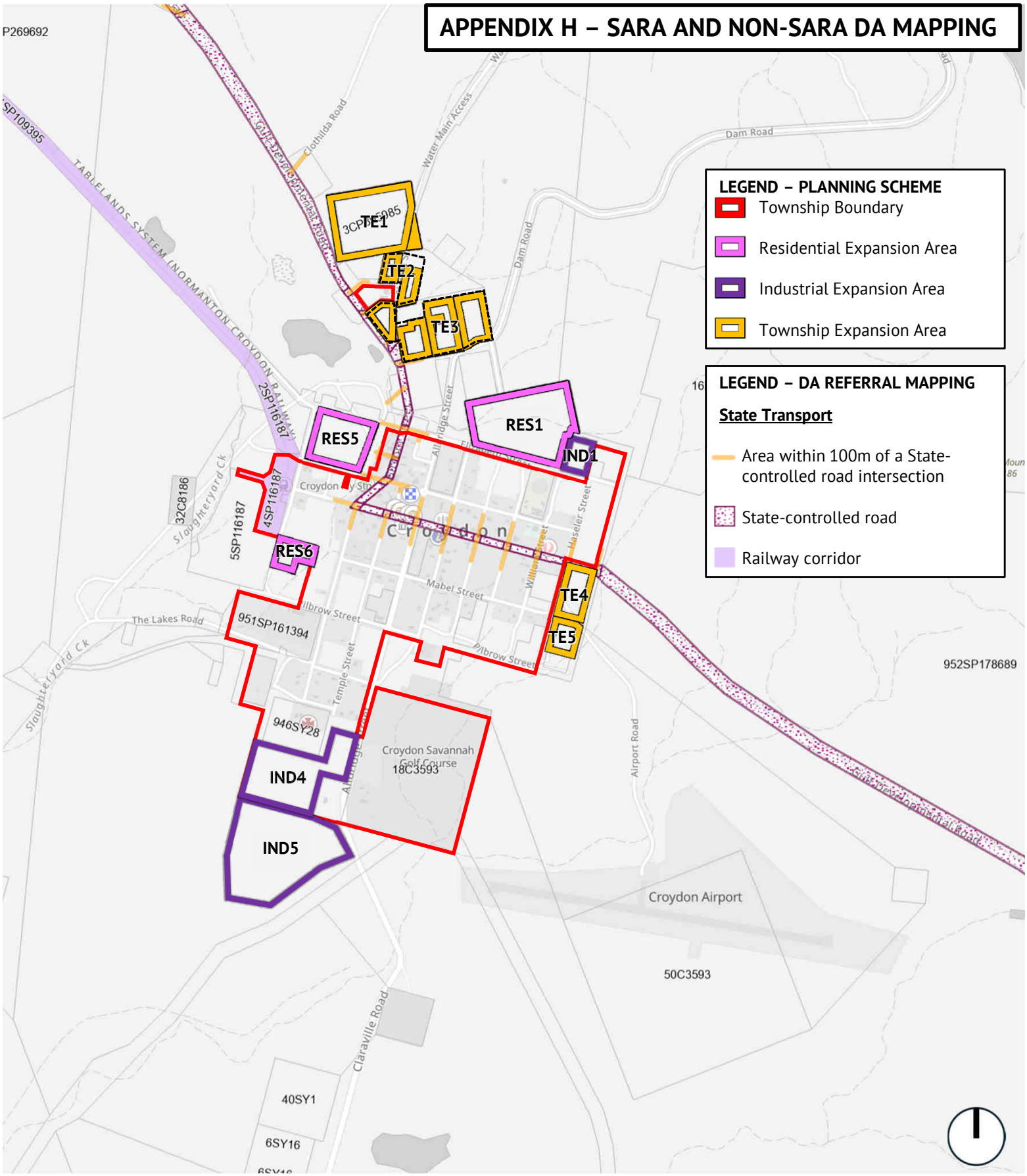
APPENDIX H – SARA AND NON-SARA DA MAPPING



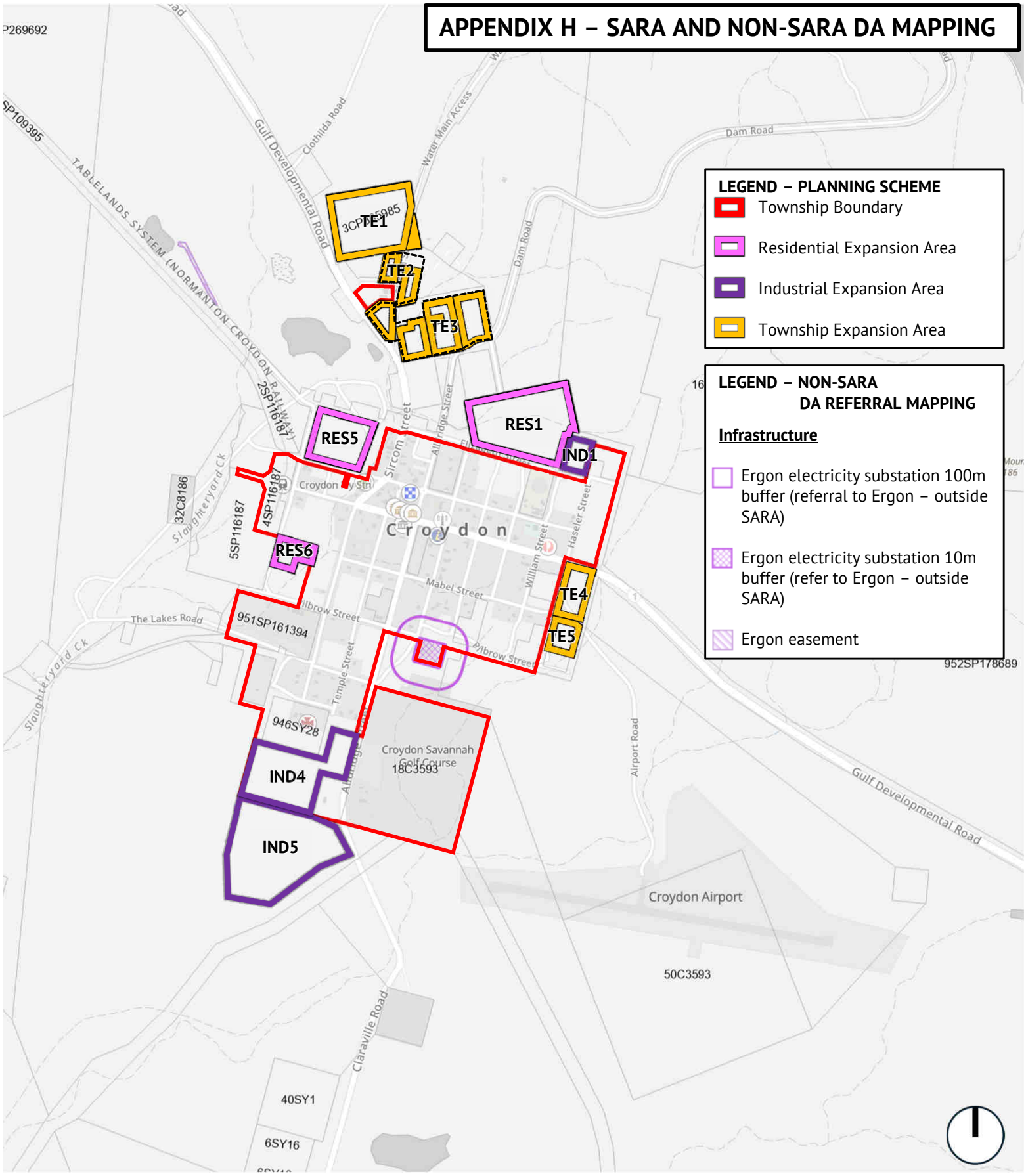
APPENDIX H – SARA AND NON-SARA DA MAPPING



APPENDIX H – SARA AND NON-SARA DA MAPPING



APPENDIX H – SARA AND NON-SARA DA MAPPING



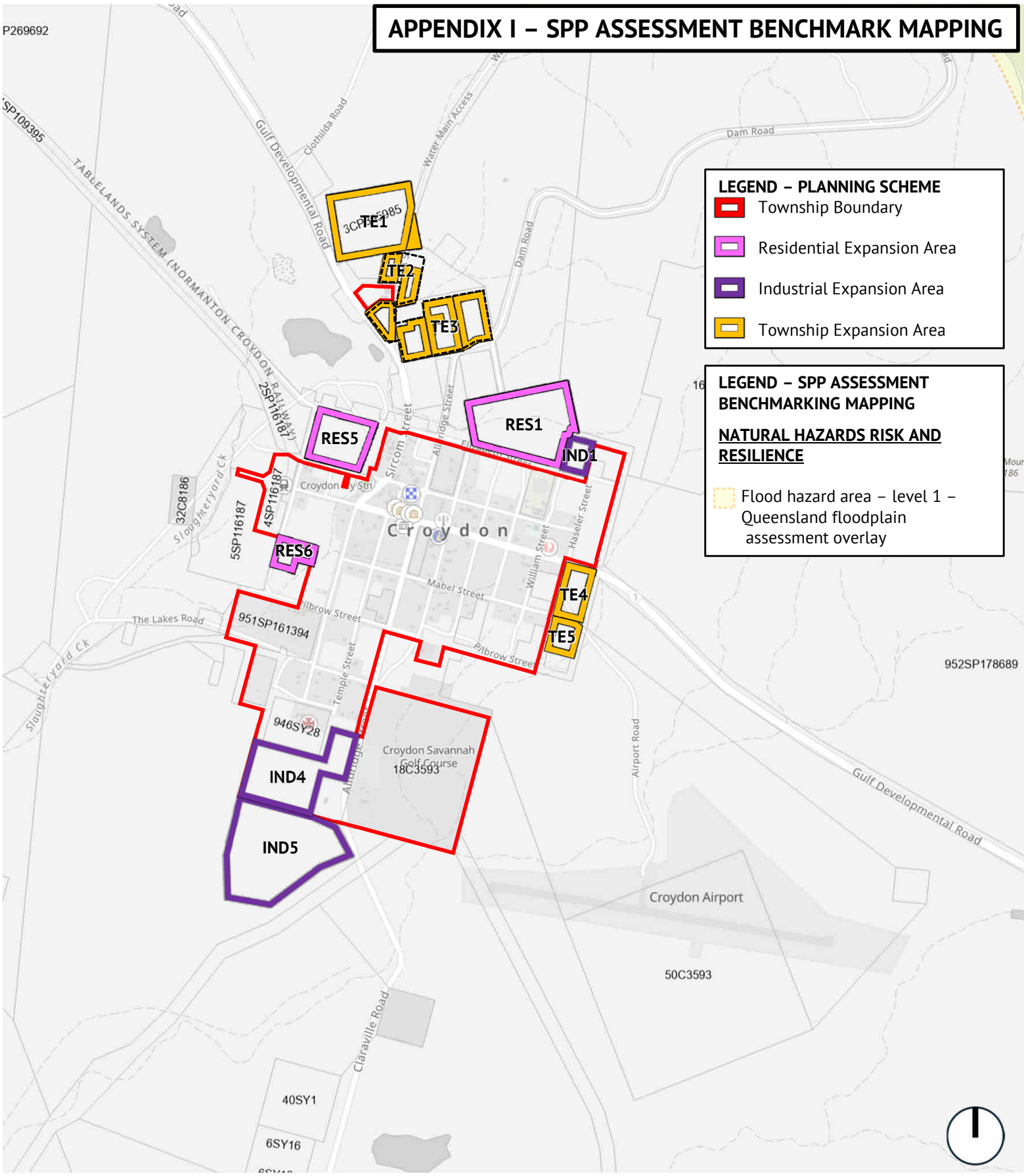
EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

