

## **Croydon Shire Council**

## 2018-2019 Financial Year Budget

## Croydon Shire Council 2018-2019 Financial Year Budget

Adopted by Council at its Ordinary Meeting of 21 June 2018.

### Attachments 1 to 6 refers:

- 1. Budget Income Statement 2018-2019
- 2. Budget Balance Sheet 2018-2019
- 3. Statement of Cash Flows 2018-2019
- 4. Statement of Changes in Equity 2018-2019
- 5. Ten Year Projections of Measures of Financial Sustainability
- 6. Capital Works Budget 2018-2019

In accordance with *Local Government Regulation 2012*, Council is required to prepare a budget for each financial year, and it must be prepared on an accrual basis.

The budget must include statements for the following year and the next two financial years:

- (a) financial position;
- (b) cash flow;
- (c) income and expenditure;
- (d) changes in equity.

Within the statement of income and expenditure, the following must be stated:

- (a) Rates and utility charges excluding discounts and rebates;
- (b) Contributions from developers;
- (c) Fees and charges;
- (d) Interest:
- (e) Grants and subsidies:
- (f) Depreciation;
- (g) Finance costs;
- (h) Net result;
- (i) The estimated costs of
  - a. The local governments significant business activities carried on using a full cost pricing basis; and
  - b. The activities of the local government's commercial business units; and
  - c. The local government's significant business activities.

The budget must also include, for the financial year and projected for the next 9 financial years, the following relevant measures of the financial sustainability-

- (a) Asset sustainability ratio;
- (b) Net financial liabilities ratio;
- (c) Operating surplus ratio.

In addition, the budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget, net of discounts and rebates.

## Comparison of proposed rates and utility charges for 2018-2019 with previous financial year (2017-2018).

In accordance with *Local Government Regulation 2012* the total value of change in proposed rates and utility charges for the financial year (2018-2019) compared with the rates and utility charges levied in the previous budget is 2.36%.

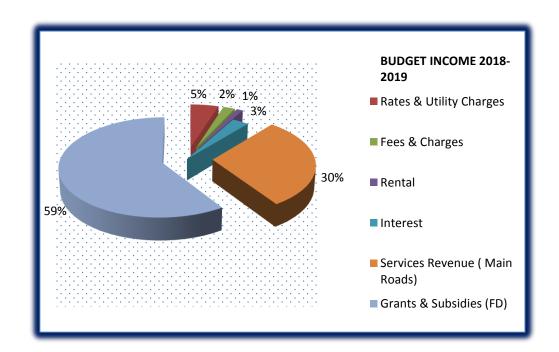
The budget must also be consistent with the following documents of the local government –

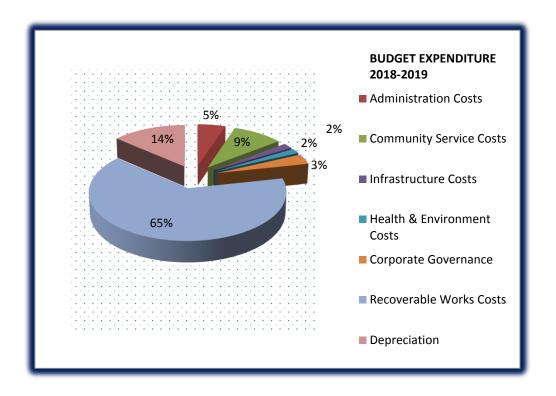
- (a) 5 year Corporate Plan;
- (b) Annual Operational Plan;

A local government must adopt its budget for a financial year after 31 May in the year before that financial year and before 1 August of that financial year.