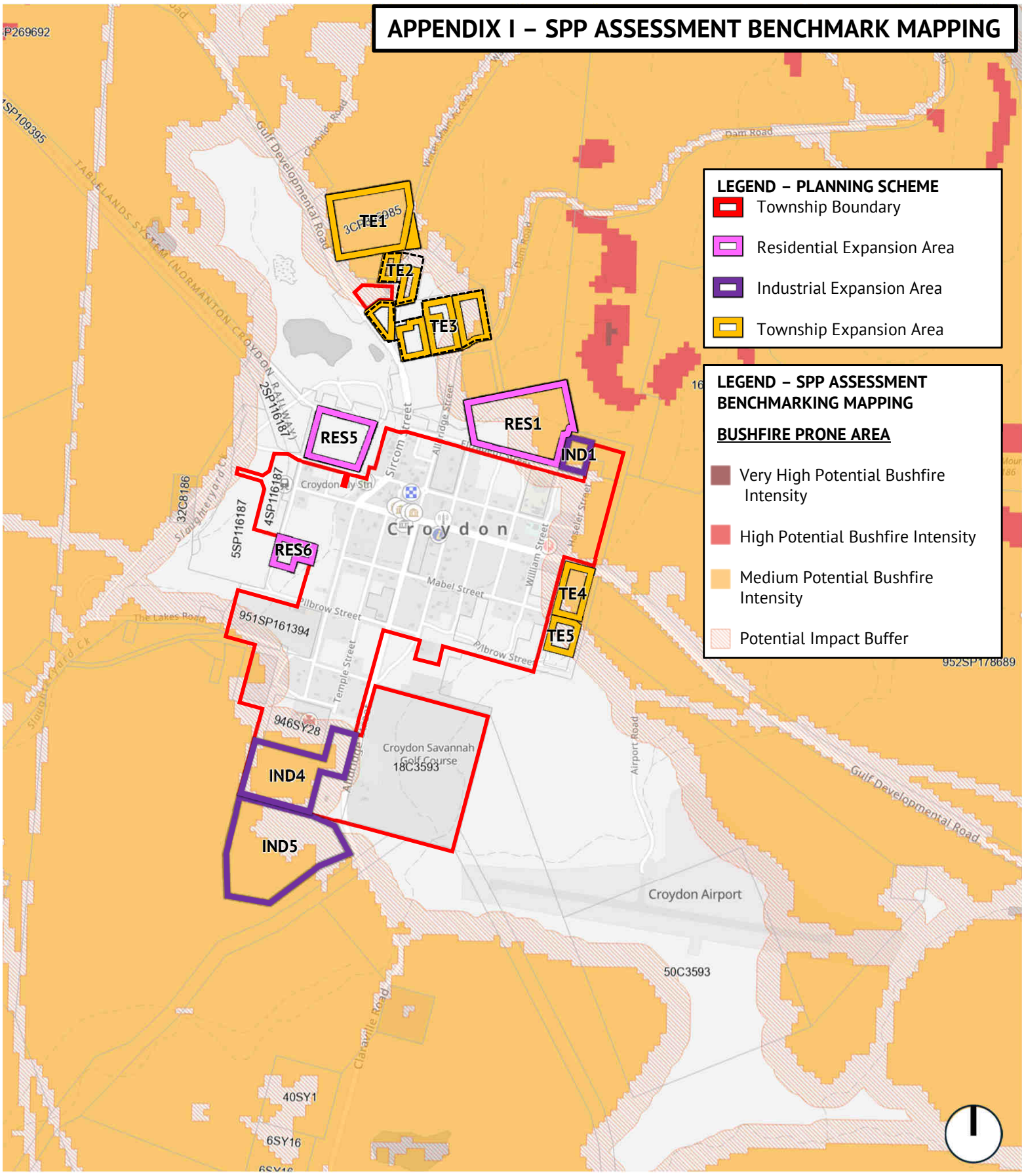
C1379 OCTOBER 2026

Appendix I

APPENDIX I – SPP ASSESSMENT BENCHMARK MAPPING

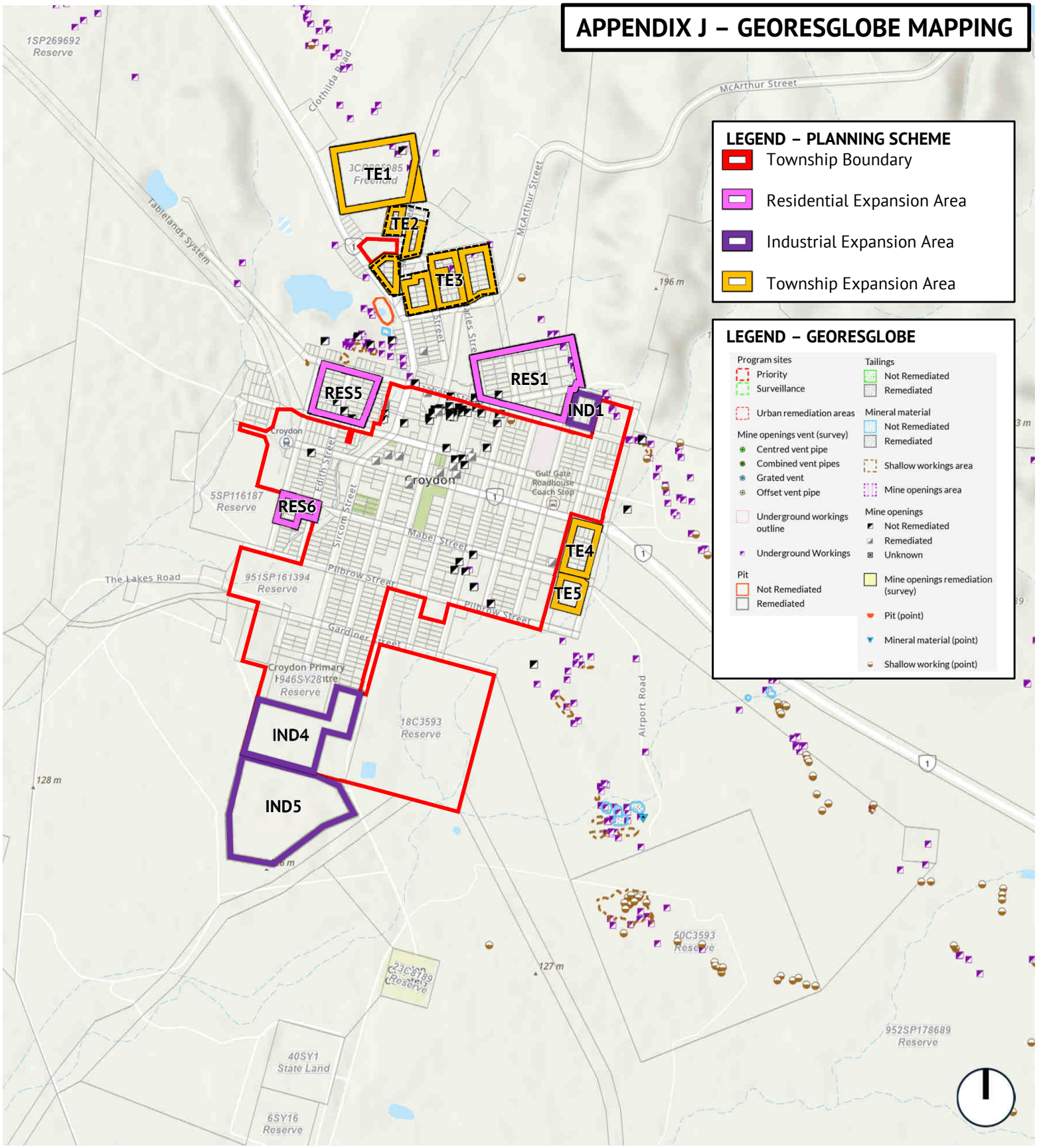


APPENDIX I – SPP ASSESSMENT BENCHMARK MAPPING



Appendix J

APPENDIX J – GEORESGLOBE MAPPING

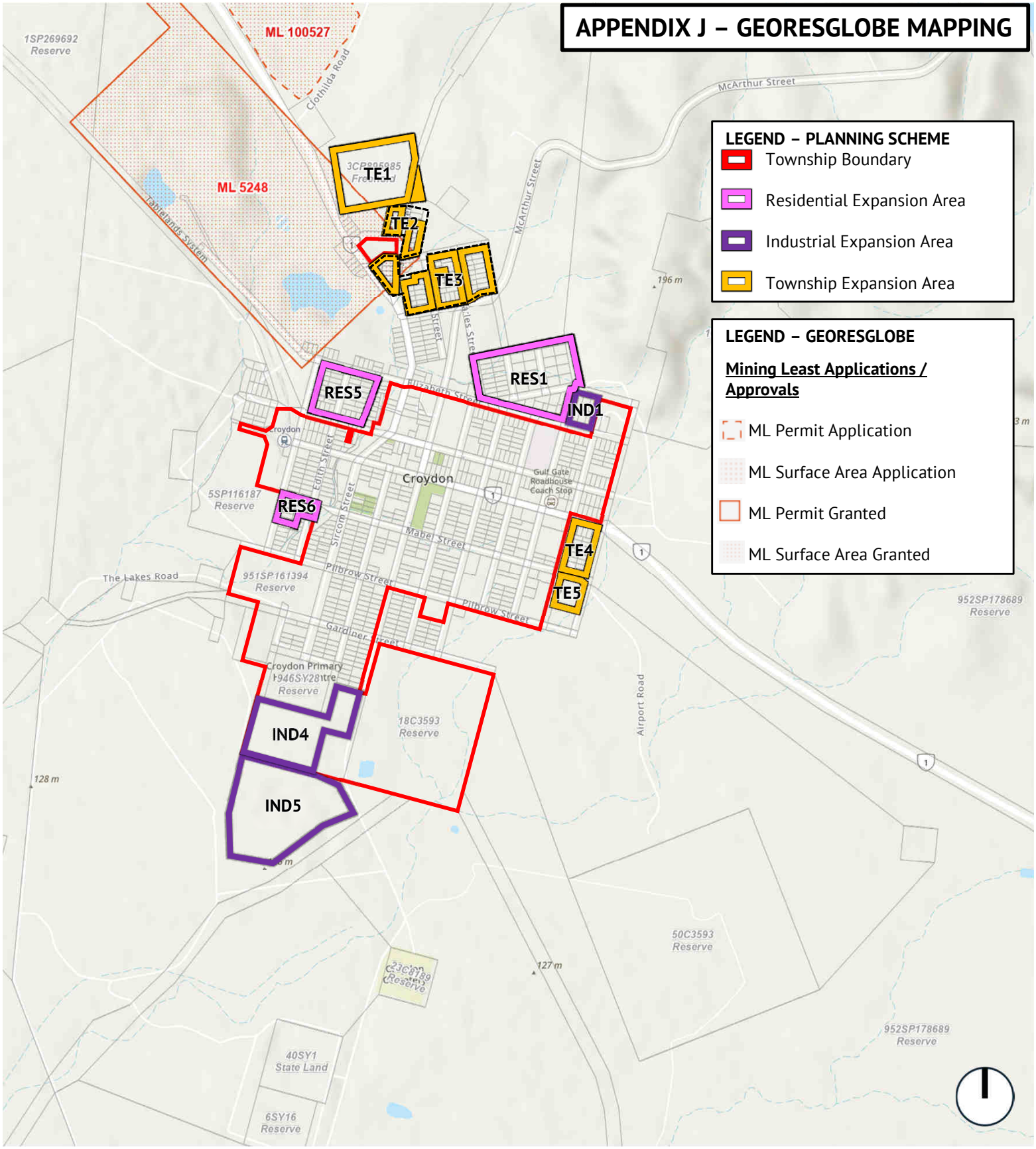


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX J – GEORESGLOBE MAPPING

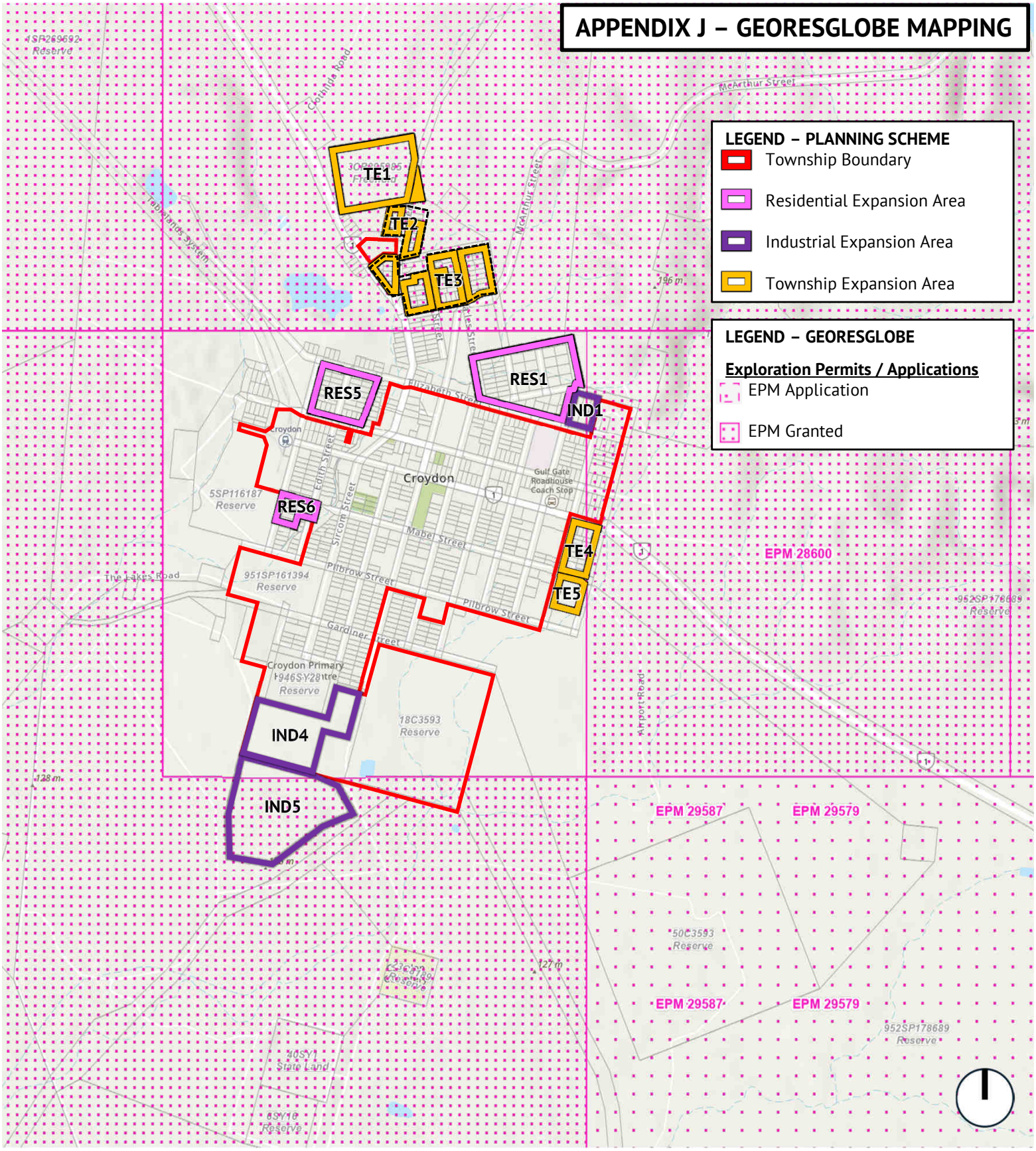


EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

APPENDIX J – GEORESGLOBE MAPPING



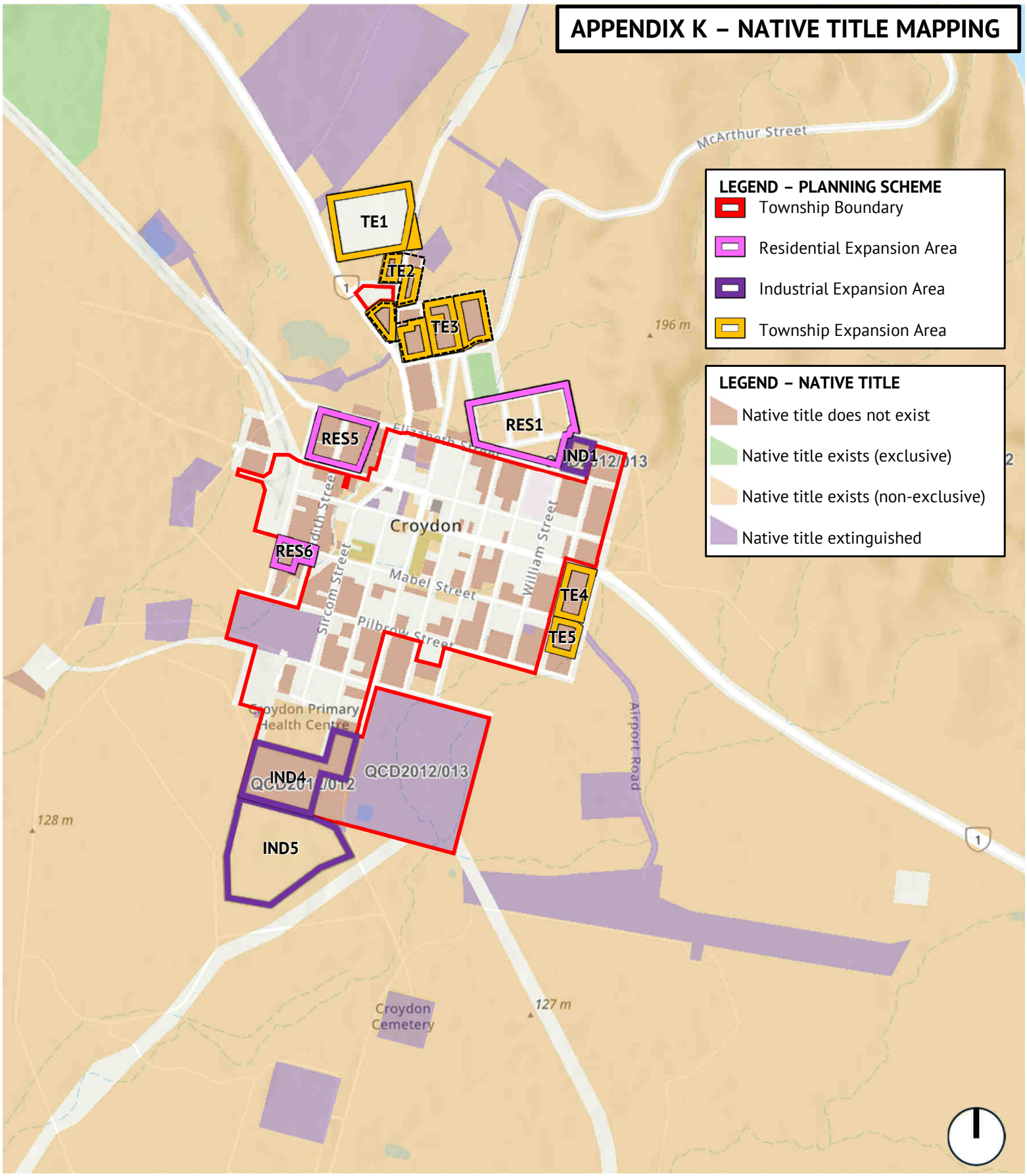
EARLY ENGAGEMENT REPORT

CROYDON SHIRE PLANNING SCHEME AMENDMENT

C1379 OCTOBER 2026

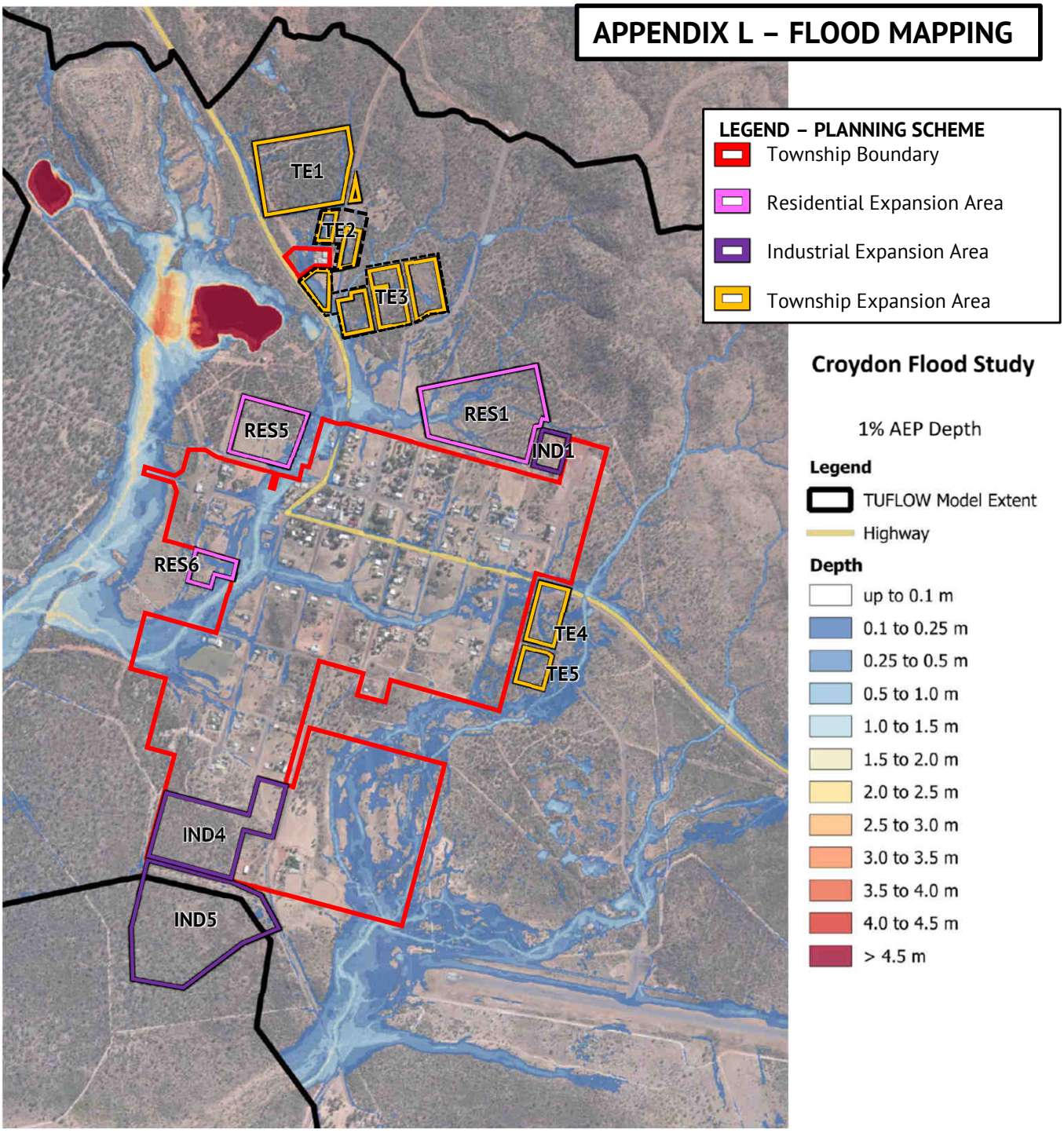
Appendix K

APPENDIX K – NATIVE TITLE MAPPING



Appendix L

APPENDIX L – FLOOD MAPPING



Note: Subject to further review

Appendix M

APPENDIX M – SCHEME ASSESSMENT BENCHMARKS

RURAL ZONE CODE

PO7 Areas of abandoned mines are to be avoided or remediated. Note – up to date locations of abandoned mines can be viewed at the Department of Natural Resources, Mines and Energy - MinesOnlineMaps	**AO7** Geotechnical investigation is carried out and all necessary works to remediate the site are completed prior to further development of the site.
PO9 Development in flood hazard areas is designed and located to minimise potential impacts of flooding and does not significantly impede the flow of flood waters through the site or worsen flood flows external to the site.	**AO9** Where located on a site within the mapped flood area in SPP Mapping – Natural Hazards Risk and Resilience – Flood hazard area, Level 1, Queensland floodplain assessment overlay (replicated in planning scheme map OM-1) the development: (a) is sited on part of the site which is outside of the flood hazard area (b) has at least one (1) evacuation route that achieves safe egress for emergency evacuations during all floods.

GENERAL DEVELOPMENT CODE

Stock Route Network	
PO17 Development adjoining or near the stock route network (SPP mapping – Economic Growth, Agriculture, Stock Route Network) does not adversely impact on the size, operational efficiency and safety of any stock route or reserve in the Shire. **Note:** Pasturage rights exist where the mapped Stock Route Network adjoins a term lease for pastoral purposes. Section 432 of the *Land Act 1994* provides guidance on the extent to which the pasturage rights overlap the adjoining lease area in this instance. **Note:** Conditions required by a lease or permit relating to travelling stock, pastures for the use of depasturing travelling stock, or fencing, are complied with in accordance with the *Stock Route Management Act 2002*.	**AO17** Non-rural or residential activities are sited clear of the 800m designated pasturage rights area, located either side of an unsurveyed road /stock route and any new access points across the stock route are limited to one (1) access per lot frontage of 200m.

Biodiversity	
PO21 Development: (a) identifies matters of state environmental significance as identified in SPP mapping – Environment and Heritage, Biodiversity; (b) facilitates the protection and enhancement of matters of state environmental significance; and (c) protects and enhances ecological connectivity. **Note:** Where it is demonstrated that adverse impacts cannot be avoided or minimised, significant residual impacts on matters of state environmental significance may require an offset in accordance with the *Environmental Offsets Act 2014*.	**AO21** Buildings, ancillary structures and all other development are constructed: • at least 100m from the top bank of all water courses and the full supply level of storages; and • a minimum of 100m from areas identified as Matters of State Environmental Significance (MSES) in SPP mapping – Environment and Heritage, Biodiversity.

GENERAL DEVELOPMENT CODE

Development Located in a Bushfire Prone Area as identified on SPP mapping – Natural Hazards, Risk and Resilience	
PO22 A vulnerable use is not established or materially intensified within a bushfire prone area unless there is an overriding need or other exceptional circumstances.	**AO22** Vulnerable uses are not established or expanded within a bushfire prone area.
Performance outcomes	**Acceptable outcomes**
PO23 Emergency services and community infrastructure are able to function effectively during and immediately after a bushfire event.	**AO23** Emergency services and community infrastructure are not located in a bushfire prone area.
PO24 Development is located and designed to incorporate a bushfire defendable space from hazardous vegetation to facilitate access for firefighting and emergency vehicles, and safe evacuation to reduce risk to people and property.	**AO24.1** No new development is located within the bushfire prone area. OR Development is separated from hazardous vegetation by a distance that achieves a radiant heat flux level at any point on the building or envelope respectively that does not exceed: (i) 10kW/m² where involving a vulnerable use; or (ii) 29kW/m² otherwise. **Note:** The radiant heat levels and separation distances are to be established in accordance with method 2 set out in AS3959 – 2009 Construction of buildings in bushfire-prone areas. Where a separation distance is proposed to be achieved by utilising existing cleared developed areas external to the site, certainty must be established (through tenure or other means) that the land will remain cleared of hazardous vegetation.
	AO24.2 Buildings or building envelopes are separated from adjacent buildings or building envelopes by a distance of 8m or as far as practically possible
PO25 Development in a bushfire prone area makes adequate provision of water supply for fire-fighting requirements.	**AO25** For Class 1 and Class 10a buildings located outside a reticulated water supply area a minimum water supply of 5,000 litres is available: • from a water tank with 50mm camlock fittings (ball and valve) or from a pool or dam • at a pumpable distance for the Rural Fire Brigade from the development. OR For all other buildings located outside a reticulated water supply area no acceptable outcome is provided.
PO26 Landscaping areas that are designated for re-vegetation or rehabilitation are designed and managed to ensure they do not have the ability to become a medium, high, or very high potential bushfire intensity area in the future.	**AO26** Landscaping treatments and areas designated for revegetation and rehabilitation are designed to achieve and maintain a: • potential available fuel load which is less than 5 tonnes/hectare in aggregate; and • fuel structure which is discontinuous
PO27 Reconfiguring a lot provides a constructed perimeter road or a formed fire trail between the lot or building envelope and the hazardous vegetation and is readily accessible at all times for the type of fire-fighting vehicles servicing the area. **Note:** For a material change of use fire trails are unlikely to be required where a development site	**AO27** Lot boundaries or building envelopes are separated from hazardous vegetation by a public road or a fire trail which has the following characteristics: • a reserve or easement width of at least 20m; • a minimum trafficable (cleared and formed) width of 4m and no less than 4.8m vertical clearance, with 3m each side cleared of all flammable vegetation; • no cut or fill embankments or retaining walls adjacent to the 4m wide trafficable path;

Performance outcomes	Acceptable outcomes
involves less than 2.5ha and alternative access is available.	• can accommodate a 10 tonne vehicle; • turning areas and vertical clearances for firefighting appliances in accordance with Queensland Fire and Emergency Services' Fire hydrant and vehicle access guidelines for residential, commercial and industrial lots; • access granted in favour of council and Queensland Fire and Emergency Services; and • allows and does not impede access for firefighting and maintenance for firefighting purposes.
PO28 Development is not located on slopes and land forms that expose people or property to an intolerable risk to life or property.	**AO28.1** Development does not occur along ridgelines, saddles and crests where slopes exceed 14 degrees.
	AO28.2 Development is located where the effective slope is less than 20 degrees downslope.

OPERATIONAL WORKS CODE

Vegetation clearing	
PO5 Development: (a) identifies matters of state environmental significance as identified in SPP mapping – Environment and Heritage, Biodiversity; (b) facilitates the protection and enhancement of matters of state environmental significance; and (c) protects and enhances ecological connectivity.	**AO5** No Acceptable outcome provided.

RECONFIGURING A LOT

Biodiversity	
PO5 The creation of new lots avoids significant adverse impacts on the Shire's important biodiversity (identified in SPP mapping – Environment and Heritage, Biodiversity) and maintains and enhances ecological connectivity.	**AO5** No Acceptable Outcome provided.

Flood	
PO6 Lot design in areas of flood hazard: • maintains personal safety and minimises property impacts at all times, through siting and layout of lots and access • provides safe egress to all building areas in flood emergencies.	**AO6** Reconfiguration on land identified as flood hazard on the flood hazard maps is sited and designed so that: a) all new lots contain a building envelope located outside of the mapped flood area in SPP Mapping – Natural Hazards Risk and Resilience – Flood hazard area, Level 1, Queensland floodplain assessment overlay (replicated in planning scheme map OM-1); OR b) there is a least one (1) evacuation route that achieves safe egress for emergency evacuations during all floods.

Stock Route Network	
PO9 The stock route network identified in SPP mapping – Economic Growth, Agriculture, Stock Route Network, is protected from incompatible development. **Note**: Pasturage rights exist where the mapped Stock Route Network adjoins a term lease for pastoral purposes. Section 432 of the Land Act 1994 provides guidance on the extent to which the pasturage rights overlap the adjoining lease area in this instance.	**AO9** No new allotments are created within or adjacent to the stock route network. OR Proposed lots fronting a stock route are large enough to ensure any development can be sited a minimum of 800m clear of the stock route and any new access points across the stock route are limited to one (1) access per lot frontage of 200m.

CROYDON SHIRE COUNCIL

ORDINARY MEETING 15 OCTOBER 2026

HOTEL LANEWAY OPTIONS REPORT

LAND BOUNDED BY SIRCOM STREET, BROWN STREET, ELIZABETH STREET AND ALLDRIDGE STREET, CROYDON

1.00 BACKGROUND

As part of the land use and tenure review of the lots bounded by Sircom Street, Brown Street, Elizabeth Street and Alldridge Street, Croydon, AusNorth Consultants were commissioned by Council to undertake investigations for this area.

A copy of the following background reports prepared by AusNorth Consultants are **attached**:-

a) Notification of Boundary Encroachment dated 10 March 2026;
b) Township Section 56 and Hotel Laneway Land Boundary Framework Resolution Project dated 9 April 2026;

The current landownership arrangements for this land is shown by **Figure 1**.

The proposal includes the opening of a new road, boundary realignment and lot amalgamation.

2.00 OPTIONS

By way of summary, three (3) options were identified:-

Option 1 – do nothing

Option 2 – open a new road from Elizabeth Street to the northern boundary of Lot 1 on SP329453 (Club Hotel), boundary realignments and lot amalgamations;

Option 3 – open a new road from Elizabeth Street to the northern boundary of Lot 3 on SP304955 (owned by Council), boundary realignments and lot amalgamations. It is noted that Option 3 does not create a new lawful access to the northern boundary of the Club Hotel.

The comparison of Option 2 and Option 3 is shown by **Figure 2**.

3.00 REVIEW OF OPTIONS

The options were reviewed in a meeting on Friday 2 October 2026 attended by the following:-

Jacqui Cresswell	CEO, Croydon Shire Council
Brian Lane	AusNorth Consultants
John Martin	Erscon Consulting Engineers
Johnty O'Brien	Erscon Consulting Engineers
Nick Hardy	Hardy Town Planning and Consulting
Stephen Walker	Hardy Town Planning and Consulting

Following this review, **Option 2** was identified as the preferred option.

The following benefits of Option 2 were identified:-

i) formalise the access arrangements for Lot 1 on SP329453 and allow lawful rear access to Lot 1 on SP304955, Lot 2 on SP304955 and Lot 3 on SP304955. Access to Lots 1 to 3 on SP304955 via Sircom Street is constrained by the sandstone kerbing;

ii) regularise the rear boundary of Lots 1 to 3 on SP304955 to enable a suitable fence line to be established;

iii) regularise and amalgamate Lots 729 on SY28, 730 on SP304501 and Lot 145 on SP340508 owned by Council into a single lot.

It is anticipated that this new lot would form part of the Council Caravan Park expansion.

The new road opening would assist with vehicle circulation for the proposed expansion to the Caravan Park.

iv) provide lawful access to the northern boundary of the Club Hotel (Lot 1 on SP329453).

This would be in response to the current traffic movements associated with the Hotel.

3.00 APPROVAL REQUIREMENTS

In order to allow for the boundary realignment, lot amalgamation and creation of new road to proceed, it is necessary for a Development Application to be prepared and lodged with Council for review and approval.

It is noted that the application will include land owned by Council and other private landowners.

It is noted that there will be a cost to Council for:-

a) the preparation of the application and assessment of the application by Council and other agencies;

b) further surveying costs associated with the preparation of a Plan of Survey and other Plan registration costs; and

c) other engineering works (if any) associated with the road opening.

4.00 FURTHER ACTION

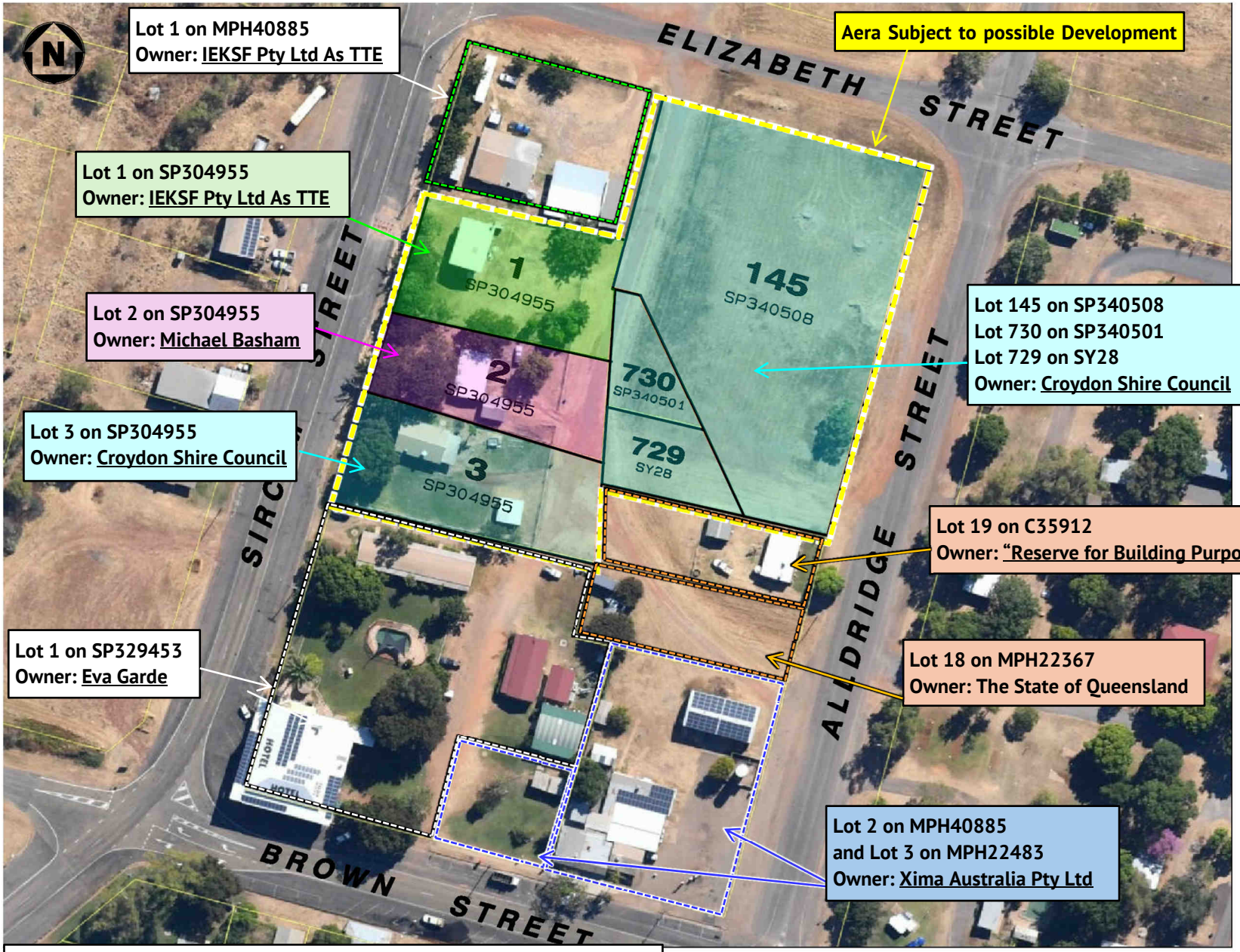
The further action required by Council to allow the project to proceed is identified as follows:-

a) endorse an Option 2 as the preferred option;

b) provide landowner's consent for land owned by Council to be included in the Development Application.

Laneway Options Report prepared by
Nick Hardy
Director
Hardy Town Planning and Consulting
7 October 2026

FIGURE 1



AUSNORTH CONSULTANTS
SURVEYING PLANNING MAPPING MINING PROPERTY ENGINEERING

PROJECT
HOTEL LANEWAY LAND BOUNDARY ENCROACHMENT PROJECT

PHOTOGRAMMETRIC SATELLITE OVERLAY MAPPING SURVEY

LEGEND/MAP KEY

PROPERTY BOUNDARIES SUBJECT TO LANEWAY ENCROACHMENT

ADJOINING PROPERTY BOUNDARIES

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY
2. SOURCE DOCUMENTATION CONTEMPORARY SATELLITE IMAGERY QSAT 2017 240cm PLANET Q3

SCALE (A3) 1:1000

0 10 20 30 40 50m

DATUMS

PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
LGA	CROYDON S.C.
LOCALITY	CROYDON
DATE	22/09/2026

DWG.No REV

26006/ASC/01

SHEET 1 OF 3

FIGURE 2



OPTION 2



OPTION 3

Option 1: Take no action

AUSNORTH CONSULTANTS

PO Box 38 Machans Beach QLD 4878
ACN 116 510 028
Bus: (07) 4037 0144 • Fax (07) 4037 0166
Mob: 0427 570 100
Email: B.Lane@ausnorth.com.au
Web: www.ausnorth.com.au

Your Ref:
Our Ref: 26006:EN01

Cairns, March 10th 2026

CROYDON SHIRE COUNCIL
PO Box 17
CROYDON QLD 4871
E: JCresswell@croydon.qld.gov.au

Attention : Jacqui Creswell, CEO

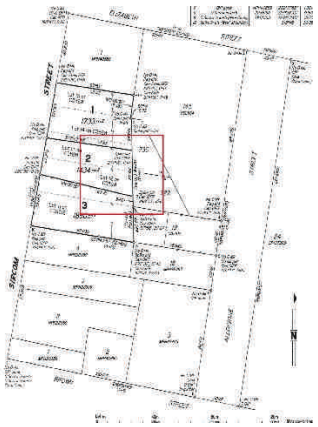
Re: BOUNDARY RECONNAISSANCE SURVEY PROJECT
RPD: LOT 2 on SP304955
ACCESS: 93 Sircom Street
CROYDON

NOTIFICATION OF BOUNDARY ENCROACHMENT

1.0 BOUNDARY IDENTIFICATION SURVEY REPORT - 93 SIRCOM STREET (CROYDON)

With respect to Sec.19 of the **Survey & Mapping Infrastructure Regulation 2024** it is a requirement that affected landholders be notified in writing as to the existence, nature and extent of property encroachments as they are detected; hence this correspondence.

For your information, during the course of recent cadastral (property boundary) survey works actioned in support of the proposed perimeter boundary fencing upgrade of **LOT 2 on SP304955** (93 Sircom Street) a range of historical boundary marks were recovered and measured for the purposes of computing the general extents of the localised land boundary framework and the original Crown Portion 56 bounding road reserves (e.g. Sircom, Elizabeth, Alldridge & Brown Streets). Whilst investigating these road alignments and relevant boundary locations the following as-built structural improvements were noted as encumbering 3rd party property interests, being identified and described as follows :

ENCUMBERED PROPERTY DESCRIPTION	ENCUMBERED PROPERTIES	ENCROACHMENT NOTIFICATION	MOST LIKELY POTENTIAL SOLUTIONS
LOT 2 on SP304955		It can be demonstrated that the rear fenceline purporting to demarcate the rear boundary of **LOT 2 on SP304955** is located around 13.5m (location dependent) too far into the allotment, i.e. any future new or replacement fence	• The **Do Nothing Approach,** that is, accept the situation as-is and resolve to take no corrective or compensatory action. The advantage with this approach is that no costs are incurred, whilst the disadvantage with this approach is that the existing owner of **LOT 2 on SP304955** is

ENCUMBERED PROPERTY DESCRIPTION	ENCUMBERED PROPERTIES	ENCROACHMENT NOTIFICATION	MOST LIKELY POTENTIAL SOLUTIONS
		should be installed a further 13.5m to the east, away from Sircom Street and towards the Club Hotel Laneway. The shifting of the fenceline to the true property boundary location will however cause the fence to encroach over the rear Club Hotel Laneway, preventing dual/rear access to the Croydon Club Hotel and the freehold property located between the subject property and the Croydon Club Hotel, being **LOT 3 on SP304955.** For your information, Plan of Survey SP304955 was an outcome of a Council-initiated land rationalisation project during 2017. The reality of the multiple cases of fence & road pavement encroachment were reported to Council at the time with recommendations that further action be taken in order to resolve the encroachment issues. **Clearly this advice has not been taken on board.**	structurally prevented from using 329m2 of their own property, approximating 23% of the totalised allotment. ● **The Structural Removal/Modification Approach** which would incorporate the physical removal and realignment of the Club Hotel Laneway so that it no longer encumbers **LOT 2 on SP304955** or any other impacted properties (refer DWG.26006/ROL/01 Sheets 1 & 2). ● The **Boundary Redesign Approach** which would incorporate the formal realignment of the rear boundary in question, with the existing boundary retreating towards Sircom Street by between 7 & 11.5m (location dependent) so that an adequate offset/setback distance is created between the future fenceline and the Club Hotel Laneway pavement, thereby permanently extinguishing the case of structural encroachment. This approach will trigger the preparation of a Subdivision of Lands Development Application that would be assessed under provisions contained within the Croydon Shire Council Planning Scheme (2019) and upon approval would also involve the field

ENCUMBERED PROPERTY DESCRIPTION	ENCUMBERED PROPERTIES	ENCROACHMENT NOTIFICATION	MOST LIKELY POTENTIAL SOLUTIONS
			survey marking of the new shared boundary and the preparation of another Plan of Survey, meaning additional costs & processes are triggered. Another disadvantage with this approach is that it leaves the case of Structural Encroachment by the Club Hotel Laneway pavement into adjoining properties **LOTs 1 & 3 on SP304955** unresolved.

2.0 PROPOSED MULTI-PARTY LAND BOUNDARY FRAMEWORK SOLUTION

Considered as a whole, the totalised land boundary framework impacted by the Club Hotel Laneway and adjoining table drain channel encroachment impacts the following allotments (also refer to DWG.26006/ROL./01 Sheets 1 & 2).

PROPERTY	USE DESCRIPTION	REGISTERED OWNER	TENURE	PLANNING INSTRUMENT
LOT 1 on SP304955	Detached Residential Dwelling	IEKSF Pty Ltd	Freehold	Planning Act (2016) Croydon Shire Planning Scheme (2019)
LOT 2 on SP304955	Detached Residential Dwelling	Michael Bashem	Freehold	Planning Act (2016) Croydon Shire Planning Scheme (2019)
LOT 3 on SP304955	Detached Residential Dwelling	Croydon Shire Council	Freehold	Planning Act (2016) Croydon Shire Planning Scheme (2019)
LOT 145 on SP340508	Vacant (Laneway & Tabledrain)	Croydon Shire Council	Freehold	Planning Act (2016) Croydon Shire Planning Scheme (2019)
LOT 730 on SP340501	Vacant (Laneway & Tabledrain)	Croydon Shire Council	Freehold	Planning Act (2016) Croydon Shire Planning Scheme (2019)
LOT 729 on SY28	Vacant (Tabledrain)	Croydon Shire Council	Freehold	Planning Act (2016) Croydon Shire Planning Scheme (2019)
LOT 19 on C35912	Detached Residential Dwelling	Croydon Shire Council (Trustee)	State Reserve	Land Act (1994)

Of the seven (7) properties identified above, six (6) are held as freehold tenure with four (4) being held by the Croydon Shire Council and two (2) being held by 3rd party freehold owners, being Michael

Bashem (our Client) and IEKSF Pty Ltd respectively (presumably being a corporate entity tied with the operations of Kidner Contracting Pty Ltd).

Council will be aware that from a rational land tenure and asset management perspective that all property improvements, development footprints and infrastructure/assets should be located within unique, purpose-designed, functionally-specific parcels of land. On this basis ANC is of the professional opinion that the best solution here with respect to the permanent resolution of this multiple case of Structural Encroachment is to redesign the entire locality and the consequentially impacted boundaries in order to create:

- **A purpose-designed Road Reserve being dedicated over the Club Hotel Laneway and part of the adjoining table drain, therefore providing for permanent, lawful rear access to the three (3) x Sircom Street residential allotments and lawful dual access to the Croydon Club Hotel**

- **The rear boundaries of the Sircom Street frontage residential properties being reconfigured so that the full length of the rear, integrated fenceline is shifted and realigned to run between the existing northern & southern main fence corners (i.e. from the southeastern corner of LOT 3 on SP304955 through to the northeastern corner of LOT 1 on SP304955) which is considered to provide for sufficient setback from the road pavement and road shoulder/verge**

- **All balance freehold lands to the east of the Club Hotel Laneway should be consolidated into a single allotment (given LOT 729 on SY28 & LOT 730 on SP340501 are without deed road access anyway) thereby improving the overall utility of the land. The outcome of this lot amalgamation action will be a relatively large allotment that could then be either:**

  (a) repurposed by Council in support of the expansion of the Croydon Caravan Park or alternatively

  (b) tendered by way of Public Auction conditional on the land being lawfully developed within two (2) years (i.e. avoiding land-banking or speculation) and that this development must be consistent with the Planning Scheme zonation of the area (Township Zone/Commercial Precinct - refer Planning Scheme Zone Map ZM2 Croydon Zones & Precincts) (refer DWG.26006/ROL/Sheets 4 & 5)

Given that Council owns four (4) of the identified properties in question ANC is of the view that Council is in prime-position to leverage the quantum of majority ownership in the endeavour to seek a permanent solution to this encroachment matter that not only benefits all parties (by way of the creation of dedicated, lawful rear access) but also yields a stand-alone, commercially-zoned allotment that because of its location has very high utility values.

The alternative scenario here is that despite the opportunity presenting itself to resolve a long-standing property encroachment matter that nothing ends up being done, with the problem remaining unresolved and transferred forward to future Council administrations to deal with.

In closing please be advised that similar correspondence has also been forwarded to the adjoining land owner who is party to this Encroachment Notification Report as required by legislation.

Otherwise if you should have any questions, comments or queries regarding the project or this report, please feel free to contact me directly here in Cairns.

Yours sincerely
AUSNORTH Consultants PTY LTD



Brian Lane LS MASIBA MPIA
Director/Cadastral Surveyor

Enc.

AUSNORTH
CONSULTANTS

PO Box 38 Machans Beach QLD 4878
ACN 116 510 028
Bus: (07) 4037 0144 • Fax (07) 4037 0166
Mob: 0427 570 100
Email: B.Lane@ausnorth.com.au
Web: www.ausnorth.com.au

Your Ref:
Our Ref: 26006:M01

Cairns, April 9th 2026

CROYDON SHIRE COUNCIL
PO Box 17
CROYDON QLD 4871

Attention : Jacqui Creswell, CEO & Stephen Frost, DCS

Re: TOWNSHIP SECTION 56 & HOTEL LANEWAY LAND BOUNDARY FRAMEWORK RESOLUTION PROJECT CROYDON

The following Survey Report has been prepared for the following purposes :

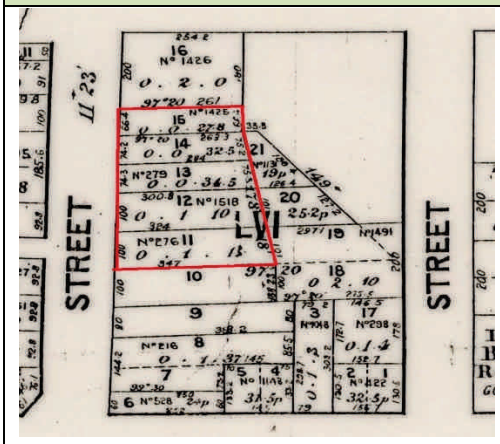
- To explain the historical background behind the formation of the land boundary geometry of Township Section 56 - being the outer perimeter of the collective lands bound by Sircom, Elizabeth, Alldridge & Brown Streets

- To describe and assess the Council-initiated boundary realignment action of 2018 which sought to resolve the case of the multiple Council Staff Housing property encroachment situation

- To confirm the outcome of the recent Boundary Reconnaissance Survey vis-à-vis the residential housing allotments that front Sircom Street which are encroached upon by the Hotel Laneway at the rear of the same properties

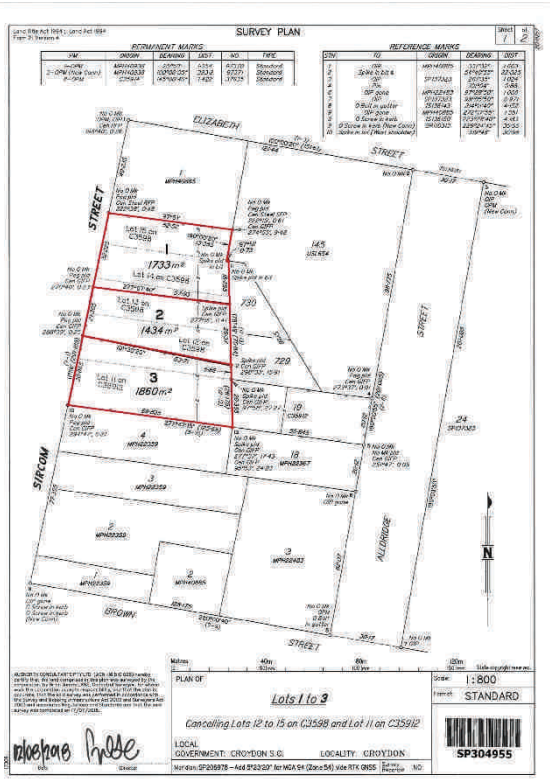
- To propose several potential corrective action solutions with respect to the resolution of the Hotel Laneway encroachment situation and the creation of a lawful means of dual-access to the impacted allotments that reflects long-standing practical arrangements

1.0 TOWNSHIP SECTION 56 HISTORICAL BACKGROUND

DOCUMENTATION	COMMENTS/DESCRIPTION
	In totality Section 56 originally represented as a complex mixture of different allotments with each land interest being registered via individual survey actions commissioned during 1896. Given the geometry of each of the depicted allotments it is likely that these survey actions served to make lawful whatever enterprises or development activities were current at that time. It can be demonstrated that the pre-2017 Council Staff Housing Precinct (refer SP304955 below) which comprised three (3) x stand-alone residential dwellings severally occupied five (5) x allotments as depicted on Plan of Survey SY28.

DOCUMENTATION	COMMENTS/DESCRIPTION
	Section 56 and the surrounding Croydon township area was captured via the Croydon 1986 (1:6000) Aerial Mapping Program (refer QAP4531/Frame 124 Extract). This image clearly shows the in-situ location and extents of the Hotel Laneway heading southwards from Elizabeth Street, providing practical rear access to the three (3) x Council Staff Houses. It would be fair to conclude that Council was responsible for the original construction and maintenance of the Hotel Laneway given its primary purpose was to provide vehicular access for the benefit of its own staff

2.0 CORRECTIVE ACTION & BOUNDARY REALIGNMENT PROJECT

DOCUMENTATION	COMMENTS/DESCRIPTION
	AUSNORTH Consultants (ANC) was engaged by Council during March 2017 for the purposes of providing consultancy advice with respect to the purchase of LOT's 12-15 on C3598 & LOT 11 on C35912 from the State of Queensland. The eventual outcome of this project was Plan of Survey SP304955 which served to action the reduction of the then five (5) x allotments down to three (3) x lots and the rearrangement of the internal boundaries separating these properties in such a manner that the existent fencelines - and their easterly projection into the Hotel Laneway - would represent as the new shared/common boundaries. During the course of this project Council was severally advised that the rear Hotel Laneway and part of the adjoining table drain & mounded windrow structures encroached into the same residential housing allotments with recommendations for corrective action being suggested by ANC but clearly no further action was taken by Council in this regard. As part of this project it would be fair to conclude the following : ● That no Development Application (under the Planning Act 2016) or State Land Application (under the Land Act 1994) was lodged by Council seeking the rearrangement of the internal boundaries. It is considered likely that a Development Application at this time will have addressed matters related to lawful & practical access

DOCUMENTATION	COMMENTS/DESCRIPTION
	● That the views of QLD Transport & Main Roads as a Referral Agency were therefore likely not sought as part of this project (given Sircom Street represents as a section of State Controlled Road) ● That upon transfer to Council from the State of Queensland that Council has deemed it appropriate to maintain the rear Hotel Laneway as the primary means of practical access to the three (3) x subject allotments - despite the material case of encroachment - in favour of modifying the heritage sandstone kerbing along the road reserve-facing boundaries for the purposes of providing alternative driveway access from Sircom Street

3.0 BOUNDARY RECONNAISSANCE & ENCROACHMENT NOTIFICATION AREAS

Acting on the instructions of the Registered Owner of **LOT 2 on SP304955** (93 Sircom Street) in advance of a proposed new fencing construction project, survey work has been actioned at the site which has confirmed that the existing rear fenceline purporting to monument the rear boundary of the subject property is in fact located too far into the allotment (by about 13.5m, location dependent) and that the relocation of this fenceline in an easterly direction to the true property boundary will cause the fence to encroach fully into the Hotel Laneway and therefore prevent the continuation of practical access to the immediately adjoining LOT 3 on SP304955 and ultimately the Croydon Club Hotel (refer **DWG.26006/ASC/01**).

In this context the bitumen pavement represented by the Hotel Laneway and part of the adjoining table drain/mounded windrow - and based on the application of a nominal 15m wide corridor width - the impact of the encroachments relative to all freehold allotments in Township Section 56 can be tabulated as follows.

PROPERTY	USE DESCRIPTION	REGISTERED OWNER	AREA ENCUMBERED
LOT 1 on SP304955	Detached Residential Dwelling	IEKSF Pty Ltd	311m2
LOT 2 on SP304955	Detached Residential Dwelling	Michael Bashem	329m2
LOT 3 on SP304955	Detached Residential Dwelling	Croydon Shire Council	419m2
LOT 145 on SP340508	Vacant (Laneway & Tabledrain)	Croydon Shire Council	804m2
LOT 730 on SP340501	Vacant (Laneway & Tabledrain)	Croydon Shire Council	304m2
LOT 729 on SY28	Vacant (Tabledrain)	Croydon Shire Council	129m2

With particular reference to the encroaching Hotel Laneway road corridor, it can be demonstrated that over the succeeding 40 years (since at least aerial photo capture circa 1986) the Hotel Laneway has transitioned into being a road that holds significant localised utility and functionality as follows :

- Provision of practical, rear access to combined LOTs 1-3 on SP304955

- Negation of the requirement to structurally modify the heritage sandstone kerbing along the Sircom Street road frontage of the same allotments

- Via network connectivity with Elizabeth Street - and by extension Brown Street as the laneway continues in a southerly direction through the rear curtilage lands of the Croydon Club Hotel - a circuitous internal access/egress route is created. As Council will appreciate, the Croydon Club Hotel represents as a major short-term accommodation resource for Croydon. It is therefore not unusual for accommodation users to comprise of tradies (e.g. plumbers, electricians, builders, concreters, etc) with large 4WD vehicles and dual-axle trailers (used for the conveyance of tools, equipment & materials, etc) who are able to make effective use of the one-way thoroughfare linking Brown & Elizabeth Streets provided by the Hotel Laneway.