Key financial statistics to note in relation to the 2018-2019 budget include:

- Total budget expenditure (operational and capital) of \$18.8m;
- A balanced budget and funded depreciation of \$1.8m;
- Capital works expenditure of \$5.6m;
- Flood damage and main roads contract work of \$8.3m





Major projects to be undertaken during the 2018/19 financial year:

- Airport Reseal \$0.25M
- Richmond Road Upgrade (Beef Roads, TIDS & FAG grant funding) \$2.1M
- Reservoir Repair \$0.18M
- Plant Replacement Program \$0.94M
- Upgrade to Council Buildings & Facilities \$0.42M
- Works for QLD (2) (Grant funded) \$1.03M

Specific Council Operational Activities (net budget allocation):

- Maintenance of parks and gardens \$60K
- Provision of library service \$35K
- Provision of sporting facilities \$70K
- Tourism promotion & VIC operation \$191K
- Annual mosquito control program \$40K
- Provision of childcare program service \$124K
- Cemetery operation & maintenance \$12.5K
- Heritage operation & maintenance \$72K
- Community events donation \$15K
- Lake Belmore operation & maintenance \$40K
- Swimming Pool operation and maintenance \$128K

(The 2018-19 budget does not contain any contribution from developers and Council does not have any financially significant business activity).

Budgeted Statement of Income and Expenses For the year ended 30 June 2019

					State of the State of				CONTRACTOR DESCRIPTION	STATES SERVICE AND ADDRESS OF THE PERSON NAMED IN COLUMN NAMED	THE PARTY OF TAXABLE PARTY.
	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	97178	28/29
Operating Revenue											2010
Rates and Utility Charges	660,455	676,306	696,595	717,493	739,018	761,188	784,024	807.545	831.771	856 724	882 426
Less: Discount Allowed	- 6,455	- 6,610 -	- 692'9	6,931	- 7,097	- 7,268 -	7,442	7.621	7,804	7 991	8 183
	654,000	969,699	689,827	710,562	731,920	753,921	776,582	799,924	823,967	848,733	874,243
Contribution from Developers								1			
Fees and Charges	262,000	268,288	274,727	281,320	288,072	294,986	302,065	309,315	316.739	324.340	332,124
Interest	385,000	497,508	490,761	516,959	517,171	513,255	504,919	505,951	502,638	500,212	492.912
Rental Income	144,000	148,320	153,511	158,884	164,445	170,201	176,158	182,323	188,704	195,309	202,145
Recoverable Works	470,000	464,220	471,932	488,344	505,241	522,636	540,545	558,983	577,963	597,506	617,624
Other Income	4,565	4,704	4,845	4,991	5,140	5,295	5,453	5,617	5,786	5,959	6,138
Grants and Subsides	11,308,000	11,051,882	11,272,920	11,498,378	11,785,837	12,139,413	12,503,595	12,878,703	13,265,064	13,663,016	14,072,906
Total Operating Revenues	13,227,565	13,104,618	13,358,522	13,659,438	13,997,828	14,399,705	14,809,317	15,240,815	15,680,861	16,135,075	16,598,093
Operating Expenditure											
Employee Costs	3,584,000	3,654,353	3,727,440	3,801,989	3,878,029	3,955,589	4,034,701	4,115,395	4,197,703	4.281.657	4.367.290
Materials and Services	7,836,920	7,489,113	7,501,694	7,541,749	7,583,652	7,852,441	8,130,276	8,417,452	8,714,267	8,836,488	9,120,181
Finance Costs	4,120	4,244	4,371	4,502	4,637	4,776	4,919	2,067	5,219	5,376	5,537
Depreciation	1,800,000	1,870,000	1,940,000	2,030,000	2,287,892	2,387,117	2,491,304	2,591,304	2,696,304	2,986,952	3,102,714
	13,225,040	13,017,713	13,173,507	13,378,242	13,754,213	14,199,926	14,661,204	15,129,220	15,613,496	16,110,476	16,595,725
OPERATING RESULT	2,525	906'98	185,015	281,196	243,615	199,779	148,114	111,595	67,365	24,599	2,367
Capital Items											
Sale of Non-Current Assets			1	ı	1		1	1			
Contributions		-		1		T	1	ı		I	1
Capital Grants, and Subsidies	3,836,000	2,500,000	2,537,500	2,575,563	2,614,196	2,653,409	2,693,210	2,733,608	2,774,612	2,816,231	2,858,475
INCREASE IN OPERATING CAPABILITY	3,838,525	2,586,906	2,722,515	2,856,758	2,857,811	2,853,188	2,841,324	2,845,203	2,841,977	2,840,831	2,860,842

Budgeted Balance Sheet For the year ended 30 June 2019

Current Assets Cash and Equivalents Trade Receivables	61/01	19/20	20/21	21/22	22123	NCIEC	SAIDE	20120	-0100		
Cash and Equivalents Trade Receivables					200	+7107	67/47	97/67	26/27	27/28	28/29
rade Receivables	16,920,025	17,081,101	17,346,984	18,737,198	19,261,448	19.644.145	19 871 198	20 411 543	20 803 766	24 000 000	000 000
	200,000	944,000	1,444,000	1.043.995	1.043.995	1 043 995	1 043 995	1 042 005	4 040,000	460,622,12	7,502,680
Inventories	101,000	99.232	102 209	105 275	108 433	111 696	746,000	000,000	042,990	1,043,995	1,043,995
Other Current Assets		•			001	000,111	10,001	118,488	122,043	125,704	129,475
Total Current Assets	17,221,025	18,124,333	18,893,193	19,886,469	20,413,877	20,799,826	21,030,230	21,574,026	21,969,803	22,392,793	22,676,150
Non-Current Assets											
Receivables	000'06	100,000	000,000	100,000	100,000	100.000	100.000	100 000	100 000	100 000	400 000
Property, Plant and Equipment	108,292,000	109,822,000	111,282,000	113,652,000	124,158,722	126,632,855	129,250,864	131.559,560	134.013.257	145 458 719	148 044 130
l otal Non-Current Assets	108,382,000	109,922,000	111,882,000	113,752,000	124,258,722	126,732,855	129,350,864	131,659,560	134,113,257	145,558,719	148,144,130
TOTAL ASSETS	125,603,025	128,046,333	130,775,193	133,638,469	144,672,599	147,532,681	150,381,094	153,233,586	156,083,059	167,951,512	170,820,280
Current Liabilities											
I rade and Other Payables	220,211	000'09	61,260	62,546	63,860	65,201	66,570	67.968	69 396	70.853	79 344
Provisions	81,769	88,382	91,033	93,764	96,577	99,475	102,459	105,533	108,699	111.960	115.318
lotal Current Liabilities	301,980	148,382	152,293	156,311	160,437	164,676	169,029	173,501	178,094	182,813	187,659
Non-Current Liabilities											
Trade and Other Payables	•	1	1		1			1	1		
Provisions	71,020	81,020	83,451	85,954	88,533	91,189	93,924	96,742	99.644	102.634	105 713
lotal Non-Current Liabilities	71,020	81,020	83,451	85,954	88,533	91,189	93,924	96,742	99,644	102,634	105,713
TOTAL LIABILITIES	373,000	229,402	235,744	242,265	248,970	255,864	262,954	270,243	277,739	285,446	293,372
NET COMMUNITY ASSETS	125,230,025	127,816,931	130,539,446	133,396,204	144,423,629	147,276,817	150,118,141	152,963,343	155,805,321	167,666,066	170,526,908
Community Equity											
Pevaluation Decays	46,/37,025	49,323,931	52,046,446	54,903,204	57,761,015	60,614,202	63,455,526	66,300,729	69,142,706	71,983,537	74,844,379
TOTAL COMMINITY FOLITY	70,493,000	78,493,000	78,493,000	78,493,000	86,662,614	86,662,614	86,662,614	86,662,614	86,662,614	95,682,529	95,682,529
	125,230,025	127,816,931	130,539,446	133,396,204	144,423,629	147,276,817	150,118,141	152,963,343	155,805,321	167,666,066	170,526,908