  By way of alternative, if the Hotel Laneway was instead to be permanently closed or legitimately fenced-out by encroached-upon landowners then the outcome would likely be that the above-described 4WD/dual-axle vehicle configurations will instead find somewhere else to park, either within the bounding road reserve network or potentially in nearby, vacant and unused lands (e.g. LOT 145 on SP340508 or the Town Reserve lands opposite Elizabeth Street, etc).

4.0 SUMMARY OF POTENTIAL CORRECTIVE ACTIONS

4.1 NO ACTION TAKEN - LAND BOUNDARY FRAMEWORK UNCHANGED

One potential solution available to Council is to take No Corrective Action whatsoever thereby accepting the current situation as-is with no land boundary rearrangement solution pursued.

The advantage with this approach is that no costs are incurred.

The disadvantage with this approach is that the existing owners of LOTs 1 - 3 on SP304955 retain the right to take-up the entirety of the lawful extents of their respective properties and fully-fence their side & rear boundaries, rendering dysfunctional the Hotel Laneway. Property owners of LOTs 2 & 3 on SP304955 will then also retain the right to make whatever modifications are deemed necessary to the heritage kerbing located along Sircom Street for the purposes of providing practical access/egress to their respective properties via driveway construction. The closure of the Hotel Laneway will also inevitably trigger many accommodation users of the Croydon Club Hotel to park their vehicles - particularly 4WD/dual-axle trailer configurations - either on the street or make use of unregulated off-street parking options available on nearby vacant & unused lands.

4.2 MULTI-PARTY LAND BOUNDARY FRAMEWORK RECONFIGURATION - COMBINED BOUNDARY REALIGNMENT ACTION & NEW ROAD DEDICATION OPTION No 2

Referring again to **DWG.26006/ASC/01** it can be demonstrated that the six (6) x impacted properties are held as freehold tenure with four (4) x properties being registered to the Croydon Shire Council and two (2) x properties being held by 3rd party freehold owners, being Michael Bashem and IEKSF Pty Ltd.

Council will be aware that from a rational land tenure and asset management perspective that all property improvements, development footprints and infrastructure/assets should be located within

unique, purpose-designed, functionally-specific parcels of land. On this basis ANC is of the professional opinion that the best solution here with respect to the permanent resolution of this multiple case of Structural Encroachment is to redesign the entire locality and the consequentially impacted boundaries in order to create:

- A purpose-designed, 15m wide Road Reserve being dedicated over the entire Hotel Laneway and part of the adjoining table drain, therefore providing for permanent, lawful rear access to the three (3) x Sircom Street residential allotments and lawful dual access to the Croydon Club Hotel (refer **DWG.26006/ROL/02** - noting here that the previously issued Reconfiguration Solution No 1 [DWG.26006/ROL/01] incorporated the creation of a 20m wide Road Reserve and not the currently proposed, narrower 15m wide Road Reserve access solution)

- The rear boundaries of the Sircom Street frontage residential properties being reconfigured so that the full length of the rear, integrated fenceline is shifted and realigned to run between the existing northern & southern main fence corners (i.e. from the southeastern corner of LOT 3 on SP304955 through to the northeastern corner of LOT 1 on SP304955) which is considered to provide for sufficient setback from the road pavement and road shoulder/verge

- All balance, vacant & unimproved freehold lands to the east of the Hotel Laneway - currently registered to the Croydon Shire Council - to be consolidated into a single allotment (given LOT 729 on SY28 & LOT 730 on SP340501 are without deed road access anyway) thereby improving the overall utility of the land whilst simultaneously ensuring that this property is also able to enjoy rear access via the Hotel Laneway. The outcome of this lot amalgamation action will be a relatively large allotment that could then be repurposed by Council in support of the expansion of the Croydon Caravan Park or other Planning Scheme-compliant uses.

Given that Council owns four (4) of the identified properties in question ANC is of the view that Council is in prime-position to leverage the quantum of majority ownership in the endeavour to seek a permanent solution to this encroachment matter that not only benefits all parties (by way of the creation of dedicated, lawful rear access corridor) but also yields a stand-alone, commercially-zoned allotment that due to its location has very high utility values.

SUBJECT PROPERTY	NETT AREA GAIN	NETT AREA LOSS
LOT 1 on SP304955	0	63m2
LOT 2 on SP304955	0	215m2
LOT 3 on SP304955	0	378m2
LOT 145 on SP340508	0	120m2
LOT 730 on SP340501	0	481m2
LOT 729 on SY28	0	637m2
ROAD RESERVE	1894m2	0

4.3 MULTI-PARTY LAND BOUNDARY FRAMEWORK RECONFIGURATION - COMBINED BOUNDARY REALIGNMENT ACTION & NEW ROAD DEDICATION OPTION No 3

The proposed Structural Encroachment/Reconfiguration Solution described here is identical to Sec 4.2 above (Solution No 2) with the exception being that the proposed extent of New Road to be created is projected southwards only until intersection is reached with the northern boundary of LOT 3 on SP304955. That is to say, lawful & practical access is not continued through to the Croydon Club Hotel (refer **DWG.26006/ROL/03**).

SUBJECT PROPERTY	NETT AREA GAIN	NETT AREA LOSS
LOT 1 on SP304955	0	63m2
LOT 2 on SP304955	0	215m2
LOT 3 on SP304955	0	0
LOT 145 on SP340508	0	120m2
LOT 730 on SP340501	0	481m2
LOT 729 on SY28	0	637m2
ROAD RESERVE	1516m2	0

5.0 SUMMARY & CONCLUSIONS

As noted above, given that Council owns four (4) of the identified six (6) x properties subject to this encroachment matter ANC is of the view that Council is in prime-position to leverage the power associated with a majority ownership stake if Council is of a mind to seek a permanent solution to the issue.

Of the three (3) x potential solution scenarios described above ANC is of the professional opinion that greater consideration should perhaps be given to Solution No 2 (refer **DWG.26006/ROL/02**) given the below reasons :

- **Council is given the fiduciary opportunity to revisit the circumstances associated with the original 2017 State Land Purchase/Boundary Realignment Project and address the encroachment matters raised with Council at that time**

- **Converting the Hotel Laneway to a 15m wide Road Reserve serves to regularise long-standing residential usage and provides lawful access to the 2017-registered LOTs 1 - 3 on SP304955 whilst also voiding the need to modify the sandstone heritage kerbing along Sircom Street**

- **Consolidating the balance, vacant and unimproved Council-owned freehold allotments into a single property creates a stand-alone allotment of enhanced utility and value able to be developed in a manner consistent with the objectives of Council which is also able to make potential good use of regularised, rear access via the dedication of the Hotel Laneway and extinguishes the existing two (2) x interior properties that have no lawful access**

- **Extending the proposed Hotel Laneway through to the Croydon Club Hotel - at the expense of 378m2 from LOT 3 on SP304955 - will regularise long-standing community use, will ensure the continuation of a circuitous transport connection between Brown & Elizabeth Streets and in doing so mitigate triggers for the future parking of 4WD/dual-axle trailer vehicles either along Brown or Sircom Street or in off-street, non-conforming, vacant areas of land near to the Croydon Club Hotel.**

In closing, if you should have any questions, comments or queries regarding the project or this report, please feel free to contact me directly here in Cairns.

Yours sincerely
AUSNORTH Consultants PTY LTD



Brian Lane LS MASIBA MPIA
Director/Cadastral Surveyor



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HOTEL LANEWAY LAND BOUNDARY ENCROACHMENT PROJECT

PHOTOGRAMMETRIC SATELLITE OVERLAY MAPPING SURVEY

LEGEND/MAP KEY

PROPERTY BOUNDARIES SUBJECT TO LANEWAY ENCROACHMENT

ADJOINING PROPERTY BOUNDARIES

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY
2. SOURCE DOCUMENTATION CONTEMPORARY SATELLITE IMAGERY QSAT 2017 240cm PLANET Q3

SCALE (A3) 1:1000

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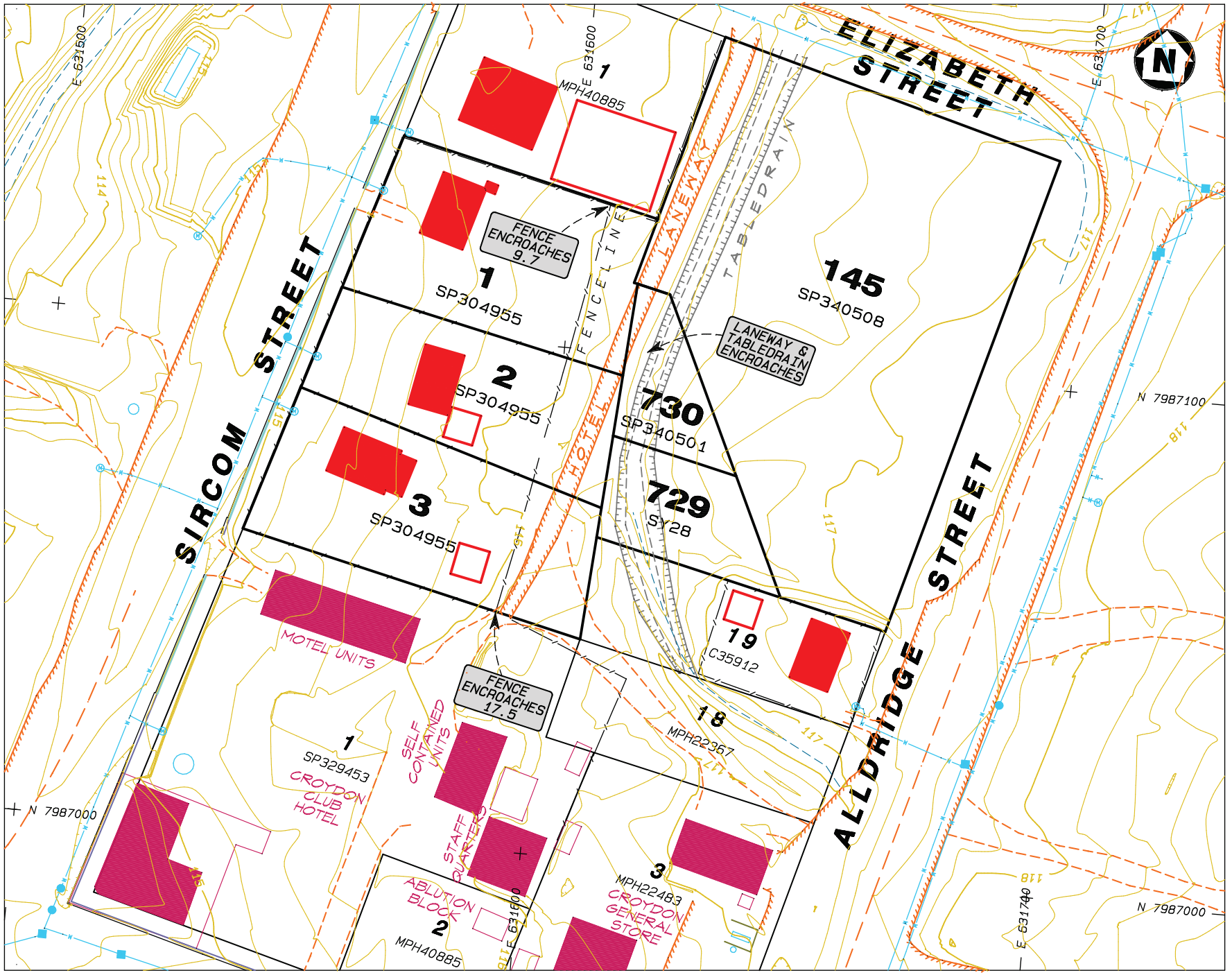
DATUMS

PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
LGA	CROYDON S.C.
LOCALITY	**CROYDON**
DATE	22/09/2026

DWG.No REV

26006/ASC/01

SHEET 1 OF 3



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HOTEL LANEWAY LAND BOUNDARY ENROACHMENT PROJECT

DETAIL FEATURE CONTOUR & ASSET COORDINATION MAPPING SURVEY

LEGEND/MAP KEY

- PROPERTY BOUNDARY & ROAD RESERVE
- BUILDINGS, STRUCTURES & ROOF FACIA
- RETICULATED POWER, TELECOMMUNICATIONS WATER SV & FH & STORMWATER
- CONTOURS & DEPRESSION
- WATERCOURSE AND WATER BODY
- EXISTING BITUMEN ROAD PAVEMENT
- OPEN-CHANNEL TABLEDRAIN

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY

SCALE (A3) 1:750

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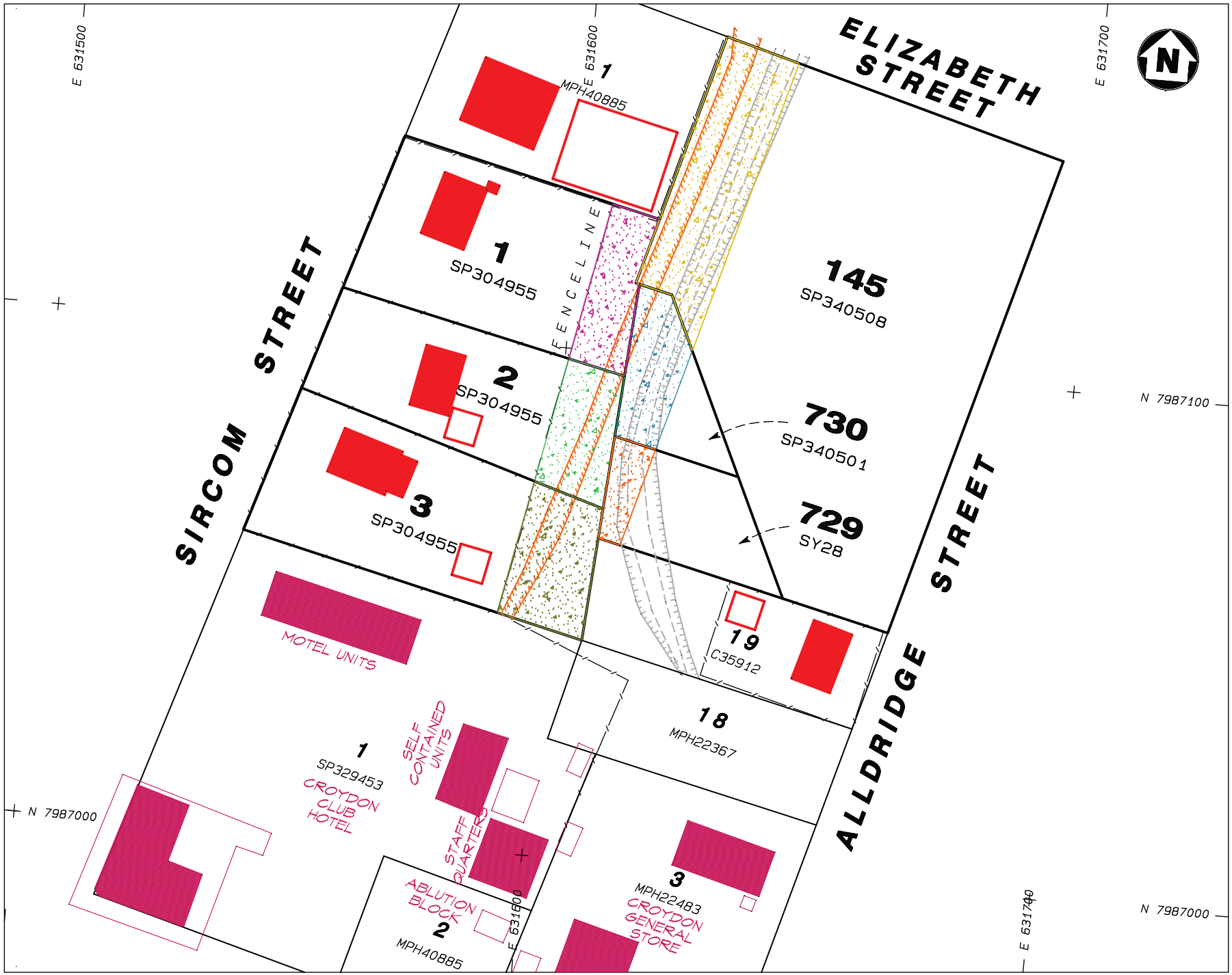
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PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
DATUM	PM10156
LGA	CROYDON S.C.
LOCALITY	**CROYDON**
DATE	22/09/2026

DWG.No REV

26006/ASC/01

SHEET 2 OF 3



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HOTEL LANEWAY LAND BOUNDARY ENROACHMENT PROJECT

ENCROACHMENT LOCATION, EXTENTS & ENCUMBERED AREA QUANTIFICATION SURVEY

PROPERTIES ENCUMBERED

- LOT 145 ON SP340508 804m2
- LOT 730 ON SP340501 304m2
- LOT 729 ON SY28 129m2
- LOT 1 ON SP304955 311m2
- LOT 2 ON SP304955 329m2
- LOT 3 ON SP304955 419m2

EXPLANATORY NOTES

1. ALL DIMENSIONS AND AREAS SUBJECT TO FINAL SURVEY

SCALE (A3) 1:750

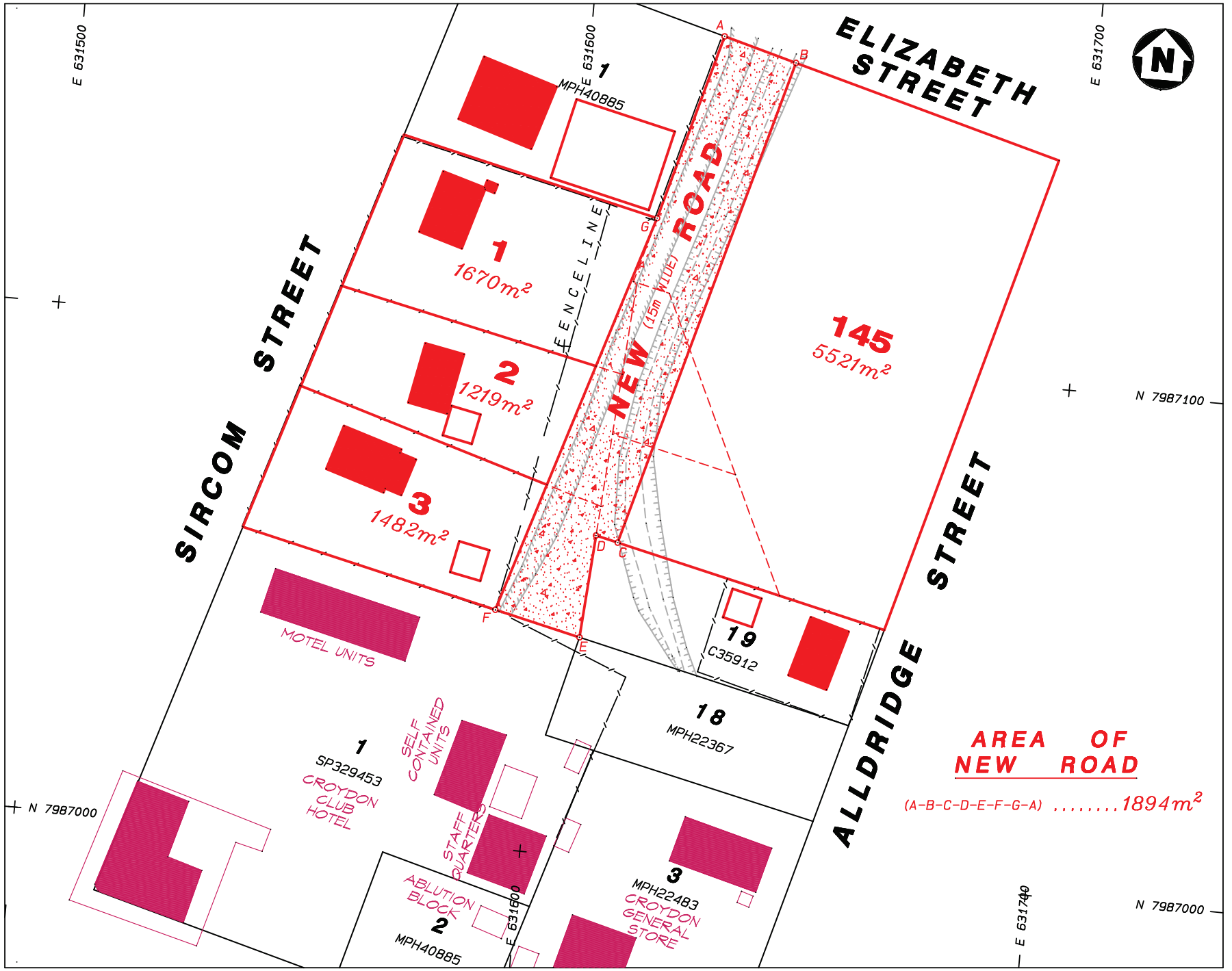
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DATUMS	
PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
LGA	CROYDON S.C.
LOCALITY	**CROYDON**
DATE	22/09/2026

DWG.No REV

26006/ASC/01

SHEET 3 OF 3



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SURVEYING PLANNING MAPPING MINING PROPERTY ENGINEERING

PROJECT

HOTEL LANEWAY MULTI-BOUNDARY ENROACHMENT

LAND BOUNDARY FRAMEWORK RESOLUTION PROJECT

PROPERTY DESCRIPTIONS	LOTs 1 - 3 ON SP304955

LEGEND/MAP KEY

PROPERTY BOUNDARY & ROAD RESERVE

PROPOSED NEW LOTS

PROPOSED AREA OF NEW ROAD

PROPOSED NEW LOT's

1 - 3 & 145

CANCELLING

LOT 729 on SY28

LOT's 1-3 on SP304955

LOT 730 on SP340501

& LOT 145 on SP340508

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY

SCALE (A3) 1:750

0 10 20 30 40m

DATUMS

PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
LGA	CROYDON S.C.
LOCALITY	**CROYDON**
DATE	09/04/2026

DWG.No REV

26006/ROL/02

SHEET 1 OF 2



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HOTEL LANEWAY MULTI-BOUNDARY ENROACHMENT

LAND BOUNDARY FRAMEWORK RESOLUTION PROJECT

PROPERTY DESCRIPTIONS	LOTs 1 - 3 ON SP304955

LEGEND/MAP KEY

PROPERTY NEW LOTS BOUNDARIES & NEW ROAD

ADJOINING PROPERTY BOUNDARIES

PROPOSED NEW LOT's

1 - 3 & 145

CANCELLING
LOT 729 on SY28
LOT's 1-3 on SP304955
LOT 730 on SP340501
& LOT 145 on SP340508

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY
2. SOURCE DOCUMENTATION CONTEMPORARY SATELLITE IMAGERY QSAT 2017 240cm PLANET Q3