	Townst	40/40	40,00	10100								
	larger	61/81	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	97178	28/29
Working Capital Ratios	> 1.1	57.03	122.15	124.06	127.22	127.24	126.31	124.42	124.35	123.36	122 49	120 84
											OL: THE	10.04
Operating Surplus	0 - 15%	0.02%	<b>%99</b> .0	1.38%	7.06%	1.74%	1.39%	1.00%	0.73%	0.43%	0.15%	0.01%
Mad Theorem Control of the Control	1											
Net Financial Liabilities	%09 >	-127.37%	-136.55%	-139.67%	-143.81%	-144.06%	-142.67%	-140.23%	-139.78%	-138.33%	-137.01%	-134 85%
	1											0000
Asset Sustainability	> 30%	282.70%	168.45%	162.37%	199.51%	185.87%	187.05%	188.19%	173.66%	175.24%	166 10%	167 90%
							Total Annual Street, S			27:		0/00:10

CROYDON SHIRE COUNCIL
Budgeted Cash Flows Statement
For the year ended 30 June 2019

	18/19	19/20	20124	24192	20100	20100	-				
Cash flows from operating activities:			1707	77117	67/77	73174	24/25	25/26	26/27	27/28	28/29
Receipts from customers Payments to suppliers and employees	1,390,565	654,671		2,382,150	1,527,212	1,573,582	1,621,292	1,670,384	1,720,897	1,772,874	1.826.355
	40,024,040	40 034 475 40 000 000 000 000 000 000 000 000 000		-11,341,719 -11,459,612	-11,459,612	-11,805,912	-12,162,808	-12,530,624	-12,909,694 -13,115,813		-13 485 082
Rental Income	-10,034,475	-10,034,475 -10,636,636 -10,788,809	-10,788,809	-8,959,569	-9,932,400	-10,232,330	-10,541,516	-10,860,240	-11,188,797 -11,342,939		-11.658.727
Interest Received	144,000	146,320	153,511	158,884	164,445	170,201	176,158	182,323	188,704		202 145
Operating Grants and Contributions	303,000	497,508	490,761	516,959	517,171	513,255	504,919	505,951	502,638	500,212	492 912
	000,000,11	11,051,882 11,272,920	11,272,920	11,498,378	11,785,837	12,139,413	12,503,595	12,878,703	13,265,064	13,663,016	14,072,906
Net cash inflow (outflow) from operating activities	1 802 525	4 064 074	4 400 000	0.044							
Cash flows from investing activities:	1,006,350	1,004,343 1,001,074 1,128,383	1,128,383	3,214,652	2,535,054	2,590,538	2,643,156	2,706,737	2,767,610	3,015,597	3.109.236
	9										20162
Payments for Property, Plant and Equipment	-5,654,000	-5,654,000 -3,500,000 -3,500,000	-3,500,000	-4,500,000	-4.725.000	-4.961.250	-5 209 313	25,000,000	2000000	7	
Proceeds from sale of Property, Plant and Equipment	216,500	100.000	100 000	100 000	100,000	400,000	0,000	000,000,0	-5,250,000	-5,512,500	-5,788,125
Capital Grants and Subsidies	3 836 000	2 500 000	2 527 500	1 200	000,001	000,001	000,001	100,000	100,000	100,000	100,000
Net cash inflow (outflow) from invocting postivities	2,030,000	2,300,000	2,337,500	2,5/5,563	2,614,196	2,653,409	2,693,210	2,733,608	2,774,612	2.816.231	2 858 475
Cash flows from financing activities.	-1,601,500	-900,000	-862,500	-1,824,438	-2,010,804	-2,207,841	-2,416,102	-2,166,392	-2.375.388	-2.596.269	-2.829.650
Cash nows from minancing activities.										20162016	2,010,000
Proceeds from Borrowings	0	0	0	0	C	c	c	c	•	(	,
Repayment of Borrowings	0	C	C			0 0	0 0	<b>o</b> (	5	0	0
Net cash inflow (outflow) from financing activities	-					0	0	Э	0	0	0
Net increase (decrease) in cash hold	200			0	0	0	0	0	0	0	C
Coch at beginning of rounding social	520,102	161,074	265,883	1,390,215	524,250	382,697	227,053	540,345	392,222	419 329	279 586
Cash at end of reporting period	16,719,000	16,920,025 17,081,101	17,081,101	17,346,984	18,737,198	19,261,448	19,644,145	19,871,198		20,803,765	21.223.094
	10,920,025	16,320,025 17,081,101 17,346,984	17,346,984	18,737,198	19,261,448	19,644,145	19,871,198	20,411,543	20,803,765	21,223,094	21.502.680
											0006006