SCALE (A3) 1:1000

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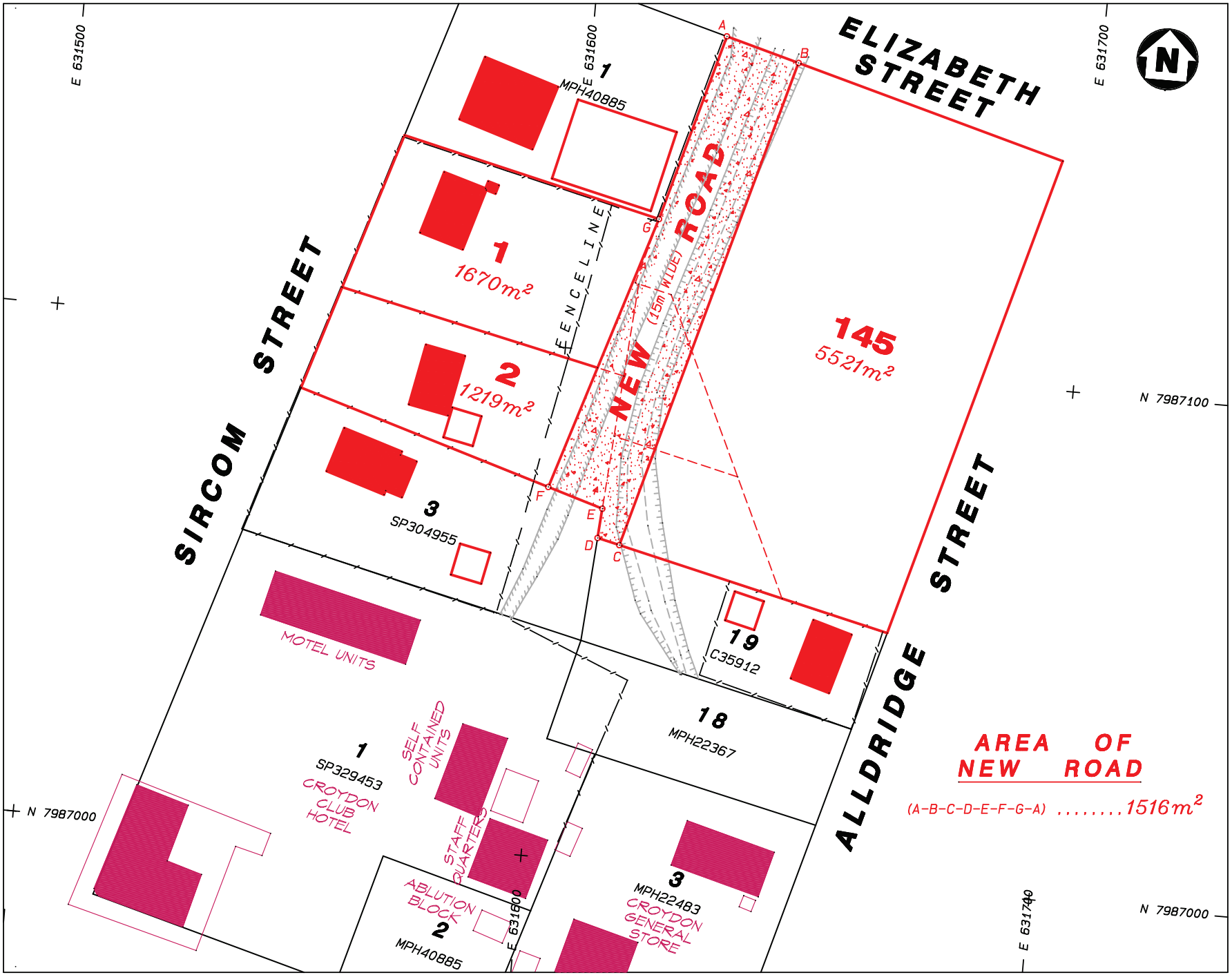
DATUMS

PROJECTION	MGA2020/ZONE 54
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DATE	09/04/2026

DWG.No REV

26006/ROL/02

SHEET 2 OF 2



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HOTEL LANEWAY MULTI-BOUNDARY ENROACHMENT

LAND BOUNDARY FRAMEWORK RESOLUTION PROJECT

PROPERTY DESCRIPTIONS	LOTs 1 - 2 ON SP304955

LEGEND/MAP KEY

- PROPERTY BOUNDARY & ROAD RESERVE
- PROPOSED NEW LOTS
- PROPOSED AREA OF NEW ROAD

PROPOSED NEW LOTs

1, 2 & 145

CANCELLING
LOT 729 on SY28
LOT's 1 & 2 on SP304955
LOT 730 on SP340501
& LOT 145 on SP340508

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY

SCALE (A3) 1:750

0 10 20 30 40m

DATUMS

PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
LGA	CROYDON S.C.
LOCALITY	CROYDON
DATE	09/04/2026

DWG.No REV

26006/ROL/03

SHEET 1 OF 2



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HOTEL LANEWAY MULTI-BOUNDARY ENROACHMENT

LAND BOUNDARY FRAMEWORK RESOLUTION PROJECT

PROPERTY DESCRIPTIONS	LOTs 1 - 2 ON SP304955

LEGEND/MAP KEY

PROPERTY NEW LOTS BOUNDARIES & NEW ROAD

ADJOINING PROPERTY BOUNDARIES

PROPOSED NEW LOT's

1, 2 & 145

CANCELLING
LOT 729 on SY28
LOT's 1 & 2 on SP304955
LOT 730 on SP340501
& LOT 145 on SP340508

EXPLANATORY NOTES

1. BOUNDARIES DERIVED FROM THE DCDB & CONNECTIONS TO MINIMAL CADASTRAL MARKS ONLY. ALL DIMENSIONS AND AREAS SUBJECT TO SURVEY
2. SOURCE DOCUMENTATION CONTEMPORARY SATELLITE IMAGERY QSAT 2017 240cm PLANET Q3

SCALE (A3) 1:1000

0 10 20 30 40 50m

DATUMS

PROJECTION	MGA2020/ZONE 54
MERIDIAN	VIDE SP329453
LGA	CROYDON S.C.
LOCALITY	**CROYDON**
DATE	09/04/2026

DWG.No REV

26006/ROL/03

SHEET 2 OF 2

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	FY27 ACTUAL INCOME AS AT 30 September 2026	FY27 ADOPTED INCOME BUDGET	FY27 ACTUAL EXP AS AT 30 September 2026	FY27 ADOPTED EXPENDITURE BUDGET	FY27 YTD Actual Net Result	FY27 Budgeted Net Result	Income YTD / Full Year Budget	Expenditure YTD / Full Year Budget	Comment
1000	**1**	**ECONOMIC DEVELOPMENT & INFRASTRUCTURE**									
1050	2	TOURISM/PROMOTION									
1055	**3**	**TOURISM**	**16,363**	**21,805**	**122,344**	**404,976**	**- 105,981**	**- 383,172**	**75%**	**30%**	Revenue on track, expenditure is slightly higher than budget and will be monitored to determine if it is a timing issue.
1055	1125	Fees Received (Tours)	4,496	9,052					50%	0%	
1055	1851	Sale of Chil, Eth, Croy Books	2,804	3,159					89%	0%	
1055	1852	Freedom Camping Donation Receipt	8,136	9,594					85%	0%	
1055	1853	Tourism Business Capability Subsidy	927	-					0%	0%	
1055	2400	Tourism - Operating Costs			118,068	390,115			0%	30%	
1055	2420	Tours Remittance Exp			4,276	7,209			0%	59%	
1055	2500	Rates & Charges - Council Properties			-	7,652			0%	0%	
1060	**3**	**CARAVAN PARK**	**247,698**	**548,099**	**108,023**	**478,129**	**-**	**69,970**	**45%**	**23%**	Revenue is ahead of forecast but may drop off as the tourist season draws to a close. Expenditure is on track.
1060	1125	Caravan Park Fees Received	244,910	536,578					46%	0%	
1060	1126	Caravan Park Washing Machine Fees	773	2,559					30%	0%	
1060	1780	Rental Income - Employee Housing	2,016	8,962					22%	0%	
1060	2400	Caravan Park - Operation & Maintenance			108,023	456,175			0%	24%	
1060	2500	Rates & Charges - Council Properties			-	21,954			0%	0%	
1100	2	ROADS									
1110	**3**	**FLOOD DAMAGE**	**8,243,854**	**22,317,441**	**8,800,166**	**22,317,441**	**- 556,312**	**-**	**37%**	**39%**	Timing of income and expenditure is dependent on the works schedule and not evenly spread throughout the year.
1115	**3**	**SHIRE ROADS**	**84,964**	**1,713,578**	**407,754**	**1,411,147**	**- 322,790**	**302,432**	**5%**	**29%**	The bulk of the FA Grant is expected in June 27. Expenditure is on track.
1115	1150	FA Grant - Roads	84,964	1,713,578					5%	0%	
1115	2400	Shire Roads - Maintenance			407,754	1,411,147			0%	29%	
1120	**3**	**TIDS - EXPENDITUIRE**	**-**	**-**	**36**	**-**	**- 36**	**-**	**0%**	**0%**	
1120	2412	TIDS - Expenditure			36	-			0%	0%	
1130	**3**	**MAIN ROADS - RMPC**	**183,049**	**550,000**	**25,454**	**500,000**	**157,595**	**50,000**	**33%**	**5%**	Additional revenue from emergency works to be included in the next budget review. Expenditure is based on the works plan and will be reviewed as a timing issue.
1130	1600	Recovery Main Roads - RMPC	-	550,000					0%	0%	
1130	1601	Recovery Main Roads - Emergent Works	183,049	-					0%	0%	
1130	2480	Main Roads RMPC Mtc/Op			25,454	500,000			0%	5%	
1150	2	INFRASTRUCTURE - LONG TERM FIN PLANNING									
1155	**3**	**ENGINEERING**	**-**	**-**	**302,480**	**809,843**	**- 302,480**	**- 809,843**	**0%**	**37%**	Expenditure is over budget. To be monitored as a possible timing issues as the costs will depend on other works.
1155	2400	Maintenance & Operation			302,480	804,620			0%	38%	
1155	2500	Rates & Charges - Council Properties			-	4,725			0%	0%	
1155	2900	Equipment - Not Capital			-	499			0%	0%	
1160	**3**	**WORKSHOP**	**-**	**-**	**30,367**	**26,143**	**- 30,367**	**- 26,143**	**0%**	**116%**	Full year budget has been expended. To be reviewed as part of the budget review.
1160	2400	Operation & Maintenance			30,367	23,599			0%	129%	
1160	2500	Rates & Charges - Council Properties			-	2,544			0%	0%	
1165	**3**	**PLANT**	**-**	**-**	**54,668**	**561,432**	**- 54,668**	**561,432**	**0%**	**-10%**	Timing of budget forecast to be reviewed.
1165	1420	Motor Vehicle Hire	-	-					0%	0%	
1165	2048	Recovery Plant Hire			- 334,513	- 1,773,003			0%	19%	
1165	2400	Plant Operation & Maintenance			389,181	1,211,572			0%	32%	
1170	**3**	**STORE**	**-**	**-**	**22,000**	**91,750**	**- 22,000**	**- 91,750**	**0%**	**24%**	On track
1170	2210	Freight Costs			4,549	7,922			0%	57%	
1170	2400	Stores - Operation & Maintenance			17,451	83,829			0%	21%	
1250	2	TRANSPORT									
1255	**3**	**AERODROME**	**17,728**	**-**	**9,952**	**63,272**	**7,776**	**- 63,272**	**0%**	**16%**	Additional grant funds received. Operating costs are less than budgeted. To be monitored as a possible timing issue.
1255	1800	Aerodrome Remote Airstrip Grant 2527	17,728						0%	0%	
1255	2400	Aerodrome - Operation & Maintenance			9,952	62,334			0%	16%	
1255	2500	Rates & Charges - Council Properties			-	938			0%	0%	
1355	2	WATER									
1355	**3**	**WATER**	**101,392**	**237,399**	**- 7,716**	**289,932**	**109,108**	**- 52,533**	**43%**	**-3%**	Half yearly rates have been levied. FY26 Accrued expenses balances are still to be finalised which has resulted in a 'negative' expenditure to date.
1355	1500	Water Charges Income	101,392	237,399					43%	0%	
1355	2400	Water Supply - Operation & Maintenance			- 7,716	289,932			0%	-3%	
1450	2	WASTE MANAGEMENT									
1455	**3**	**REFUSE DISPOSAL**	**53,922**	**106,990**	**62,175**	**245,236**	**- 8,253**	**- 138,246**	**50%**	**25%**	On track
1455	1500	Refuse Disposal Charges Income	53,922	106,990					50%	0%	
1455	2400	Refuse Disposal - Operation & Maintenance			62,175	245,236			0%	25%	
1500	2	TELECOMMUNICATIONS									
1505	**3**	**COMMUNICATIONS**	**-**	**-**	**231**	**10,953**	**- 231**	**- 10,953**	**0%**	**2%**	Timing of expenditure not matching budget. Will be reviewed with the budget review.
1505	2400	Communications - Operating Expenses			231	10,953			0%	2%	
2000	**1**	**ENVIRONMENTAL SUSTAINABILITY**									
2060	**3**	**PEST MANAGEMENT**	**-**	**-**	**4,506**	**103,787**	**- 4,506**	**- 103,787**	**0%**	**4%**	Timing of expenditure not matching budget. Will be reviewed with the budget review.
2060	2480	Pest Management - Operation & Maintenance			4,506	97,098			0%	5%	
2060	2490	Precept - Rural Lands Protection Board			-	6,689			0%	0%	
2065	**3**	**INSECT CONTROL**	**-**	**-**	**-**	**56,642**	**-**	**- 56,642**	**0%**	**0%**	Timing of expenditure not matching budget. Will be reviewed with the budget review.
2065	2495	Insect Control - Operation & Maintenance			-	56,642			0%	0%	
2070	**3**	**ANIMAL CONTROL**	**510**	**442**	**2,851**	**15,370**	**- 2,340**	**- 14,928**	**115%**	**19%**	Timing of expenditure not matching budget. Will be reviewed with the budget review.
2070	1770	Registrations/Fees Income	510	442					115%	0%	
2070	2480	Animal Control - Operation & Maintenance			2,851	15,370			0%	19%	
2150	2	DEVELOPMENT ACTIVITIES									
2155	**3**	**ENVIRONMENTAL/LANDCARE**	**-**	**1,437**	**-**	**1,989**	**-**	**- 552**	**0%**	**0%**	Timing of income and expenditure not matching budget. Will be reviewed with the budget review.
2155	1120	Food Business Licence	-	1,437					0%	0%	
2155	2480	EPA - Operation & Maintenance			-	1,989			0%	0%	
3000	**1**	**CORPORATE GOVERNANCE AND LEADERSHIP**									
3100	2	COUNCIL									
3105	**3**	**COUNCILLORS EXPENSES**	**-**	**-**	**111,333**	**472,709**	**- 111,333**	**- 472,709**	**0%**	**24%**	On track
3105	2410	Conferences & Deputations			2,510	29,853			0%	8%	
3105	2420	Councillor Remuneration			108,823	442,856			0%	25%	
3150	1	ORGANISATIONAL SUSTAINABILITY									
3155	**3**	**OFFICE**	**18,473**	**33,633**	**901,887**	**2,513,829**	**-**	**- 2,480,196**	**55%**	**36%**	Revenue is higher than budget, and the timing of expenditure not matching budget. Will be reviewed with the budget review.
3155	1125	Rate Search Fees Earned	2,312	379					610%	0%	
3155	1850	Sundry Income	15,557	32,679					48%	0%	
3155	1851	Sundry Income (GST Free)	604	-					0%	0%	
3155	1852	Building Application Fees	-	575					0%	0%	
3155	2001	Admin Overhead Recoveries			- 106,918	- 315,597			0%	34%	
3155	2002	Admin Overhead Recoveries (DMR)			- 21	- 14,926			0%	0%	
3155	2021	Audit Fees			-	82,329			0%	0%	
3155	2022	Internal Audit Expenses			-	20,000			0%	0%	
3155	2030	Bad & Doubtful Debts			-	120			0%	0%	
3155	2045	Bank Fees & Charges			10,127	39,270			0%	26%	
3155	2090	Computer Expenses			86,736	193,044			0%	45%	
3155	2095	Conferences & Deputations			5,783	50,000			0%	12%	
3155	2100	Consultants Fees- Accounting & Compliance			27,315	170,262			0%	16%	
3155	2101	Consultants Fees-Corp Serv Mat/Serv			-	91,431			0%	0%	
3155	2200	Fringe Benefits Tax			-	3,886			0%	0%	
3155	2320	Insurance			216,363	193,094			0%	112%	
3155	2321	Public Liability			38,301	40,906			0%	94%	
3155	2440	Legal Expenses			20,505	73,844			0%	28%	
3155	2480	Maintenance & Operation Expenses			232,655	369,362			0%	63%	
3155	2500	Office - Rates			-	2,881			0%	0%	
3155	2685	Recruitment Expenses			25,789	70,000			0%	37%	
3155	2725	Salary & Wages			338,414	1,393,923			0%	24%	
3155	2840	Valuation Fees			6,838	50,000			0%	14%	

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	FY27 ACTUAL INCOME AS AT 30 September 2026	FY27 ADOPTED INCOME BUDGET	FY27 ACTUAL EXP AS AT 30 September 2026	FY27 ADOPTED EXPENDITURE BUDGET	FY27 YTD Actual Net Result	FY27 Budgeted Net Result	Income YTD / Full Year Budget	Expenditure YTD / Full Year Budget	Comment
3160	**3**	**GRANTS**	**308,200**	**6,101,445**	**322**	**-**	**307,878**	**6,101,445**	**5%**	**0%**	Bulk of the FA Grant is expected in June.
3160	1150	Subsidies - FA Grant	298,061	6,028,857					5%	0%	
3160	1850	Employment Subsidy	7,000	30,000					23%	0%	
3160	1853	Diesel & Altern Fuels Grants Scheme	3,139	42,588					7%	0%	
3160	2411	NWMP - Croydon Adventure Trails			322	-			0%	0%	
3165	**3**	**INTEREST & INVESTMENTS**	**390,632**	**1,594,470**	**-**	**-**	**390,632**	**1,594,470**	**24%**	**0%**	On track
3165	1276	Interest Received - Investments	390,039	1,590,585					25%	0%	
3165	1277	Interest Received - Rates & Charges	593	3,885					15%	0%	
3170	**3**	**PRIVATE WORKS**	**15,396**	**-**	**9,267**	**-**	**6,129**	**-**	**0%**	**0%**	Revenue from Private Works not budgeted. To be included in the budget review.
3170	1730	Recovery Private Works	15,396	-					0%	0%	
3170	2400	Private Works - Operations			9,267	-			0%	0%	
3200	2	SERVICE DELIVERY									
3205	**4**	**RATES - URBAN**	**153,812**	**302,846**	**-**	**-**	**153,812**	**302,846**	**51%**	**0%**	On track. First half yearly rates notices have been issued.
3205	1500	Urban Rates Income	153,812	308,117					50%	0%	
3205	1501	Urban Discount Allowed	-	- 5,208					0%	0%	
3205	1705	Urban Rates & Charges - Write Offs	-	- 63					0%	0%	
3210	**4**	**RATES - RURAL**	**206,599**	**405,559**	**-**	**-**	**206,599**	**405,559**	**51%**	**0%**	On track. First half yearly rates notices have been issued.
3210	1500	Rural Rates Income	206,599	413,168					50%	0%	
3210	1501	Rural Discount Allowed	-	- 7,509					0%	0%	
3210	1705	Rural Rates & Charges - Write Offs	-	- 100					0%	0%	
3215	**4**	**RATES - MINING**	**2,132**	**4,222**	**-**	**-**	**2,132**	**4,222**	**50%**	**0%**	On track. First half yearly rates notices have been issued.
3215	1500	Mining Rates Income	2,132	4,264					50%	0%	
3215	1501	Mining - Discount Allowed	-	- 42					0%	0%	
3250	2	EXTERNAL RELATIONSHIPS									
3255	**3**	**REGIONAL ORGANISATIONS**	**-**	**-**	**-**	**61,606**	**-**	**- 61,606**	**0%**	**0%**	Membership fees yet to be paid.
3255	2480	Regional Memberships			-	61,606			0%	0%	
3300	2	OVERHEADS/ONCOSTS									
3305	**3**	**WAGES ONCOSTS**	**-**	**-**	**- 120,163**	**- 284,152**	**120,163**	**284,152**	**0%**	**42%**	timing issue due to no public holidays in the first quarter. Most other items are on track. Recoveries to be reviewed with the budget review.
3305	2547	Recovery Oncosts - Wet Weather			- 16,743	- 61,700			0%	27%	
3305	2548	Recovery Oncosts - Quality Assurance			- 3,157	- 12,701			0%	25%	
3305	2549	Recovery Oncosts - Fringe Benefits Tax			- 4,004	- 2,839			0%	141%	
3305	2550	Recovery Oncosts - Annual Leave			- 167,907	- 569,601			0%	29%	
3305	2551	Recovery Oncosts - Long Serv Leave			- 33,472	- 113,548			0%	29%	
3305	2552	Recovery Oncosts - Public Holidays			- 57,149	- 193,865			0%	29%	
3305	2553	Recovery Oncosts - Sick Leave			- 20,478	- 70,453			0%	29%	
3305	2554	Recovery Oncosts - Superannuation			- 178,297	- 604,851			0%	29%	
3305	2555	Recovery Oncosts - Workers Comp Ins			- 12,954	- 45,778			0%	28%	
3305	2557	Recovery Oncosts-Work Health & S			- 31,245	- 107,303			0%	29%	
3305	2558	Recovery Oncosts - FP&L Tools			- 18,894	- 76,015			0%	25%	
3305	2559	Recovery Oncosts - Training			- 48,118	- 150,834			0%	32%	
3305	2560	Annual Leave - Transfer to Provision			137,628	453,144			0%	30%	
3305	2561	Long Serv Leave - Transfer to Provisiion			7,756	123,559			0%	6%	
3305	2562	Public Holiday Payments			-	154,262			0%	0%	
3305	2564	Sick Leave Payments			58,065	231,393			0%	25%	
3305	2565	Superannuation Employer Contribution			166,451	588,790			0%	28%	
3305	2566	Workers Comp Insurance			65,467	74,188			0%	88%	
3305	2765	Training			36,889	100,000			0%	37%	
4000	**1**	**COMMUNITY WELLBEING & RESILIENCE**									
4060	**3**	**SAFETY**	**-**	**-**	**121,726**	**277,673**	**- 121,726**	**- 277,673**	**0%**	**44%**	Expenditure is ahead of budget. To be reviewed.
4060	2400	Operational Expenses WH & S			121,517	262,279			0%	46%	
4060	2900	Equipment - Not Capital			209	15,394			0%	1%	
4100	2	COMMUNITY SERVICES									
4105	**3**	**CHILD CARE**	**134,096**	**131,664**	**95,596**	**367,509**	**38,499**	**- 235,845**	**102%**	**26%**	Additional grant revenue received. To be included in the budget review. Expenditure is on track.
4105	1125	Fees Received	10,518	131,664					8%	0%	
4105	1160	CCCF 2026-29 R5	97,362						0%	0%	
4105	1195	Childcare - Operational Subsidy	26,216	-					0%	0%	
4105	2400	Childcare - Operating Expenses			95,596	364,651			0%	26%	
4105	2500	Rates & Charges - Council Properties			-	2,858			0%	0%	
4115	**3**	**COMMUNITY SERVICES**	**8,000**	**18,709**	**47,985**	**231,267**	**- 39,985**	**- 212,559**	**43%**	**21%**	Timing of revenue not matching the budget. Expenditure on track.
4115	1153	Stronger Communities 25-26	-	5,591					0%	0%	
4105	1150	FRRR Grant	8,000						0%	0%	
4115	1160	Q Rail Contribution	-	13,118					0%	0%	
4115	2450	Railway Station Expense			2,274	11,953			0%	19%	
4115	2452	Community Services - Operational Expenditure	-		45,711	219,314			0%	21%	
4120	**3**	**QGAP**	**15,734**	**36,045**	**1,344**	**-**	**14,390**	**36,045**	**44%**	**0%**	Timing of revenue not matching the budget.
4120	1150	Grants-QGAP Operations	15,734	36,045					44%	0%	
4120	2400	QGAP - Operating Expenses			1,344	-			0%	0%	
4125	**3**	**CEMETERIES**	**-**	**-**	**1,416**	**15,736**	**- 1,416**	**- 15,736**	**0%**	**9%**	Timing of expenditure not matching budget. Will be reviewed with the budget review.
4125	2400	Cemeteries - Operation & Maintenance			1,416	14,710			0%	10%	
4125	2500	Cemeteries - Rates & Charges			-	1,026			0%	0%	
4155	**3**	**LIBRARY**	**26,000**	**26,873**	**24,058**	**105,109**	**1,942**	**- 78,236**	**97%**	**23%**	Full year funding has been received. Expenditure is on track.
4155	1176	State Subsidy	6,000	6,873					87%	0%	
4155	1178	Library Grant Wage Subsidy	20,000	20,000					100%	0%	
4155	2400	Library - Operation & Maintenance			24,058	105,109			0%	23%	
4200	2	ARTS AND CULTURE									
4205	**3**	**HALLS**	**1,018**	**7,510**	**-**	**-**	**1,018**	**7,510**	**14%**	**0%**	Income dependent on customer requests.
4205	1850	Sundry Income - Hire of Halls	1,018	7,510					14%	0%	
4210	**3**	**ARTS**	**20,248**	**20,129**	**2,083**	**20,000**	**18,165**	**129**	**101%**	**10%**	Full year funding has been received. Timing of expenditure not matching budget.
3051	1850	Community Art - Sundry Income	-	129					0%	0%	
4210	1175	RADF Subsidy	20,248	20,000					101%	0%	
4210	2400	Arts - RADF Program Expenses			2,083	20,000			0%	10%	
4220	**3**	**MUSEUM**	**-**	**-**	**129**	**1,111**	**- 129**	**- 1,111**	**0%**	**12%**	Minor budget and not of a concern.
4220	2400	Museums - Operation & Maintenance			129	0			0%	589875%	
4220	2500	Rates & Charges - Council Properties			-	1,111			0%	0%	
4225	**3**	**CULTURAL ACTIVITIES**	**-**	**-**	**-**	**503**	**-**	**- 503**	**0%**	**0%**	
4225	2400	Civic Cultural Activities - Op & Maintenance			-	503			0%	0%	
4250	2	HERITAGE									
4255	**3**	**HERITAGE**	**20,396**	**506**	**21,493**	**113,447**	**- 1,097**	**- 112,941**	**4032%**	**19%**	Additional grant revenue received. To be included in the budget review. Expenditure is slightly behind target.
4255	1865	Donations - Heritage	396	506					78%	0%	
4255	1150	Heritage Festival 2027 - Grant	20,000						0%	0%	
4255	2400	Heritage - Operation & Maintenance			21,493	110,734			0%	19%	
4255	2500	Rates & Charges Council Properties			-	2,713			0%	0%	
4300	2	HOUSING									
4305	**3**	**EMPLOYEE HOUSING**	**82,482**	**234,182**	**78,680**	**261,196**	**3,802**	**- 27,014**	**35%**	**30%**	Income and expenditure are slightly ahead of target. To be reviewed as a timing issue.
4305	1780	Rental Income - Housing	82,482	234,182					35%	0%	
4305	2400	Employee Housing - Repairs & Maintenance			77,055	233,350			0%	33%	
4305	2500	Employee Housing - Rates & Charges			1,625	27,846			0%	6%	

CROYDON SHIRE COUNCIL 2026-2027 OPERATIONAL BUDGET

Account no.		Description	FY27 ACTUAL INCOME AS AT 30 September 2026	FY27 ADOPTED INCOME BUDGET	FY27 ACTUAL EXP AS AT 30 September 2026	FY27 ADOPTED EXPENDITURE BUDGET	FY27 YTD Actual Net Result	FY27 Budgeted Net Result	Income YTD / Full Year Budget	Expenditure YTD / Full Year Budget	Comment
4310	**3**	**PENSIONER HOUSING**	**5,020**	**33,803**	**7,121**	**22,804**	**- 2,101**	**10,999**	**15%**	**31%**	Variances due to timing issues on income and expenses. To be reviewed.
4310	1780	Rental Income	5,020	33,803					15%	0%	
4310	2400	Pensioner Housing - Repairs & Maintenance			7,121	17,781			0%	40%	
4310	2500	Pensioner Housing - Rates & Charges			-	5,023			0%	0%	
4350	2	FESTIVALS, EVENTS AND PROGRAMS									
4355	**3**	**EVENTS**	**41**	**2,025**	**562**	**23,377**	**- 521**	**- 21,351**	**2%**	**2%**	Expenditure is dependent on the timing of events.
4355	2440	Festivals, Events and Programs			562	23,377			0%	2%	
4405	**3**	**PLANNING & DEVELOPMENT**	**-**	**89,474**	**1,000**	**36,752**	**- 1,000**	**52,723**	**0%**	**3%**	Very little activity for the year to date. Income and expenditure dependent on customer requests.
4405	1126	Fees Received - Building/Planning	-	86,509					0%	0%	
4405	1128	Plumbing Application Fees	-	2,965					0%	0%	
4405	2400	Town Planning - Operations			1,000	36,752			0%	3%	
4410	**3**	**PARKS & RESERVES**	**-**	**-**	**43,390**	**209,481**	**- 43,390**	**- 209,481**	**0%**	**21%**	Expenditure is slightly behind target. Interal rates are still to be processed.
4410	2400	Parks & Reserves - Operation & Maintenance			43,390	173,289			0%	25%	
4410	2500	Parks & Reserves - Rates & Charges			-	36,192			0%	0%	
4415	**3**	**SPORTS FACILITIES**	**1,102**	**4,944**	**60,542**	**250,810**	**- 59,440**	**- 245,866**	**22%**	**24%**	On track
4415	1125	Fees Received	76	-					0%	0%	
4415	1127	Gym Membership Fees	1,025	4,944					21%	0%	
4415	2400	Sports Facilities - Operation & Maintenance			60,542	213,501			0%	28%	
4415	2500	Rates & Charges - Council Properties			-	37,309			0%	0%	
4420	**3**	**SWIMMING POOLS**	**-**	**-**	**18,876**	**179,673**	**- 18,876**	**- 179,673**	**0%**	**11%**	Timing of expenditure not matching budget. Will be reviewed with the budget review.
4420	2400	Swimming Pool - Operation & Maintenance			18,876	179,673			0%	11%	
4425	**3**	**LAKE BELMORE RECREATION AREA**	**-**	**-**	**26,652**	**100,709**	**- 26,652**	**- 100,709**	**0%**	**26%**	On track
4425	2400	Lake Belmore - Operation & Maintenance			26,652	90,315			0%	30%	
4425	2420	DERM - Lake Belmore Lease Rental			-	10,394			0%	0%	
4450	**2**	**DISASTER MANAGEMENT**	**-**	**6,704**	**7,895**	**26,414**	**- 7,895**	**- 19,710**	**0%**	**30%**	Expenditure is slightly ahead of target. To be reviewed as a timing issue.
4455	1176	Get Ready Qld Resilience Initiative	-	6,704					0%	0%	
4455	2482	Dis Management Plan/Operating Costs			1,472	13,821			0%	11%	
4455	2480	Rural Fire Brigade - Operating Expenditure			6,423	12,593			0%	51%	
4460	**3**	**STATE EMERGENCY SERVICE**	**23,140**	**16,049**	**84**	**505**	**23,056**	**15,544**	**144%**	**17%**	Fire levy charged with rates notices but not yet collected and remitted to the State.
4460	1175	Operational Subsidies	-	16,049					0%	0%	
4460	1500	State Emergency Services Fire Levy	23,140	-					0%	0%	
4460	2480	SES - Operating Expenses			84	505			0%	17%	
		DEPRECIATION	**-**	**-**	**816,474**	**3,266,752**	**- 816,474**	**- 3,266,752**	**0%**	**25%**	On track
									0%	0%	
		TOTAL OPERATING INCOME/EXPENDITURE	**10,382,001**	**34,567,983**	**12,225,042**	**34,539,995**	**- 1,099,303**	**27,988**	**30%**	**35%**	Overall income and expenditure are largely on track with some timing differences to be investigated.
		SURPLUS/(DEFICIT)	**(1,843,041)**	**27,988**							

Office of CEO										
Corporate Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate /**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan**	**Q1 Update**	**Q2**	**Q3**	**Q4**
Accessibility	Review and progressively improve accessibility of council facilities, prioritising sites identified as barriers for older people, carers, and people with disability. Advocate for improvement to other service accessibility owned and managed by entities other than Council.	Director Infrastructure; Mayor and Councillors	Lead and Advocate	Audit completed; number of accessibility upgrades delivered. Number of submissions made	3. Economic Development and Infrastructure	3.4.1	Undertake accessibility audits of Council-owned facilities and implement priority improvements identified through community feedback, accessibility assessments and disability access planning. Advocate to external service providers and government agencies to address accessibility barriers within non-Council owned facilities and services			
Community Engagement	Council effectively communicates with the Shire community and external stakeholders in a timely and appropriate manner consistent with best practice and use of online platforms to better engage with the community	NIL	Lead	Number of feedback opportunities; participation rates; actions taken based on input.	2. Strong United Community	2.1.1	Enhance community engagement and strengthen stakeholder relationships through timely, accurate and accessible communication that reflects best practice and maximises the use of online and digital platforms.			
Community Engagement	Strengthen engagement and collaboration with key community members, including First Nations representatives, to ensure Council's decisions reflect diverse perspectives and community priorities	NIL	Lead	Number and diversity of engagement activities; Participation of First Nations representatives; Qualitative feedback from community and First Nations participants; Evidence of engagement outcomes reflected in decision making	2. Strong United Community	2.1.2	Facilitate inclusive and meaningful community engagement processes that encourage participation from diverse community members, including First Nations peoples, to support informed decision-making and strengthen community partnerships.			
Community Facilities and Services	Council continues to operate community and cultural services which are not being delivered by the private sector to ensure equity of access to quality child care, aged care, sport and recreation and cultural activities for Croydon residents	Director Community, Tourism and Marketing	Lead	Financial sustainability not adversely impacted; Service accreditation maintained; Increase in participation levels; Increased provision of Sport and Recreation services by internal and external providers	2. Strong United Community	2.3.1	Council continued to deliver a range of community, cultural, childcare, aged care, sport and recreation services during the quarter, ensuring residents maintained access to essential programs and activities that are not otherwise available through the private sector. These services supported community wellbeing, social inclusion and participation, while providing equitable access to quality facilities, programs and support for Croydon residents.			
Community Facilities and Services	Work with state education authorities and local partners to support supervised distance education for secondary students who cannot attend school locally.	Mayor and Councillors	Advocate	Number of students supported; establishment of a learning hub or supervised sessions.	2. Strong United Community	2.3.2	Council continued to advocate to state education authorities for improved access to secondary education for Croydon students. This included discussions regarding supervised distance education and other support options aimed at reducing barriers to education for students who are unable to access local secondary schooling.			

Office of CEO										
Corporate Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate /**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan**	**Q1 Update**	**Q2**	**Q3**	**Q4**
Council Decision Making	Council applies the principles of accountability, transparency, integrity, leadership and social equity to its decision making and ensures appropriate systems are in place to ensure compliance with these principles	NIL	Lead	Consistent and transparent decision making	1. Leadership and Corporate Governance	1.1.1	Council continued to apply the principles of accountability, transparency, integrity, leadership and social equity in its decision-making processes. Governance frameworks, policies and compliance systems remained in place and were regularly reviewed to support legislative compliance, ethical conduct and informed decision-making, ensuring Council operations were conducted in a responsible and transparent manner.			
Council Housing	Council continues to maintain a housing stock to support recruitment and retention of qualified staff to key positions	Mayor and Councillors	Lead and Advocate	Council's workforce is housed Financial sustainability not adversely impacted	3. Economic Development and Infrastructure	3.6.1	Council continued to maintain and expand its housing stock to support the recruitment and retention of qualified staff in key positions. During the quarter, planning progressed for the construction of two new duplexes, demonstrating Council's ongoing commitment to providing suitable staff accommodation and addressing workforce attraction and retention challenges in a remote location.			
Croydon Precinct Growth Plan/ Master Plan Implementation	Actively advocate to state and federal government agencies, regional partners, and funding bodies for the delivery and resourcing of Croydon's rPPP Priority Projects, and provide support in planning, community engagement, and project readiness as needed.	Mayor and Councillors	Lead and Advocate	Number of advocacy activities undertaken (e.g. submissions, meetings, letters); Number of rPPP projects supported to funding or delivery stage; Progress updates reported to the community.	3. Economic Development and Infrastructure	3.18.1	Waiting for funding streams to open.			
Disaster Management	Council continues to provide leadership in preparing for, mitigating and responding to disasters through resourced and effective Local Disaster Management Group arrangements	LDC; Mayor and Councillors	Lead / Advocate	Community resilience and preparedness for disasters, Local Disaster Management Group meets regularly Attendance at District Disaster Management Group meetings Disaster Coordination Centre maintained in state of readiness	2. Strong United Community	2.9.1	Council continued to provide leadership in disaster preparedness, mitigation and response through active participation in Local Disaster Management Group arrangements. Emergency management planning, coordination and preparedness activities were undertaken during the quarter to support community resilience and ensure Council remained well positioned to respond effectively to potential emergency events and natural disasters.			

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Disaster Management	Advocate for installation of weather radar station in Croydon as part of regional network	Mayor and Councillors	Advocate	Accurate, timely information for disaster preparations	5. Environmental Sustainability	5.6.1	Council continued its advocacy for enhanced weather monitoring infrastructure, including the future installation of a weather radar station in Croydon. A significant milestone was achieved during the quarter with the installation of a weather station at the Croydon Airport approved due to commence in Q2, improving local access to weather information and supporting bushfire preparedness, emergency management and community safety outcomes.			
Disaster Management	Advocate for flood warning system infrastructure	Mayor and Councillors	Lead / Advocate	Number of formal advocacy actions or submissions made to relevant authorities regarding the need for improved flood warning system infrastructure each year.	5. Environmental Sustainability	5.6.2	Council continued to advocate for investment in flood warning system infrastructure to enhance community safety and disaster preparedness. While pursuing external funding opportunities, Council proactively progressed the purchase of priority flood monitoring equipment to strengthen local early warning capabilities. Installation to be undertaken in Q2. These initiatives support improved flood event monitoring, emergency response coordination and informed decision-making during severe weather events, while advancing Council's longer-term objective of a comprehensive flood warning network.			
Disaster Management	Advocate for environmental corridor	Mayor and Councillors	Advocate	Number of advocacy initiatives or formal submissions undertaken each year to support the establishment or protection of an environmental corridor.	5. Environmental Sustainability	5.6.3	Advocacy continuing through ROCs			
Disaster Management	Update Local Resilience Action Plan LRAP	Director Corporate Services	Lead	Local Resilience Action Plan (LRAP) reviewed and updated annually, with changes documented and approved by Council.	5. Environmental Sustainability	5.6.4	LRAP is a 'living' document and updated as required. Endorsed by LDMG			
External Relationships	Council forms partnerships with external stakeholders and regional alliances to enhance the performance of the organisation and secure improved community benefits	Mayor and Councillors	Advocate	Demonstrated value for money is achieved	1. Leadership and Corporate Governance	1.4.1	Council continued to build partnerships with regional organisations, government agencies and key stakeholders to advocate for local priorities, access opportunities and deliver improved outcomes for the Croydon community.			
External Relationships	Council is targeted in its lobbying, focussing on key issues and outcomes identified through the long-term Corporate Plan.	Mayor and Councillors	Advocate	External support for key issues advanced Annual Advocacy Plan set	1. Leadership and Corporate Governance	1.4.2	Council continued targeted advocacy on priority projects and initiatives aligned with the Corporate Plan to support positive outcomes for the Croydon community.			

Office of CEO										
Corporate Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate /**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan**	**Q1 Update**	**Q2**	**Q3**	**Q4**
External Relationships	Council provides leadership in regional planning processes to secure beneficial outcomes for the Croydon Shire	Mayor and Councillors	Advocate	Shire interests recognised and advanced	1. Leadership and Corporate Governance	1.4.3	Council contributes to the NWQ Regional Plan			
Food Security	Advocate to government and retailers for improved food security and affordable grocery options and support initiatives for increased local food production.	Mayor and Councillors	Advocate	Advocacy efforts; number of new options trialled; community satisfaction.	3. Economic Development and Infrastructure	3.17.1	Council remains supportive of initiatives that improve food security and local food production and will pursue opportunities to contribute where they align with Council's strategic priorities and available resources.			
Heritage	Council will actively pursue alternative sources of revenue to assist with funding implementation of Council's heritage program	Director Community, Tourism and Marketing; Mayor and Councillors	Advocate	Number of engagements Number of grants applied for Number of successful grants Financial sustainability not adversely impacted	2. Strong United Community	2.6.1	Grants continually being applied for			
Housing Strategy	Develop a comprehensive demographically and culturally appropriate Housing Strategy in partnership with community members and leaders to address housing diversity, affordability, and quality.	Mayor and Councillors	Lead / Advocate	Housing Strategy adopted by Council; Level of community participation in strategy development; Increase in housing options and diversity; Ongoing monitoring of housing demand and supply	3. Economic Development and Infrastructure	3.7.1	Council continued to recognise the importance of housing availability, affordability and quality within the community and will explore opportunities to progress a housing strategy in partnership with stakeholders when resources become available.			
Land Availability	Service existing blocks of land in the township	NIL	Lead	Surplus lots identified and sold, increased rate base	3. Economic Development and Infrastructure	3.5.1	Funding being sought to service existing blocks, no identified lots for sale			
Land Availability	Secure release of additional unallocated state land for residential and industrial purposes in Croydon	Mayor and Councillors	Lead and Advocate	Adequate land available to meet demand; increased rate base	3. Economic Development and Infrastructure	3.5.2	Request sent to Dept of Resources for land release, currently under valuation.			
Landfill	Reduce proportion of waste going to landfill through policies which recognise waste as a resource and encourage re-use, recycling and reduction	Director Corporate Services	Lead	Landfill operations are cost effective and environmentally sustainable Prioritise use of recycled materials	3. Economic Development and Infrastructure	3.12.2	Council continued to manage waste services in accordance with legislative requirements while exploring opportunities to improve waste reduction outcomes as practical and sustainable options become available.			
Local Business	Update council procurement policy to support local suppliers (where permissible), and promote access to regional business workshops and mentoring.	Director Corporate Services	Lead	Policy updated; number of local businesses engaged; promotion of external support.	3. Economic Development and Infrastructure	3.15.1	Procurement Policy updated in Budget to reflect greater access to local suppliers			
New Development	Review Council's planning scheme to ensure land use decision making framework can deliver sustainable outcomes	NIL	Lead	No detrimental impacts on the shire's natural, cultural, social or amenity values through land use decision making	5. Environmental Sustainability	5.5.1	Planning scheme currently under review funded under the Scheme Supply Fund			
New Development	Council will continue to monitor remediation of previous mining activity and provide input to proposed new mining developments to ensure mining operations are environmentally and socially sustainable	Mayor and Councillors	Lead and Advocate	No detrimental impacts to the environment	5. Environmental Sustainability	5.5.2	Conduct & Compensation Agreements completed for all mining activity.			
New Development	Compensation agreements established for use of Shire roads for mining purposes	NIL	Lead	Development of compensation agreements	5. Environmental Sustainability	5.5.3	As required			

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Organisational Sustainability	Council's long-term financial plan, asset management plan and planning scheme are regularly reviewed and monitored	NIL	Lead	Long term plans are developed and implemented through corporate plan, operational plans and annual budgets	1. Leadership and Corporate Governance	1.2.1	Council continued to monitor and review its long-term financial planning, asset management and statutory planning frameworks to ensure they remain aligned with Council priorities, legislative requirements and the sustainable delivery of services and infrastructure.			
Organisational Sustainability	Council undertakes enterprise risk management planning to identify potential areas of risk to its business and put in place appropriate mitigation measures	NIL	Lead	Enterprise Risk Management Framework completed and applied	1. Leadership and Corporate Governance	1.2.2	Council continued to monitor and manage strategic and operational risks through its Enterprise Risk Management framework, supporting sound governance and organisational resilience.			
Organisational Sustainability	Council's Corporate Plan sets in place the overall direction of Council's annual operational plan consistent with the Council's Vision, Values and Strategies	NIL	Lead	Quarterly Council Reports on Annual Operational Plans progress	1. Leadership and Corporate Governance	1.2.3	Presented to Council quarterly			
Organisational Sustainability	Council maximises income through external funding sources including special purpose grants across all business areas	Director Corporate Services; Mayor and Councillors	Lead and Advocate	Number of funding applications submitted and success rate, using internal and external grant writing service providers	1. Leadership and Corporate Governance	1.2.5	Ongoing funding applications lodged			
Quality Health Services	Council will continue to make representations for improved access to quality primary and allied health care services for the Croydon community and support active community involvement in planning for the delivery of health care services which are responsive to community needs	Mayor and Councillors	Advocate	Improved health indicators	2. Strong United Community	2.2.1	Ongoing meetings held with Health Dept representatives for increased specialist services			
Roads	Pursue all funding avenues to complete sealing of the Regional Cattle Corridor, the Richmond Road in partnership with Richmond Shire Council	Director Infrastructure; Mayor and Councillors	Advocate	Length of Richmond Road unsealed is progressively reduced	3. Economic Development and Infrastructure	3.1.1	Roads to Recovery funding (3 years) brought forward to enable more road sealed showing Value For Money			
Roads	Strongly lobby the Department of Main Roads to realign the dangerous corner at Samwell and Sircom Streets	Mayor and Councillors	Advocate	Successful realignment of dangerous roadway	3. Economic Development and Infrastructure	3.1.4	Lobbying continuing with DTMR & Ergon			
Roads	Strongly lobby the Department of Main Roads to raise and widen the Gilbert River Bridge	Mayor and Councillors	Advocate	Raising and widening of the bridge	3. Economic Development and Infrastructure	3.1.5	Continually lobbied through ROC & LGAQ			
Roads	Strongly lobby the Department of Main Roads to widen narrow sections of the Gulf Developmental Road.	Mayor and Councillors	Advocate	Successful widening of road	3. Economic Development and Infrastructure	3.1.6	Continually lobbied through ROC & LGAQ			
Safe Community	Council will review its planning scheme to ensure the policy framework continues to meet community aspirations accommodating continued economic growth in conjunction with community	NIL	Lead	The planning scheme will be brought into line with new legislation and all development is compliant with Council's Planning Scheme and relevant legislation	2. Strong United Community	2.8.1	Currently under review fully funded under Scheme Supply Funding			
Safe Community	Council is committed to ensuring a safe, nuisance free environment for Shire residents through local law implementation	NIL	Lead	Local Law compliance maintained Local Laws reviewed modelled on Model Local Laws	2. Strong United Community	2.8.2	Continually monitored			
Service Delivery	Council is committed to continual business improvement to ensure its service delivery is targeted to meeting community need, operational efficiency and long-term financial sustainability	NIL	Lead	Community satisfaction, long-term financial sustainability and maintaining sound financial rating	1. Leadership and Corporate Governance	1.3.1	Council continued to pursue business improvement opportunities to enhance service delivery, operational efficiency and long-term financial sustainability.			