Budgeted Statement of Changes in Equity For the year ended 30 June 2019

	Retained Surplus	Asset Revaluation Reserve	TOTAL
Opening Balance 2017/18	42,898,500	78,493,000	121,391,500
Spermig Datanes 2011/10	12,000,000	70,100,000	121,001,000
Net Result	3,838,525	-	3,838,525
Increase in Asset Revaluation Reserve	-	-	-
Transfers to Reserves	-	-	-
Closing Balance 30th June 2019	46,737,025	78,493,000	125,230,025
Net Result	2,586,906	-	2,586,906
Increase in Asset Revaluation Reserve	-	-	-
Transfers to Reserves	-	-	-
Closing Balance 30th June 2020	49,323,931	78,493,000	127,816,931
Net Result	2,722,515	-	2,722,515
Increase in Asset Revaluation Reserve	-	-	-
Transfers to Reserves	-	-	-
Closing Balance 30th June 2021	52,046,446	78,493,000	130,539,446

Asset Sustainability

Target	18/19	19/20	20/21	21122	22/23	23/24	24/25	25/26	26/27	27/28	28/29
> 1.1	57.03	122.15	124.06	127.22	127.24	126.31	124.42	124.35	123.36	122.49	120.84
0 - 15%	0.02%	<b>%99</b> .0	1.38%	7.06%	1.74%	1.39%	1.00%	0.73%	0.43%	0.15%	0.01%
<b>%09</b> >	-127.37%	-136.55%	-139.67%	-143.81%	-144.06%	-142.67%	-140.23%	-139.78%	-138.33%	-138.33% -137.01%	-134.85%
%06 <	282.70%	168.45%	162.37%	199.51%	185.87%	187.05%	188.19%	173.66%	175.24%	166.10%	167 90%
						-				2/2::22:	200