Office of CEO

Corporate Plan Strategy	Operational Plan Action	Secondary Officers	Lead / Advocate /	Key Performance Indicator	Corporate Plan Theme	Corporate Plan	Q1 Update	Q2	Q3	Q4
Service Delivery	Council develops an enhanced IT capability to further improve operational performance and efficiency and external communication and community engagement	Director Corporate Services	Lead	Internal and external user satisfaction	1. Leadership and Corporate Governance	1.3.2	Council continued to enhance its IT capability and community connectivity, with free public Wi-Fi installed at the Croydon Caravan Park and Library, improving access to digital services for residents and visitors			
Service Delivery	Council's corporate structure is regularly reviewed to deliver strategic priorities, operational efficiency and improved service quality	NIL	Lead	Structural alignment reviewed for workplace performance	1. Leadership and Corporate Governance	1.3.3	Council continued to monitor the effectiveness of its corporate structure to ensure alignment with strategic priorities and operational requirements following the recent organisational restructure.			
Service Delivery	Council's internal governance arrangements ensure all workplace participants are informed, share a common set of values which build a climate of integrity and teamwork across Council, and take responsibility for their workplace conduct	Director Corporate Services	Lead	Council is regarded as an Employer of Choice Compliance with Code of Conduct	1. Leadership and Corporate Governance	1.3.4	Council maintained internal governance arrangements that promote integrity, accountability, teamwork and responsible workplace conduct across the organisation.			
Service Delivery	Council is committed to a safe workplace for all workplace participants and the public through compliance with its workplace health and safety management system	Workplace Health & Safety Advisor	Lead	Annual workplace audit demonstrates benchmark level achieved Continual improvement against Industry Standards, WH&S legislation and Best Practice Number of incidents	1. Leadership and Corporate Governance	1.3.5	Recent WH&S NAT Audit demonstrated improvements to WHS Management system.			
Telecommunications	Lobby to ensure telecommunications infrastructure and coverage is continually upgraded to provide reliable emergency, business and social communications	Director Corporate Services; Mayor and Councillors	Advocate	Increased coverage and reliability of telecommunications during wet season, disaster events and emergencies	3. Economic Development and Infrastructure	3.13.1	Council continued to monitor telecommunications service needs and identify opportunities to support future improvements in network coverage and reliability across the Shire.			
Tourism and Liveability	Expand and manage the Croydon Caravan Park as a key tourism asset	NIL	Lead	The Croydon Caravan Park increases in value and returns a profit to Council	4. Culture, Heritage and Tourism	4.1.2	Continuous improvements ongoing			
Tourism and Liveability	Promote Croydon Shire Council facilities as ideal venues for regional sporting and community events	NIL	Lead	Increase use by regional bodies of Croydon's facilities	4. Culture, Heritage and Tourism	4.1.8	Continued marketing of facilities			
Tourism and Liveability	Investigate option to improve Lake Belmore recreation opportunities	Director Infrastructure; Mayor and Councillors	Lead and Advocate	Feasibility study undertaken Works complete	4. Culture, Heritage and Tourism	4.1.13	Investigations continuing in line with rPPP			
Tourism and Liveability	Improve the Rodeo Grounds facilities	NIL	Lead	Works complete	4. Culture, Heritage and Tourism	4.1.14	Ongoing improvements as budget allows			
Training	Council will support measures to improve educational outcomes for the Croydon community	Mayor and Councillors	Advocate	Educational outcomes/ statistics/ reporting indicators	2. Strong United Community	2.4.1	Community members invited to Council training sessions when space allows			
Transport Links	Communicate regularly with rail and coach service providers to promote improved passenger transport connections with other key regional centres	Mayor and Councillors	Advocate	Lobby to secure a regular air passenger service between Cairns and Croydon Existing levels of service are maintained or enhanced	3. Economic Development and Infrastructure	3.8.1	Advocacy through ROCs			
Transport Links	Manage Croydon Airport to meet current and future user demand	Mayor and Councillors	Lead / Advocate	Increased use of facility as key transportation infrastructure	3. Economic Development and Infrastructure	3.8.2	Infrastructure upgrades continuing as budget allows			
Water Supply	Investigate options to increase Lake Belmore capacity and advocate for funding	Director Infrastructure; Mayor and Councillors	Lead and Advocate	Feasibility Study undertaken and engineering report prepared	3. Economic Development and Infrastructure	3.10.3	This has been addressed during the Gulf Water Plan review			

Director Corporate Services

Corporate Plan Strategy	Operational Plan Action	Secondary Officers	Lead / Advocate / Both	Key Performance Indicator	Corporate Plan Theme	Corporate Plan Strategy Number	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Community Training	Training opportunities to include community members where possible	NIL	Lead	Increased participation in training opportunities by the community	3. Economic Development and Infrastructure	3.9.1	Training continues to be offered to community and business where appropriate and in line with delivery of Council services			
Organisational Sustainability	Council prepares annual budgets which are consistent with Council's Corporate Plan	NIL	Lead	Financial sustainability indicators met; Council receives an Unqualified Audit Report	1. Leadership and Corporate Governance	1.2.4	Budget prepared in line with requirements, reported on monthly and quarterley and reviewed throughhout year as required.			
Organisational Sustainability	Council prepares annual operational plans which ensure programmed works deliver agreed corporate strategies	NIL	Lead	The annual report on Council's Corporate Plan demonstrates performance is being met through reporting on agreed indicators	1. Leadership and Corporate Governance	1.2.6	Annual report for FY26 underway and to be completed within timelines for statutory requirments within Q2			
Organisational Sustainability	Council enhances its asset management plan system to achieve full financial and operational integration of asset planning, maintenance, replacement and service delivery	NIL	Lead	Financial sustainability indicators met	1. Leadership and Corporate Governance	1.2.7	Asset management program/review to be completed in Q2-Q3. Funds set aside in CapEx budget to undertake tasks			
Tourism and Liveability	Maintain Council's website to promote Croydon as a quality destination	NIL	Lead	Croydon website is operational and information is current	4. Culture, Heritage and Tourism	4.1.12	Website consistently reviewed and updated as required. Training to be undertaken in Q2 for upskilling of staff in maintenance and performance of website			
Training	Council will continue to invest in up skilling its workforce and offering traineeships which build job-readiness through an organisational learning strategy	NIL	Lead	Workforce skills developed	2. Strong United Community	2.4.2	Traing offered to staff for professional development as identified and willingness to uptake. Traineeships/apprenticeships offered in line with Council ability to appropriately supervise and mentor. First Start funding applied for for FY27. Decision expected in Q2			

Director Community Services, Tourism and Marketing										
Corporate Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate / Both**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan Strategy Number**	**Q1 Update**	**Q2 Update**	**Q3 Update**	**Q4 Update**
Art and Culture	Council provides support for community initiatives which encourage participation in creative activities, learning of new skills, and opportunities to appreciate local history and Indigenous culture	NIL	Lead	Number of creative and cultural activities organised by community clubs and organisations	2. Strong United Community	2.5.1	Silent Art Auction - gave locals the opportunity to show their art work and have it displayed. Futsal - a new skill for all age to try. Trivia - keeps minds active and learning.			
Art and Culture	Council encourages creative arts activities to make use of existing community facilities, enhancing community access to public spaces and buildings and fostering community ownership and civic pride	NIL	Lead	Council's buildings and facilities are utilised for a range of community activities and events	2. Strong United Community	2.5.2	Gym is utilised on regular basis by community members. Pool - will re open Oct. Doris Casey Hall - is utilised for variety of events with new online fitness classes coming Oct. Reece Park is now utilised for markets. Rec Grounds is used for futsal when the coach is in town. Library outdoor area is used for movie nights.			
Art and Culture	Council delivers a cultural development program that promotes participation and access, engages with all members of the Croydon Shire community, advocates the value of history and heritage, recognises the contribution of contemporary arts and cultural workers, and enhances economic development	NIL	Lead	Council prepares and delivers an annual arts program Number of participants in cultural activities	2. Strong United Community	2.5.3	Silent Art Auction - was mainly children who participated and not alot of uptake from community. RADF plans are coming along and will be offered in coming months early 2027.			
Community Events	Council coordinates a community events calendar to encourage broad participation across the full range of community events	NIL	Lead	Community Events Calendar published on website and distributed locally; Calendar events promoted widely; Number of participants	2. Strong United Community	2.7.1	We have offered lots of community events recently. Unfortunately some are not attended well by Community members therefore will be re assessing what is offered for 2027 and onwards.			
Community Events	Council provides support to community groups which run festivals, events and activities	NIL	Lead	Number of festivals, events and activities run by community clubs and organisations	2. Strong United Community	2.7.2	A lot of clubs and organisationsa are not running at present due to lack of volunteers. Where available we offer support as required.			
Community Events	Council holds civic events which celebrate and acknowledge individual and community contribution and achievement	NIL	Lead	Annual Program of Civic Events held	2. Strong United Community	2.7.3	Community Grants - was offered with two applicants. Seniors week in Oct. will offer events for over 50's to participate in. Women's Health Talk - Two nurses from clinic spoke to women about their health			
Community Facilities and Services	Council provides assistance to community clubs and groups to develop their capacity and sustainability to deliver services which are not mainstream local government functions	NIL	Lead	Number of activities run by community groups Recognition for community volumeters Number of Community Grants	2. Strong United Community	2.3.3	Information is emailed to groups as they arrive. Community Grants were offered with two applying.			
Cultural Security	Work with cultural knowledge holders to design and deliver interpretation at key heritage and cultural sites.	NIL	Lead	Number of cultural projects delivered in partnership with cultural knowledge holders each year.	4. Culture, Heritage and Tourism	4.2.1	Chinese Temple booklet in Mandarin has been developed for foreign travelers. Voice Map at the temple is also available in other languages. A grant has been applied for new displays in heritage buildings to showcase Croydon's history.			

Director Community Services, Tourism and Marketing										
Corporate Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate / Both**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan Strategy Number**	**Q1 Update**	**Q2 Update**	**Q3 Update**	**Q4 Update**
Cultural Security	Maintain and plan for Croydon's cemeteries to ensure they are safe, culturally appropriate, and respectful, with all burial sites protected and acknowledged in consultation with community and cultural representatives.	Director Infrastructure	Lead	Number of cemetery management and planning actions undertaken in consultation with community and cultural representatives each year.	4. Culture, Heritage and Tourism	4.2.2	Working with Chronicle to get our Cemetery mapping up to date and ready.			
Quality Health Services	Council will facilitate a holistic, collaborative approach to improved community health and wellbeing through innovative and inclusive healthy lifestyle programs which meet the needs of all sections of the community	NIL	Lead	Number of opportunities for residents to participate in healthy lifestyle activities and participation levels	2. Strong United Community	2.2.2	RU OK BBQ for community with RU OK Ambassador presented. Women's Health Week - Nurses from Clinic come to chat at a morning tea. Mens Mental Health Fishing Trip - coming up in Oct. All men are to present at the clinic before being able to book. Pool Opening in Oct. Online Fitness Classes starting in Oct. twice a week.			
Rest Stop Destination	Promote Croydon as an attractive and welcoming stop for both tourists and haulage carriers by improving local facilities, signage and amenities, and actively marketing the Shire as a convenient and worthwhile place to visit or break a journey.	Mayor and Councillors	Lead / Advocate	Number of tourists and haulage vehicles stopping in Croydon, as measured by visitor information centre records or local business surveys, each year.	3. Economic Development and Infrastructure	3.3.1	Marketing continues in new Magazines and brochures. New Tourism Officer who will become our new tour guide. Staff continue to encourage tourist to stay overnight.			
Tourism and Liveability	Develop and implement a tourism strategy to focus Council's marketing, investment and resource effort	NIL	Lead	Increased visitation and expanded range and quality of visitor experiences for Council's investment in tourism	4. Culture, Heritage and Tourism	4.1.1	Grants have been applied for new experiences for tourists. Our social media is consistent in promoting Croydon.			
Tourism and Liveability	Promote and manage the racecourse rest area at the Croydon Rodeo Grounds.	NIL	Lead	Number of times accessed	4. Culture, Heritage and Tourism	4.1.3	At the VIC staff are mentioning this as an option for travellers to stay in Croydon.			
Tourism and Liveability	Showcase and enhance areas in and around the heritage precinct	NIL	Lead	Number of times accessed Activities promoted	4. Culture, Heritage and Tourism	4.1.4	Chairs are planned to be put in around Heritage buildings for tourists to sit and rest. Grants are sourced to enhance displays and experiences for tourists. Two are currently awaiting approval.			
Tourism and Liveability	Promote bird watching activities within the shire and particularly around cemetery swamp	NIL	Lead	Infrastructure installed Activities promoted	4. Culture, Heritage and Tourism	4.1.5	Bird charts have been developed with birds to see around Croydon which will be put in place at both bird hides. Bird watch lists are present at the VIC and encourage people of interest to take. Aust. Bird Count will happen again in Oct.			
Tourism and Liveability	Establishment of walking tracks around the township and Lake Belmore	Mayor and Councillors	Lead / Advocate	Walking tracks established Activities promoted	4. Culture, Heritage and Tourism	4.1.6	Bike & Hiking trails are still in progress and are planned to be completed by end 2026. Grant for infrastructure for a pathway was recently declined, will reapply Q2.			
Tourism and Liveability	Encourage tourism opportunities for small business i.e. Indigenous art centre, cattle station stay, tours etc	NIL	Lead	Successful small business ventures	4. Culture, Heritage and Tourism	4.1.9	Promoting small business opportunities as they arise.			

Director Community Services, Tourism and Marketing										
Corporate Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate / Both**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan Strategy Number**	**Q1 Update**	**Q2 Update**	**Q3 Update**	**Q4 Update**
Tourism and Liveability	Showcase Croydon's historical attractions	NIL	Lead	Enhance the Croydon at Night Experience to give the impression the jail cell is haunted.	4. Culture, Heritage and Tourism	4.1.10	Promoted at the VIC to tourists. Social Media showcases Croydon's history and our attractions.			
Tourism and Liveability	Promote natural areas and habitats within the Shire to support local wildlife and provide safe, accessible places for residents and visitors to enjoy nature-based recreation.	NIL	Lead	Number of tourists or visitors accessing and engaging with promoted natural areas and habitats within the Shire each year.	4. Culture, Heritage and Tourism	4.1.11	Bike & Hiking trails are in progress and plan to be completed end 2026. Bird signs to be placed at hides.			
Training	The Croydon Library continues to expand as a centre for learning and personal development through innovative programs and community engagement activities for all ages	NIL	Lead	Increase in membership and borrowing statistics Number of library events and participation levels	2. Strong United Community	2.4.3	School holiday activies are offered although not many attend. Weekend programs for Saturday mornings are offered. Variety of other programs offered, Science Week, Book Week and Women's Health etc.			

Director Infrastructure

Operational Plan Strategy	Operational Plan Action	Secondary Officers	Lead / Advocate / Both	Key Performance Indicator	Corporate Plan Theme	Corporate Plan Strategy Number	Q1 Update	Q2 Update	Q3 Update	Q4 Update
Energy	Explore options to minimise Council's energy costs through short and long-term strategies including meeting energy demand from other sources	NIL	Lead	Energy costs maintained within annual local government cost rise indices	3. Economic Development and Infrastructure	3.14.1	Scope and budget to be developed for grant funded opportunites to engage suitable consultancy			
Energy	Work with relevant agencies, energy providers and the community to improve the resilience and reliability of local energy supply, and to reduce the frequency and impact of power outages across the Shire.	Mayor and Councillors	Lead / Advocate	Annual number or duration of reported power outages in the Shire.	3. Economic Development and Infrastructure	3.14.2	Issues and fault register to be implemented in Q2 to aid Mayor and Councillors to advocate to relevant agencies.			
Energy	Undertake carbon audit of all Council operations and develop cost-effective mitigation and adaptation strategies to transition to more sustainable operations	NIL	Lead	Program to reduce Council's carbon footprint and limit exposure to carbon tax induced cost increases	5. Environmental Sustainability	5.2.1	Scope and budget to be developed for grant funded opportunites to engage suitable consultancy			
Energy	Explore alternate power options for Council facilities	NIL	Lead	Alternate power use strategy developed	5. Environmental Sustainability	5.2.2	Scope and budget to be developed for grant funded opportunites to engage suitable consultancy			
Fitness for Purpose	Continue to implement business improvements to ensure infrastructure design and construction is fit for purpose and minimises whole of life costs	NIL	Lead	Community satisfaction, long-term financial sustainability and maintaining sound financial rating	3. Economic Development and Infrastructure	3.2.1	Asset Mgt Plans and whole of life costing in development - Est to be completed in Q3.			
Fitness for Purpose	Upgrade fencing to significantly reduce wildlife from entering airstrip	NIL	Lead	User satisfaction and safety compliance	3. Economic Development and Infrastructure	3.2.2	Scope of work in development to enable advocacy for State/Federal funding opportunities			
Landfill	Maintain and operate the Council landfill site to ensure compliance with regulatory requirements and to provide safe, accessible and environmentally responsible waste disposal.	NIL	Lead	Proportion of scheduled landfill site maintenance and monitoring activities completed on time.	3. Economic Development and Infrastructure	3.12.1	Ongoing core business activity. Site is manned and inspected daily. Recyclable materials are separated where possible			
Pests	Empower landholders to make decisions on delivery of wild dog management programs in conjunction with Council and Biosecurity Queensland	Mayor and Councillors	Lead and Advocate	Measurable reduction over time in value of stock loss and damage from wild dog attacks	5. Environmental Sustainability	5.4.1	Baiting programs are active as core business			
Roads	Improve service level for Shire roads (less downtime)	NIL	Lead	Length of time shire roads are closed during wet season is progressively reduced for similar rainfall events	3. Economic Development and Infrastructure	3.1.2	Metrics to be developed in Q2 to measure outcomes			
Roads	Continue to secure major road contracts and access external funding to undertake works which progressively upgrade the State and local road network	NIL	Lead	Successful road works contracts; Annual road works program delivered	3. Economic Development and Infrastructure	3.1.3	Regular meetings with TMR enable scope development outside of RMPC obligations. Routine inspections to identify opportunites for funding to improve road safety and conditions.			
Safe Community	Public facilities, parks and infrastructure are managed and presented to ensure residents and visitors, of all ages and abilities, enjoy a quality experience including the incorporation of shade planting along streets and in public parks and places	NIL	Lead	User satisfaction maintained Increased percentage of public places shaded Financial sustainability not adversely impacted	3. Economic Development and Infrastructure	3.16.1	Actively maintaining Council parks and Infrastrucutre as core business - improvements regulalry identified and implemented within available budget and resources			
Stormwater Drainage	A stormwater drainage plan is prepared for the town of Croydon and a program of improvements to the stormwater drainage network is implemented to address localised impacts from storm events	NIL	Lead	Reduction in complaints from effects of stormwater inundation	3. Economic Development and Infrastructure	3.11.1	In developmenmt as part of RPPP funding program			
Tourism and Liveability	Showcase Croydon township and entry points by well maintained parks, gardens, signage, pedestrian access	NIL	Lead	Upgrade of footpaths around the CBD, Caravan Park and Heritage Precinct areas	4. Culture, Heritage and Tourism	4.1.7	Actively applying for funding to support footpath construction program through Active Transport Grant funding			
Waste Mitigation	Investigate safe disposal of tyres	Mayor and Councillors	Lead / Advocate	Tyre disposal strategy developed	5. Environmental Sustainability	5.1.1	Through support from FNQROC, options for both insitu processing and removal from site have been assessed with pricing options presented. Infrastructure to develop budget for approval and implementation			

Director Infrastructure										
Operational Plan Strategy	**Operational Plan Action**	**Secondary Officers**	**Lead / Advocate / Both**	**Key Performance Indicator**	**Corporate Plan Theme**	**Corporate Plan Strategy Number**	**Q1 Update**	**Q2 Update**	**Q3 Update**	**Q4 Update**
Water Supply	A reduction in the town water supply consumption per capita is achieved through demand management initiatives including education, metering and consumption based charging	NIL	Lead	Regional water consumption targets met	3. Economic Development and Infrastructure	3.10.1	Upgrades to SCADA in Q1 will allow for consumption data to be accurately tracked. Information to be added to monthly Council report for consideration. DoI to assist DCTS in Q2 to implement community water wise information.			
Water Supply	A program of mains replacement and rationalisation of water supply network infrastructure for improved efficiency is undertaken	NIL	Lead	Water utility cost increases are maintained within annual local government cost rise indices	3. Economic Development and Infrastructure	3.10.2	Area 3 mains project completed in Q1 - further assessment and design to take place in Q2/Q3			
Weeds	Work collaboratively with landholders and external stakeholders to reduce pest numbers and spread in accordance with the shire Biosecurity Plan	NIL	Lead	Indicators in Pest Management Plan achieved	5. Environmental Sustainability	5.3.1	Information and bio security activities are provided monthly across Council's social media platforms and Bush Telegraph			

Croydon Shire Council
Operating Actual Vs Budget
FY 2026-2027

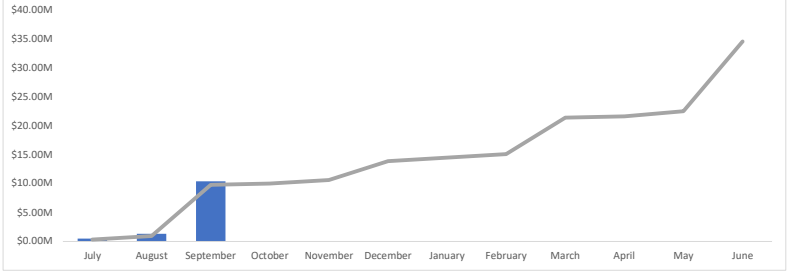
September

YTD Operating Income		
Actual	Variance	
$10.38M	$0.59M	▲6.0%

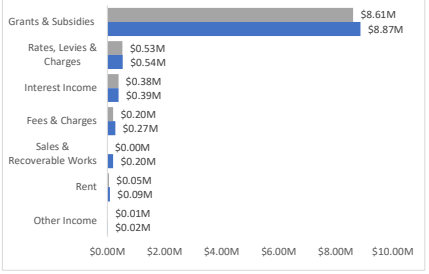
YTD Operating Expenditure		
Actual	Variance	
$12.23M	($0.13M)	▲(1.1%)

Budget Actual
Positive Variance Negative Variance

Total Income - Actual vs Budget



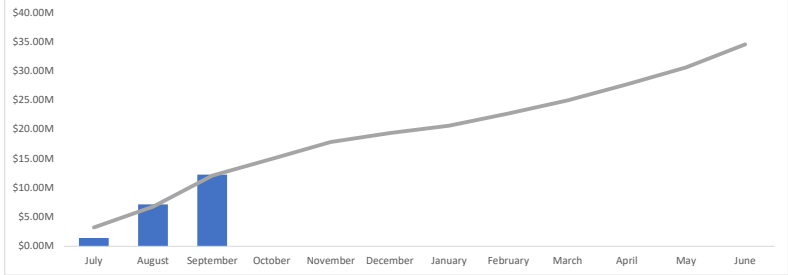
Income YTD



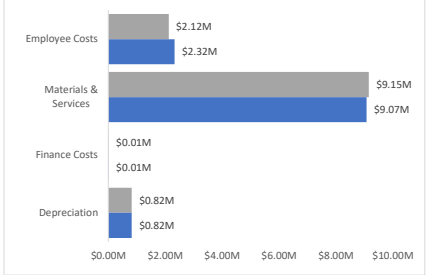
YTD Income Variance By Directorate



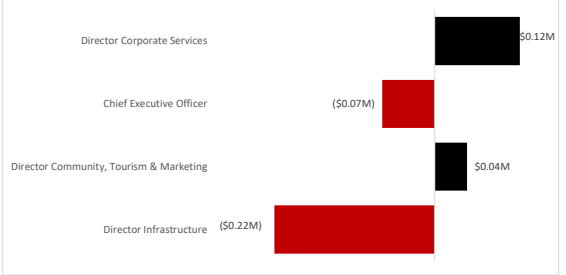
Total Expenditure - Actual vs Budget

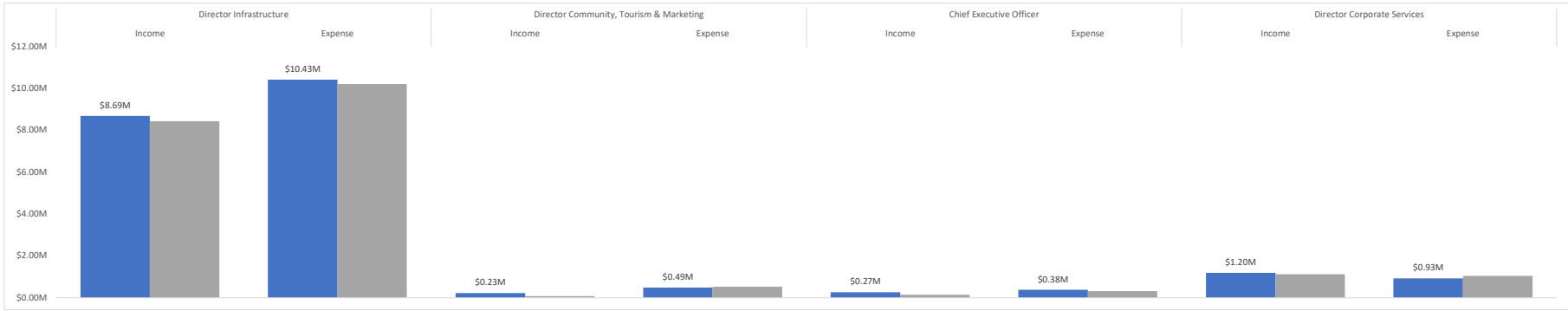


Expenditure YTD



YTD Expenditure Variance By Directorate





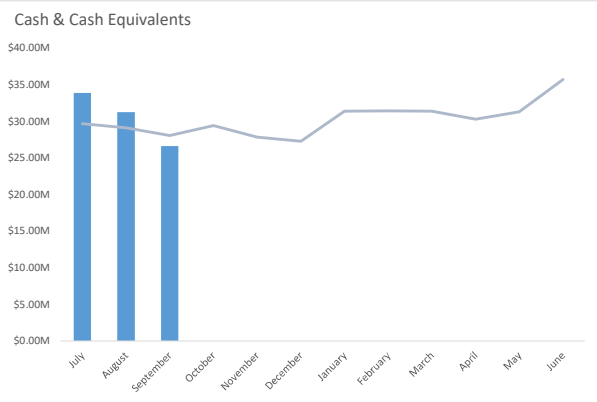
Croydon Shire Council
Financial Position
FY 2026-2027

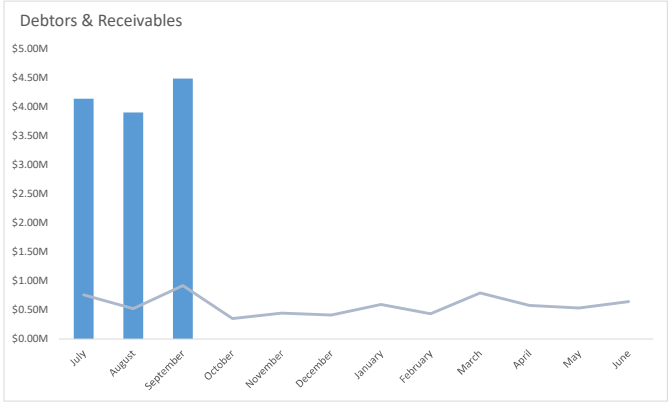
September

YTD Assets	
Current	Non-Current
$35.10M	$152.17M

YTD Liabilities	
Current	Non-Current
$11.39M	$0.31M

■ Actual — Prior Year





Cash Analysis

Cash at Bank	$ 932,233
Investments	$ 25,674,847
Total Cash	**$ 26,607,081**
less: Long Service Leave Provision (50%)	$ (98,868)
less: Annual Leave Provision	$ (353,443)
less: Unspent Grant Receipts	$(10,331,574)
less: Restoration Provisions	$ (224,082)
less: Working Capital Cash	$ (3,000,000) ^
Net Cash Surplus	**$ 12,599,113** ^^

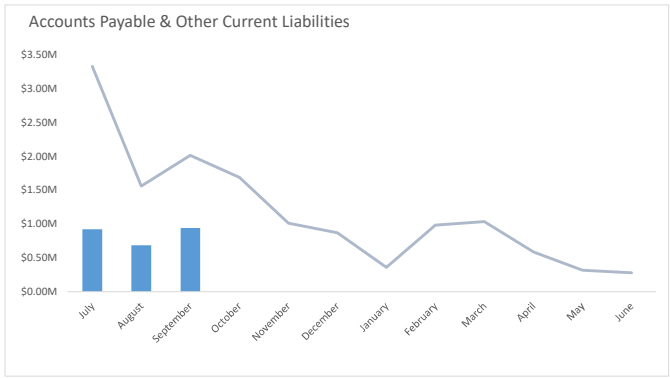
The net cash surplus includes the accumulated surplus balance which represents Council's unconstrained funds.

^ Working capital cash represents approximately four weeks of Council's cash payments (operating and capital) to allow for cash requirements from when work is performed and invoices paid to when the assoicated claim or grant is received.

^^ The surplus cash is subject to the finalisation of the opening balances for unspent grants as part of the audit of the 2026 financial statements. The balance has increased due to the reconciliation of flood damage income and expenditure at the end of September which closed out a number of projects from prior years which Council had been waiting on the final payments for.

Investment	Type	Expiry	Rate	Balance	Interest	
QTC Cash Fund - September	At Call	N / A	5.00%	25,563,782	113,857.54	#
QTC Cash Fund - August	At Call	N / A	5.08%	30,437,358	129,555.99	
QTC Cash Fund - July	At Call	N / A	5.23%	31,894,175	146,625.78	

QTC charges an admin fee of 0.12% on funds managed per month. The interest shown above does not include that cost.



* Note: The opening balances are still subject to change pending completion of the 2026 financial statements and audit.
- Debtors and Receivable balances are higher than the previous year pending payments for Main Roads contract work and emergency flood damage work accrued at the end of FY26.

Current Assets	
Cash & Cash Equivalents	$26.61M
Contract Assets	$3.93M
Trade & Other Receivables	$4.65M
Inventories	$0.09M
Total Current Assets	**$35.27M**
Non-Current Assets	
Buildings	$22.68M
Furniture & Fittings	$0.10M
Other Structures	$10.76M
Infrastructure	$107.78M
Land	$0.74M
Right of Use Assets	$0.00M
Plant & Equipment	$4.23M
Work in Progress	$5.88M
Total Non-Current Assets	**$152.17M**
Total Assets	**$187.44M**
Current Liabilities	
Contract Liabilities	$10.33M
Trade & Other Payables	$0.94M
Current Provisions	$0.12M
Total Current Liabilities	**$11.39M**
Non-Current Liabilities	
Non-Current Provisions	$0.31M
Trade & Other Payables	$0.00M
Total Non-Current Liabilities	**$0.31M**
Total Liabilities	**$11.70M**
Equity	
Retained Surplus	$68.34M
Asset Revalaution Surplus	$107.40M
Total Equity	**$175.75M**
Total Liabilities & Equity	**$187.44M**

Whole Of Council

	September				Year to Date					Full Year
	Actual	Budget	$ Variance	% Variance	Actual	Budget	$ Variance	% Variance	Traffic Light	Budget
Grants & Subsidies	$ 8,341,471	$ 8,184,498	$ 156,973	1.92%	$ 8,869,233	$ 8,609,648	$ 259,584	3.02%	✓	$ 30,256,844
Rates, Levies & Charges	$ 503,146	$ 477,344	$ 25,802	5.41%	$ 540,997	$ 525,326	$ 15,671	2.98%	✓	$ 1,057,016
Fees & Charges	$ 72,213	$ 53,700	$ 18,514	34.48%	$ 273,815	$ 201,775	$ 72,040	35.70%	✓	$ 796,235
Sales & Recoverable Works	$ 9,299	$ 408	$ 8,891	2181.09%	$ 201,249	$ 1,805	$ 199,444	11052.07%	!	$ 553,159
Interest Income	$ 114,119	$ 115,434	$ (1,315)	-1.14%	$ 390,632	$ 384,565	$ 6,067	1.58%	✓	$ 1,594,470
Rent	$ 36,500	$ 18,044	$ 18,457	102.29%	$ 89,518	$ 53,957	$ 35,561	65.91%	✓	$ 276,947
Other Income	$ 1,190	$ 1,141	$ 49	4.26%	$ 16,558	$ 12,839	$ 3,719	28.97%	✓	$ 33,314
Total Income	**$ 9,077,937**	**$ 8,850,567**	**$ 227,370**	**2.57%**	**$ 10,382,001**	**$ 9,789,915**	**$ 592,087**	**6.05%**		**$ 34,567,983**
Employee Costs	$ 852,152	$ 728,023	$ 124,130	17.05%	$ 2,324,581	$ 2,115,976	$ 208,606	9.86%	✓	$ 7,661,462
Materials & Services	$ 3,960,259	$ 4,302,893	$ (342,634)	-7.96%	$ 9,073,859	$ 9,150,831	$ (76,972)	-0.84%	✓	$ 23,572,390
Depreciation	$ 272,158	$ 272,229	$ (71)	-0.03%	$ 816,474	$ 816,688	$ (214)	-0.03%	✓	$ 3,266,752
Finance Costs	$ 3,176	$ 3,341	$ (165)	-4.94%	$ 10,127	$ 10,259	$ (132)	-1.28%	✓	$ 39,390
Total Expenditure	**$ 5,087,746**	**$ 5,306,486**	**$ (218,740)**	**-4.12%**	**$ 12,225,042**	**$ 12,093,754**	**$ 131,288**	**1.09%**		**$ 34,539,995**
Net Surplus/(Deficit)	**$ 3,990,192**	**$ 3,544,081**	**$ 446,110**	**12.59%**	**$ (1,843,041)**	**$ (2,303,839)**	**$ 460,799**	**-20.00%**		**$ 27,988**
Profit/Loss on Sale of Assets	$ -	$ -	$ -	0.00%	$ -	$ -	$ -	0.00%	✓	$ -
Capital Grants & Subsidies	$ -	$ -	$ -	0.00%	$ -	$ -	$ -	0.00%	✓	$ 3,902,620
Capital Expenses	$ -	$ -	$ -	0.00%	$ -	$ -	$ -	0.00%	✓	$ -

Comments:

- Overall income is ahead of the forecast due to higher caravan park revenue, the timing of grant receipts, and the timing of TMR contract works for disaster recovery. These variances will be included in the upcoming budget review.
- Overall expenditure is on track. While within the tolerance for variances, Employee costs are higher than forecast and will be reviewed in the next budget review. The timing for flood recovery works will continue to be monitored.

Croydon Shire Council
Capital Actual Vs Budget
FY 2026-2027

September

Overall Progress

Not Started | In Progress | Completed

27 | 42 | 1

FY27 Budget Spent 23%

Total Project Budget Spent 38%

Capital Revenue Actual v. Budget

FY27 Budget $3.90M

YTD Actual $0.00M

	Project No.	Project Name	Project Status	FY27 Budget	YTD Actual Expenditure	YTD Commitments	Total YTD Exp + Comm.	Progress Against FY27 Budget	Carryover Expenditure	Total Project Cost to Date	Total Project Budget	Progress Against Total Project Budget	Comments
BUILDINGS & STRUCTURES	26-41	Painting - All Council Buildings	In progress	95,500	-	-	-	0%	4,500	4,500	100,000	5%	
BUILDINGS & STRUCTURES	26-72	Site Improvements x 9 Council Housing (Yard Levelling, rock removal and drainage)	In progress	149,000	30,000	20,000	50,000	34%	10,900	60,900	159,900	38%	
BUILDINGS & STRUCTURES	26-24	Doris Casey Hall - Footpath, Wheelchair access	Not started	50,000	-	-	-	0%	-	-	50,000	0%	
BUILDINGS & STRUCTURES	26-17	Employee Housing - Capital Works	In progress	65,657	-	114,436	114,436	118%	132,772	247,208	198,429	106%	
BUILDINGS & STRUCTURES	26-73	Replacement Fencing x 2 Council Houses	Not started		-	-	-	0%	-	-	-	0%	
BUILDINGS & STRUCTURES	27-7	Racecourse Rest	Not started	130,000	-	-	-	0%	-	-	130,000	0%	
BUILDINGS & STRUCTURES	27-8	Building Plans	In progress	60,000	-	52,860	52,860	88%	-	52,860	60,000	88%	
BUILDINGS & STRUCTURES	27-9	Daycare Bathroom	In progress	24,100	-	-	-	0%	-	-	24,100	0%	Quotes being sought
BUILDINGS & STRUCTURES	27-10	Diehms lookout	In progress	47,500	1,234	-	1,234	3%	-	1,234	47,500	3%	Quotes being sought
BUILDINGS & STRUCTURES	27-11	Asset Management Plans	Not started	165,000	-	-	-	0%	-	-	165,000	0%	
BUILDINGS & STRUCTURES	27-12	Fencing - Admin office	In progress	30,000	3,633	-	3,633	12%	-	3,633	30,000	12%	
BUILDINGS & STRUCTURES	27-13	Vehicle and Fuel Pod Shelters	Not started	25,000	-	-	-	0%	-	-	25,000	0%	
BUILDINGS & STRUCTURES	27-14	2 x 2 bedroom Duplex	Not started	2,431,272	-	-	-	0%	-	-	2,431,272	0%	
BUILDINGS & STRUCTURES	27-15	Contractors Camp	Not started	150,000	-	-	-	0%	-	-	150,000	0%	
BUILDINGS & STRUCTURES	25-49	Chidcare - Upgrade Play equipment	In progress		49,556	2,940	52,496	0%	813	53,309	60,000	89%	~~Additional rolled over project from~~ FY26 ~~Awaiting further delivery~~
OTHER	26-18	Landscaping works to splash park and pump track	In progress	37,273	40,447	114,091	154,538	415%	40,000	194,538	267,273	73%	
OTHER	26-21	Feature Lighting to Key Assets	In progress	152,414	-	10,527	10,527	7%	37,059	47,586	189,473	25%	
OTHER	26-22	Septic Tank Upgrade to Key Facilities	In progress	95,024	-	32,862	32,862	35%	4,976	37,838	100,000	38%	
OTHER	26-27	Council LED sign	Not started	130,000	-	-	-	0%	-	-	130,000	0%	
OTHER	26-20	Extra Cemetery Fencing	Not started	100,000	-	-	-	0%	-	-	100,000	0%	
OTHER	26-70	Rodeo Stage, Lighting & Electrical upgrades Rodeo Grounds	Not started	20,000	-	-	-	0%	-	-	20,000	0%	
OTHER	27-19	IT upgrades 2026/27	In progress	25,000	-	-	-	0%	-	-	25,000	0%	
OTHER	27-20	Phone System Upgrade	Not started	20,000	-	-	-	0%	-	-	20,000	0%	
OTHER	27-21	Cemetery Management	Not started	92,500	-	-	-	0%	-	-	92,500	0%	
OTHER	27-22	Carpet Vistor Info Centre and Council Admin	In progress	145,000	-	-	-	0%	-	-	145,000	0%	Quotes being sought
OTHER	27-23	Bike Trail Signage	In progress	47,000	-	-	-	0%	-	-	47,000	0%	Quotes being sought
OTHER	27-24	Public Pool pumps and pipes replacement	In progress	155,250	135,000	-	135,000	87%	-	135,000	155,250	87%	
OTHER	27-28	Contingency to support grant applications	Not started	150,000	-	-	-	0%	-	-	150,000	0%	
OTHER	25-42	Pump Track/Splash Park - Install New Picnic Area With Electric BBQ	Not started	70,000	-	-	-	0%	-	-	70,000	0%	
OTHER	25-37	Lake Belmore - Construct New Shed & Fishing Area On Eastern Side	Not started	150,000	-	-	-	0%	-	-	150,000	0%	
OTHER	25-37	Lake Belmore - Install Electric BBQ At Existing Lower Shed	In progress	40,000	-	20,410	20,410	51%	-	20,410	40,000	51%	
OTHER	25-37	Lake Belmore - Repairs to Buildings & Rec Area	In progress	35,000	-	-	-	0%	3,822	3,822	38,822	10%	Additional budget to be rolled over from FY26
OTHER	25-38	Cemetery Works - Replace Fencing and Grade Road	Not started	244,000	-	-	-	0%	-	-	244,000	0%	
OTHER	24-51	Entrance Gardens	In progress	30,000	-	-	-	0%	65,953	65,953	125,562	53%	
OTHER	24-26	Mountain Bike Trails	In progress	60,000	-	-	-	0%	177,936	177,936	237,936	75%	
OTHER	25-43	Lake Belmore - Playground Replacement	In progress	250,000	172,835	35,528	208,363	83%	341	208,704	250,000	83%	Playground installed. Waiting on shade
OTHER	26-30, 27-25	ERP/Finance System	In progress	400,000	15,238	378,735	393,973	98%	-	393,973	500,000	79%	
PLANT & EQUIPMENT	*27-16*	*Vermeer Vacuum Truck*	*Completed*	315,000	281,640	-	281,640	89%	-	281,640	315,000	89%	
PLANT & EQUIPMENT	27-17	Back up Generator Childcare	Not started	49,500	-	-	-	0%	-	-	49,500	0%	

Croydon Shire Council
Capital Actual Vs Budget
FY 2026-2027

September

Overall Progress

Not Started | In Progress | Completed

27 | 42 | 1

FY27 Budget Spent 23%

Total Project Budget Spent 38%

Capital Revenue Actual v. Budget

YTD Actual $0.00M

FY27 Budget $3.90M

	Project No.	Project Name	Project Status	FY27 Budget	YTD Actual Expenditure	YTD Commitments	Total YTD Exp + Comm.	Progress Against FY27 Budget	Carryover Expenditure	Total Project Cost to Date	Total Project Budget	Progress Against Total Project Budget	Comments
PLANT & EQUIPMENT	27-18	Back up Generator Library	Not started	49,500	-	-	-	0%	-	-	49,500	0%	
PLANT & EQUIPMENT	~~25-14~~	~~Replacement Of - Truck UD Nissan GW470 #531~~	~~Not started~~	~~315,000~~				~~0%~~			~~315,000~~	~~0%~~	PO cancelled due to delays
PLANT & EQUIPMENT	~~25-C/F~~	~~Replacement Of - Nissan UD Truck # 532~~	~~Not started~~	~~315,000~~				~~0%~~			~~315,000~~	~~0%~~	PO cancelled due to delays
ROADS INFRASTRUCTURE	26-6	Stormwater Improvements	Not started	250,000	-	-	-	0%	-	-	250,000	0%	
ROADS INFRASTRUCTURE	26-4	Line Marking Town Streets	Not started	100,000	-	-	-	0%	-	-	100,000	0%	
ROADS INFRASTRUCTURE	27-1	Road safety design	Not started	95,000	-	-	-	0%	-	-	95,000	0%	
ROADS INFRASTRUCTURE	27-2	Richmond Road Sealing Works	In progress	3,902,620	2,356	40,052	42,408	1%	-	42,408	3,902,620	1%	
ROADS INFRASTRUCTURE	27-3	Road signs	Not started	30,000	-	-	-	0%	-	-	30,000	0%	Additional budget to be rolled over from FY26
ROADS INFRASTRUCTURE	27-4	Flood Cameras	In progress	35,000	-	34,582	34,582	99%	-	34,582	35,000	99%	
ROADS INFRASTRUCTURE	25-2, 3, 8	Resealing of Town Streets	In progress	-	-	197,167	197,167	0%	505,985	703,152	610,000	83%	Additional rolled over project from FY26
ROADS INFRASTRUCTURE	25-1	Richmond Road - Upgrade & Seal	In progress	1,218,263	233,651	-	233,651	0%	615,029	848,679	1,222,975	50%	
ROADS INFRASTRUCTURE	25-40	Sandstone Kerbing Extension	Not started	400,000	-	-	-	0%	-	-	400,000	0%	
ROADS INFRASTRUCTURE	25-55	Richmond Road - Culvert Upgrade	In progress	-	-	-	-	0%	128,405	128,405	136,132	94%	Additional rolled over project from FY26
ROADS INFRASTRUCTURE	25-57	Aerodrome - Lighting Upgrade	In progress		-	5,834	5,834	0%	-	5,834	-	0%	Additional rolled over project from FY26
ROADS INFRASTRUCTURE	25-57	Aerodrome - Reseal	In progress	496,042	-	591,585	591,585	119%	290,286	881,871	786,328	112%	
ROADS INFRASTRUCTURE	25-56	Claraville Road from Rodeo Grds Grid to Cemetary Creek inc Floodway Upgrade	Not started	210,020	-	-	-	0%	-	-	210,020	0%	
WATER INFRASTRUCTURE	27-5	Regulatory compliance upgrades	In progress	250,000	13,594	50,491	64,085	26%	-	64,085	250,000	26%	
WATER INFRASTRUCTURE	27-6	Toilet at Splashpark	Not started	20,000	-	-	-	0%	-	-	20,000	0%	
WATER INFRASTRUCTURE	26-59	New Water Mains Installation	In progress	-	226,360	74,152	300,512	0%	1,045,833	1,346,345	1,201,187	112%	Additional rolled over project from FY26
WATER INFRASTRUCTURE	26-7	Upgraded SCADA Control System and PLC	In progress	-	45,500	-	45,500	0%	19,500	65,000	85,000	76%	Additional rolled over project from FY26
WATER INFRASTRUCTURE	26-10	Sprinkler Reticulation to Parks from Water to Parks Project	In progress	-	116,650	-	116,650	0%	336,771	453,422	397,830	114%	Additional rolled over project from FY26