	Cro	ydon Shire Cou	ncil		ŝ		
L	Capital Works	Budget 2018-19	as at 30/06/18				
L							
	Description		Budgeted Sale / Grant Received	Budget Expenditure	Net Budget Allocation	Anticipated Completion Date	Project Lead
	ROADS INFRASTRUCTURE	Comments					
1	Install Pipe Culverts - Richmond Road		22,500	-45,000	-22,500	30/06/19	WM
2	Airport Reseal		125,000	-250,000	-125,000	30/06/19	WM
3	Beef Roads - Richmond Rd Upgrade (FAGS/TIDS Grant)		2,100,000	-2,100,000	0	30/06/19	WM
	WATER INFRASTRUCTURE						
4	Reservoir - Clean Up & Repairs			-180,000	-180,000	30/06/19	WM
5	Fire Hydrant Placement (Protection for Houses)	3		-15,000	-15,000	30/06/19	WM
	PLANT & EQUIPMENT PURCHASES/SALES						
6	Replacement of Truck UD - Nissan GW470 # 424 (2012)		120,000	-315,000	-195,000	30/06/19	WS
7	Purchase of Toyola Hilux Extra Cab to replace Holden Colarado # 374 (2010)		5,000	-55,000	-50,000	30/06/19	WS
8	Purchase of Twin Cab 4x4 to replace Toyota Hilux 4x2 # 398 (2012)		8,000	-65,000	-57,000	30/06/19	WS
9	Purchase of Prado to replace Toyota Wagon GXL # 470 (2014)		45,000	-65,000	-20,000	30/06/19	ws
10	Replacement of Toyota Prado Wagon # 483 (2015)		30,000	-65,000	-35,000	30/06/19	WS
11	Replacement of T Hilux 4x4 Dual Cab #466 (2016)		20,000	-65,000	-45,000	30/06/19	WS
12	Replacement of T Hilux 4x4 Dual Cab # 481 (2016)		25,000	-65,000	-40,000	30/06/19	WS
13	Purchase of Hiab Truck to replace Nissan UD Truck # 415 (2012) (Legal)		30,000	-300,000	-270,000	30/06/19	WS
14	Purchase of New Water Tanker for Body Truck # 112 (1997)			-70,000	-70,000	30/06/19	WS
15	Replacement of 8KVA Generator		500	-8,000	-7,500	30/06/19	WS
16	Purchase of Skid Steer			-146,000	-146,000	30/06/19	WS
	OTHER						
17	Mountain Bike Trails - Master & Business Plan			-50,000	-50,000	30/06/19	TM
18	Matron Morrow Hall - Internal Painting			-11,770	-11,770	30/06/19	WM
19	Admin Office - Internal Painting			-21,000	-21,000	30/06/19	ВМ
20	Pensioner Unit 4 - Upgrade Kitchen, Bathroom, Electrical & Painting			-49,390	-49,390	30/06/19	WM
21	Pensioner Unit 3 - Upgrade Kitchen, Electrical & Paintling			-27,610	-27,610	30/06/19	WM
22	Airport Building - Painting, Fence Upgrade and Landscaping			-20,000	-20,000	30/06/19	WM
23	Anzac/Reese Park Toilet Block - Internal & External Painting			-12,100	-12,100	30/06/19	WM
24	Anzac & Reece Park - Bollards and Lighting			-32,000	-32,000	30/06/19	WM
25	Anzac Park Irrigation - BBQ & Playground Area			-15,000	-15,000	30/06/19	WM
	Park Benches			-10,000	-10,000	30/06/19	WM
$\neg$	Sale of Council House - 96 Sircom St		50,000	0	50,000	30/06/19	ВМ
	Sale of Council House - 102 Sircom St		75,000	0	75,000	30/06/19	ВМ
$\neg$	Entrance Statefrent - Large Sandstone			-17,000	-17,000	30/06/19	WM
	Reconnect - 2 Way Towers			-30,000	-30,000	30/06/19	WM
	Installation of Smoke Detectors - All Buildings			-65,000	-65,000	30/06/19	WM
32	Asphalt Pump Track - Pending Grant Funding		150,000	-200,000	-50,000	30/06/19	WM

		roydon Shire Cour	cil				
	Capital Wor	ks Budget 2018-19	as at 30/06/18				
	Description	Comments	Budgeted Sale / Grant Received	Budget Expenditure	Net Budget Allocation	Anticipated Completion Date	Project Lead
33	Admin Covered Deck			-50,000	-50,000	30/06/19	WM
34	Townhall - Internal Upgrade			-42,000	-42,000	30/06/19	ВМ
35	W4QLD2 Project - Depot Relocation	100% approved subsidy	1,030,000	-1,030,000	0	30/06/19	WM
36	Roundabout Construction	,		-65,000	-65,000	30/06/19	WM
37	Solar Power Installation - Admin Building			-30,000	-30,000	30/06/19	WM
38	Employee Housing - (New kitchen & painting Comm 3 - Mabel Street)			-35,000	-35,000	30/06/19	WM
39	Cemetery Swamp - Bird Hide			-8,960	-8,960	30/06/19	WM
40	Signage for Walking Trails			-4,000	-4,000	30/06/19	WM
41	Roadside Signage Replacement x 4			-9,500	-9,500	30/06/19	WM
			\$ 3,836,000	-\$ 5,644,330	-\$ 1,808,330		